



Quiosque no aeroporto de Brasília

mov(da)

aluguel de carros

»» 2T26

Apresentação Institucional

UMA EMPRESA DO GRUPO



Linhas de negócio da Movida



Rent a Car
(RAC)

+



Gestão e Terceirização de Frotas
(GTF)

+



Seminovos



140 mil

Carros na frota de RAC
no 2T26

R\$ 4,7 bi

Receita bruta 2T26 LTM

R\$ 12,0 bi

Imobilizado bruto médio 2T26

Contrato de curto prazo

- Produtos diários e mensais



146 mil

Carros na frota de GTF no 2T26

R\$ 4,9 bi

Receita bruta 2T26 LTM

R\$ 14,9 bi

Imobilizado bruto médio 2T26

Contratos de longo prazo

- Contrato de 36 meses em média
- Clientes corporativos – pequenas e grandes empresas
- Contratos especiais – Intituições públicas e privadas
- Carro por assinatura para indivíduos

86,7 mil

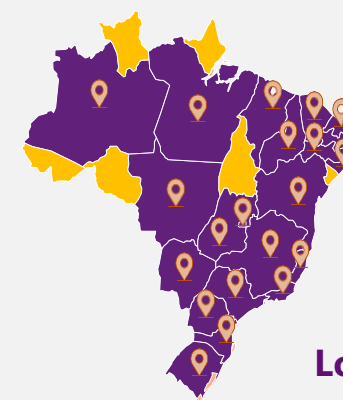
Carros vendidos
no 2T26 LTM

R\$ 6,5 bi

Receita bruta 2T26 LTM

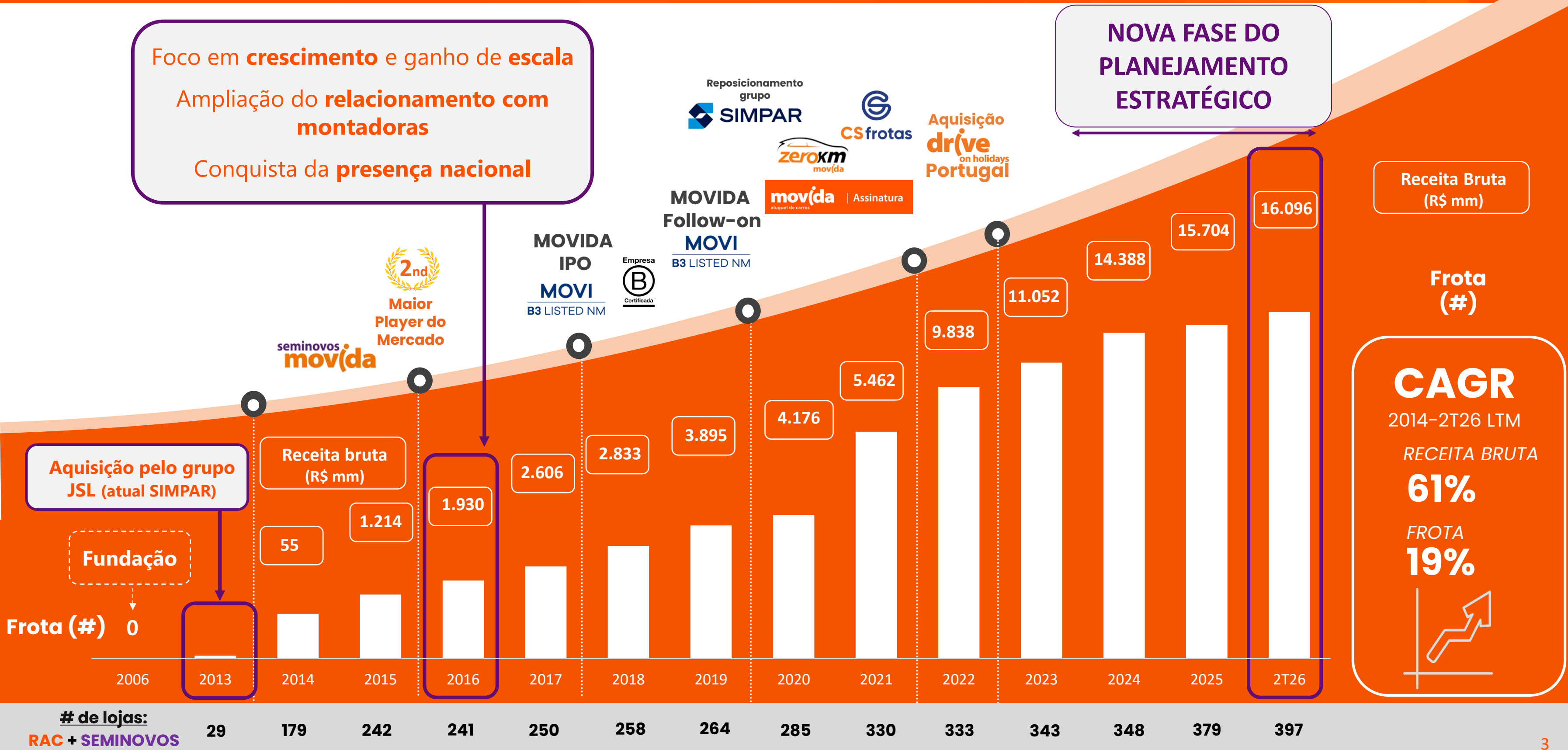
Carros seminovos

- Canais de venda: Varejo e Atacado



124
Lojas Seminovos

Histórico de desenvolvimento e inovação que contribuíram com a transformação do setor de aluguel de carros do Brasil





Destaques 2T26: melhoria contínua na eficiência operacional e na experiência do cliente sustentam evolução dos resultados

mov(da)
por você

2T26 vs 2T25

RAC

Evolução do nível de serviço impulsiona o **crescimento do volume de diárias** com **recomposição de preços e aumento da taxa de ocupação**

Número de Diárias

7.413
+22%

Tarifa

R\$ 165
+7%

Taxa de Ocupação

76,2%
+2,1 p.p.

Experiência do Cliente

Tempo de atendimento de
até 10 min
para **88%** dos clientes

GTF

Expansão dos **contratos de longo prazo** reforça a **previsibilidade** do fluxo de caixa e melhora os **resultados futuros**

Yield Mensal

3,0% → 3,2%
2T25 → 2T26

Carteira de contratos vigentes

3,7%

Novos contratos do 2º trimestre

Receita média mensal por carro

R\$3.289
+12%

Backlog de Receita

R\$9.827mm
+40%

Seminovos

Gestão assertiva do ciclo do ativo, com **entrega consistente** de **margem EBITDA positiva e giro eficiente do estoque** frente à **alta demanda do RAC**

Margem EBITDA

1,1%

Foco no Varejo

+27 lojas
Total de **124** lojas

Giro do Estoque de Seminovos

0,5x → 0,8x
2T25 → 2T26

Veze por mês que giramos o estoque
(Receita Mensal de Seminovos dividido pelo estoque médio)

+55%

Giro mais rápido do estoque mantendo a frota no RAC para atender alta demanda



Lucro líquido dobra para R\$136 milhões no 2T26 e supera guidance

R\$ milhões

R\$ milhões
2T26 vs 2T25



**Selic
média*** **14,48%**

14,44%

OBS: Consensus da Bloomberg na data de 15/07/2026.

*Selic meta média fonte: <https://www.bcb.gov.br/controleinflacao/historicotaxasjuros>



Avanços em eficiência operacional e disciplina financeira contribuem para evolução contínua da rentabilidade

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por você

2T26 vs 2T25

Receita Líquida

Consolidada

RECORDE!

R\$ **3,766** bi

Locação

RECORDE!

R\$ **2,295** bi

↑ **+21%**

EBITDA

Consolidado

RECORDE!

R\$ **1,687** bi

Locação

RECORDE!

R\$ **1,671** bi

↑ **+23%**

EBIT

Consolidado

RECORDE!

R\$ **1,015** bi

Locação

RECORDE!

R\$ **1,018** bi

↑ **+30%**

Frota

Total (final de período)

286 mil

↑ **+9%**

Operacional (média)

244 mil

↑ **+10%**

Lucro Líquido

R\$ **136** mm

↑ **+101%**

ROIC LTM

16,7%

RECORDE!

↑ **+4,0 p.p**

Aumento de resultado operacional recorrentemente maior que o crescimento da frota

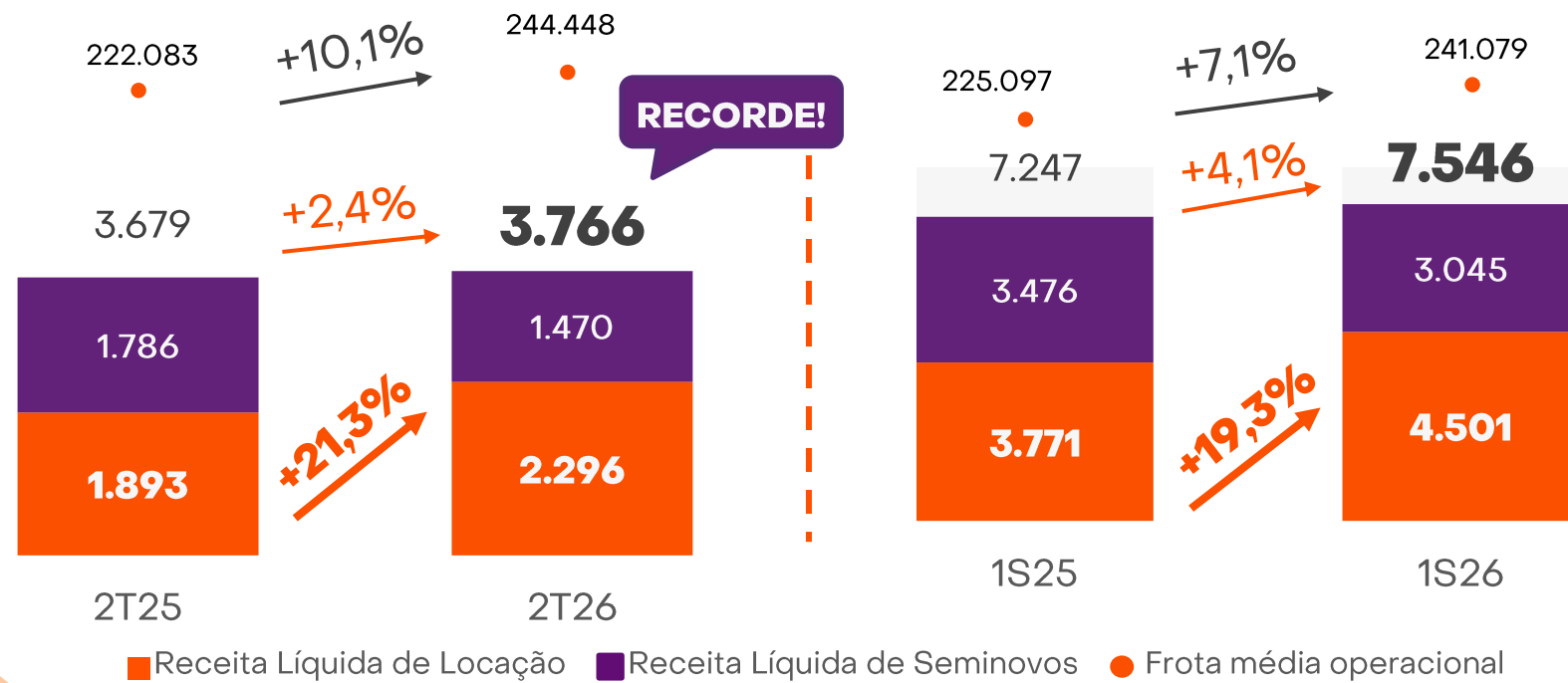


Lucro líquido dobra e é o maior dos últimos 4 anos

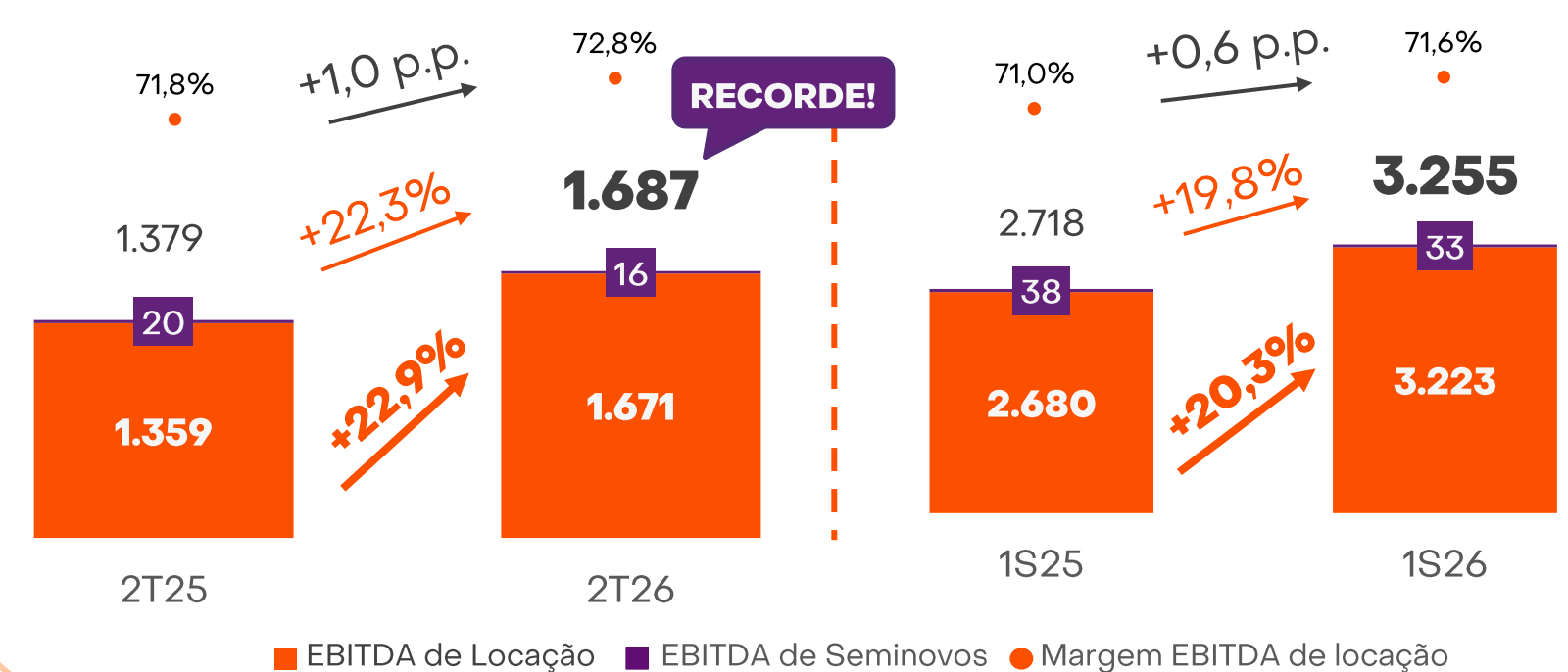
Evolução aconteceu mesmo com uma elevação significativa da taxa de juros no mesmo período, cerca de 2 p.p. entre 2022 e 2026 – sem este aumento, o lucro teria sido ~50% maior neste trimestre

movida
por você

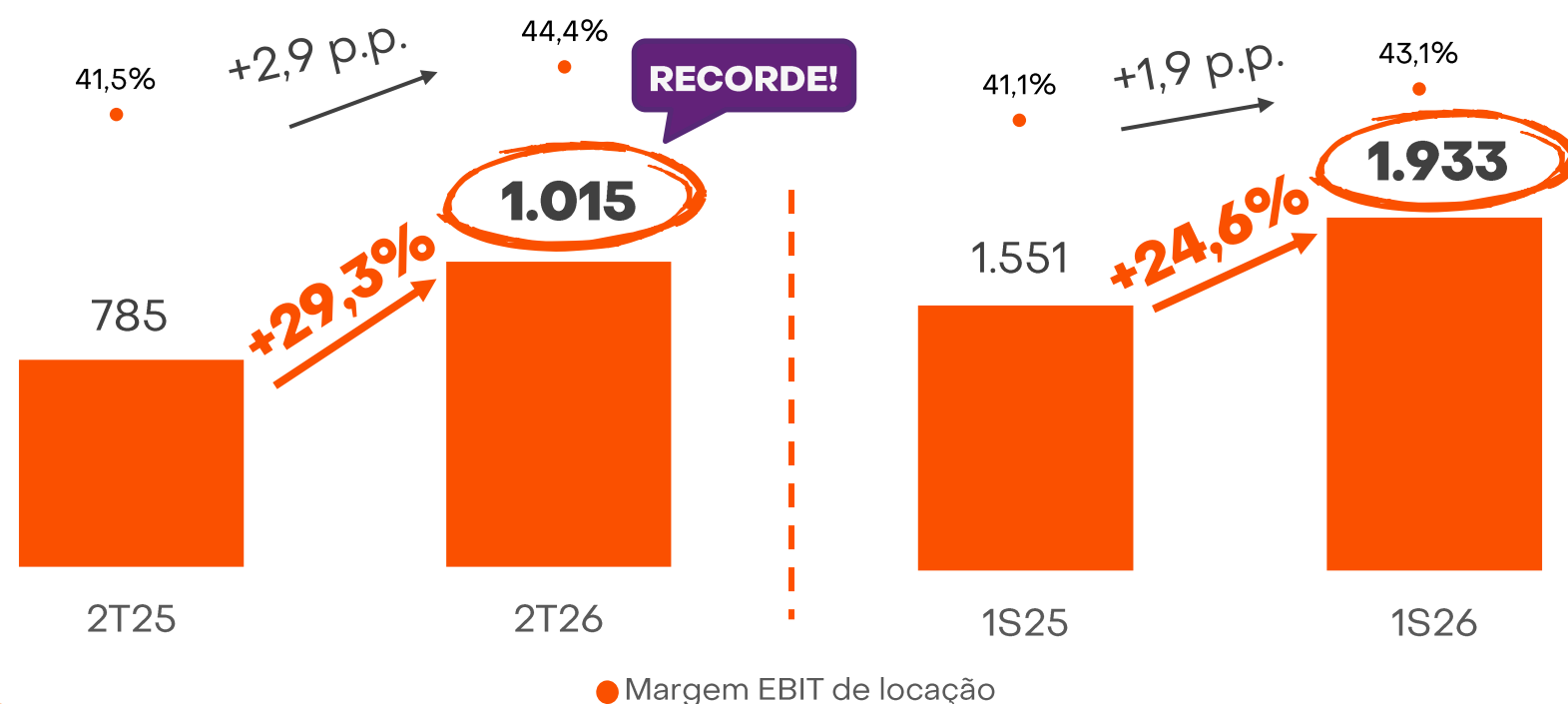
Receita Líquida (R\$ milhões)



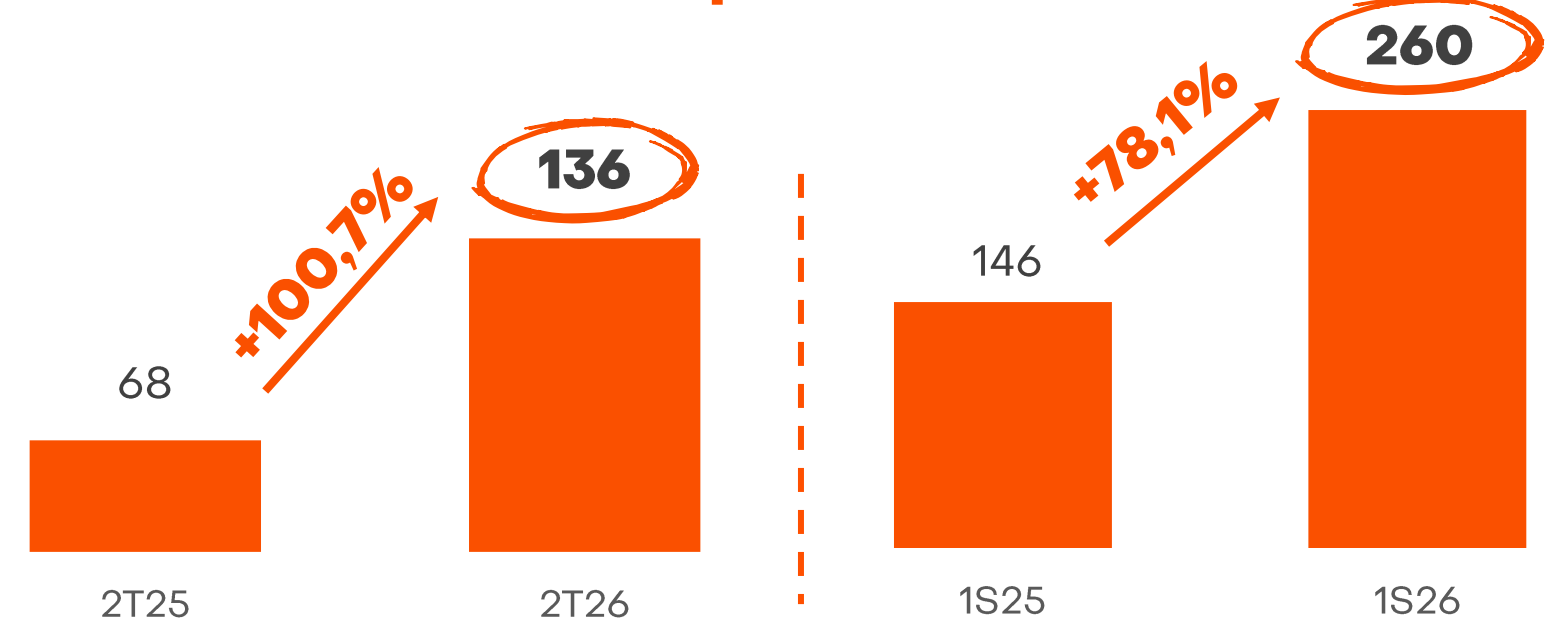
EBITDA (R\$ milhões) e Margem EBITDA (%)



EBIT (R\$ milhões) e Margem EBIT (%)



Lucro Líquido (R\$ milhões)

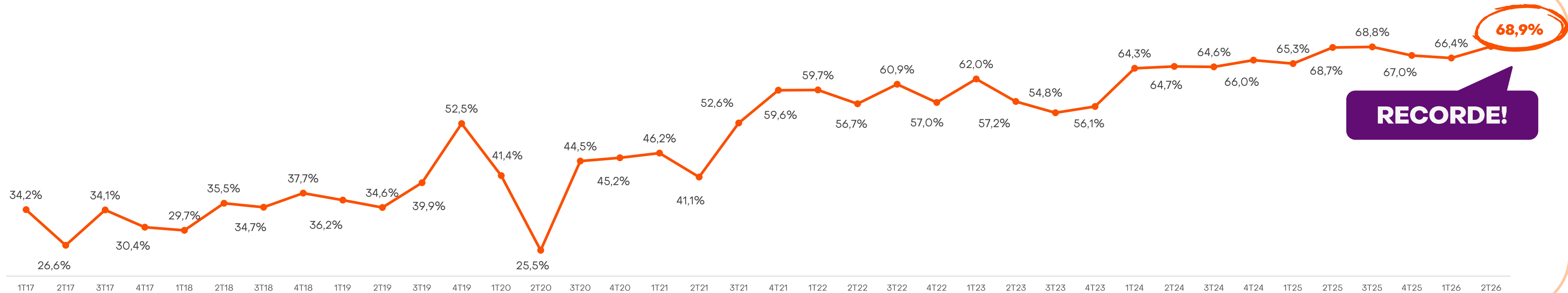




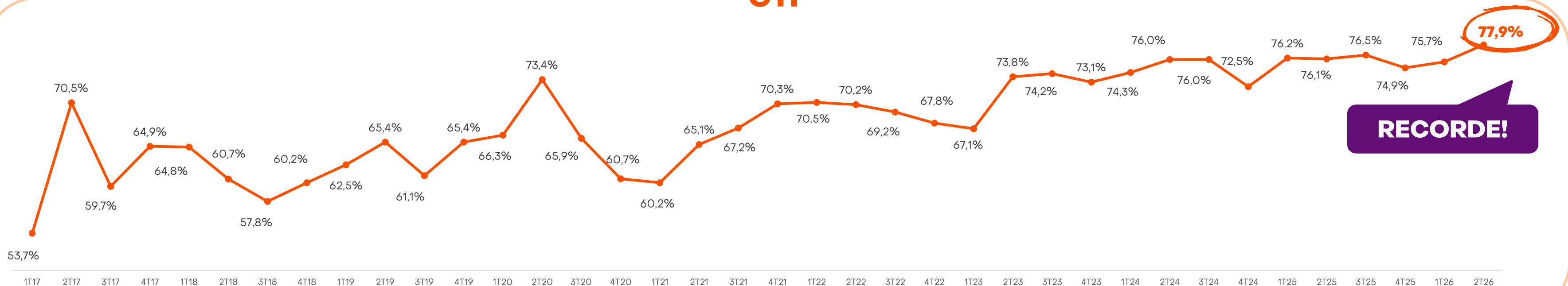
Recordes de margens EBITDA sustentam patamares superiores de rentabilidade e geração de valor

Evolução da margem EBITDA

RAC



GTF





Retorno recorde através da excelência operacional e maximização do capital investido

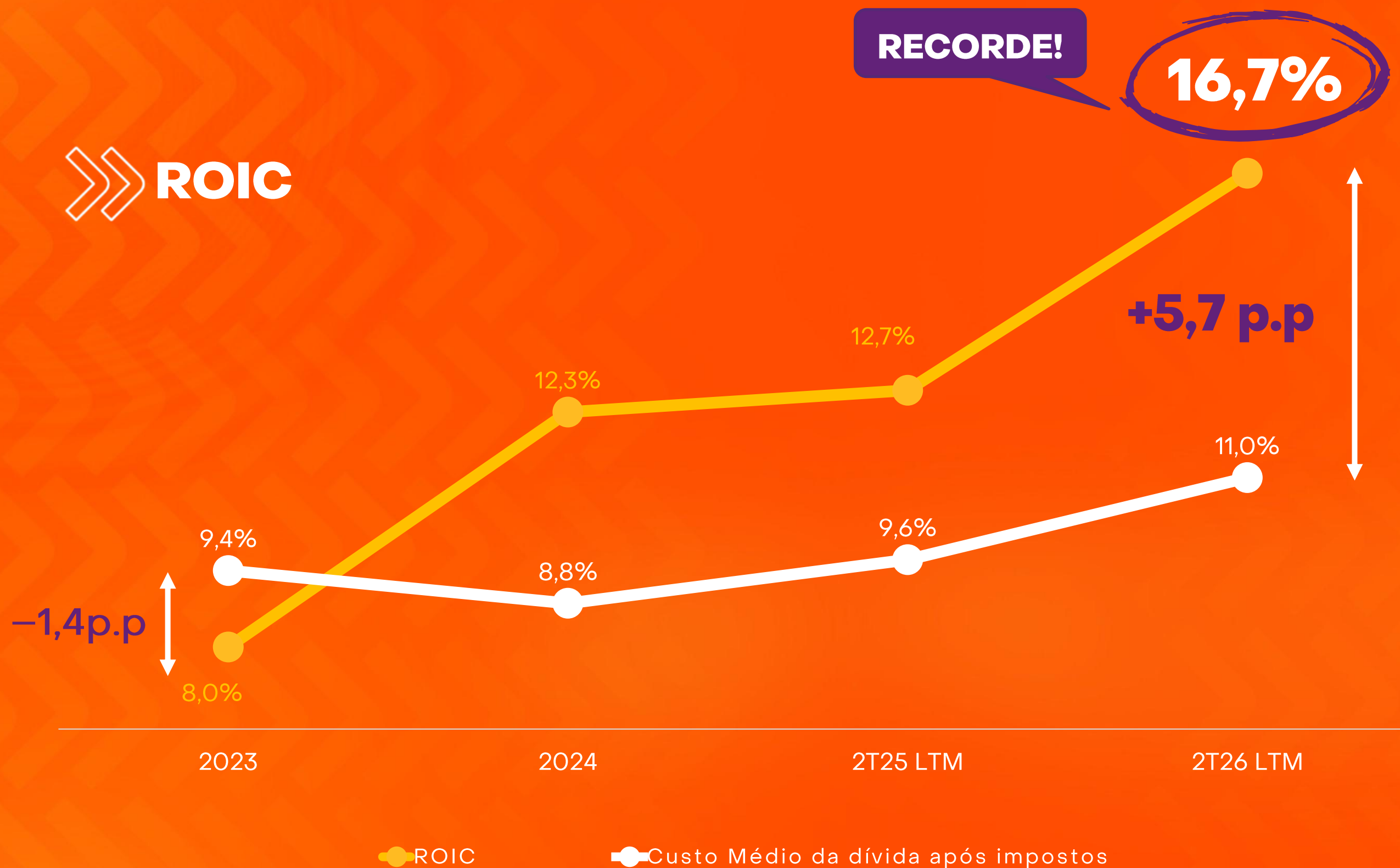
mov(da)
por você

2T26 vs 2T25

RECORDE!

16,7%

ROIC



Eficiência Operacional:

- **EBIT: R\$ 1,0 bi**
+29,3%
- **Mg EBIT: 44,4% (locação)**
+2,9 p.p.
- **Taxa de Ocupação Total¹: 78,6%**
+2,6 p.p.

¹ Frota média alugada dividida pela frota média total no período



Adequação do mix de carros, maturidade da escala, estrutura de lojas e sistemas resultam na estabilização da depreciação

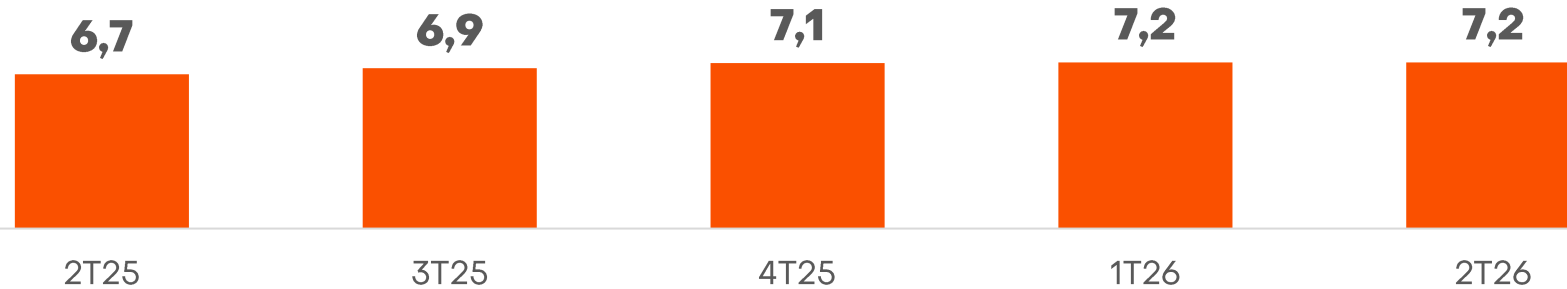
Depreciação anualizada por frota média operacional¹

(R\$ mil)



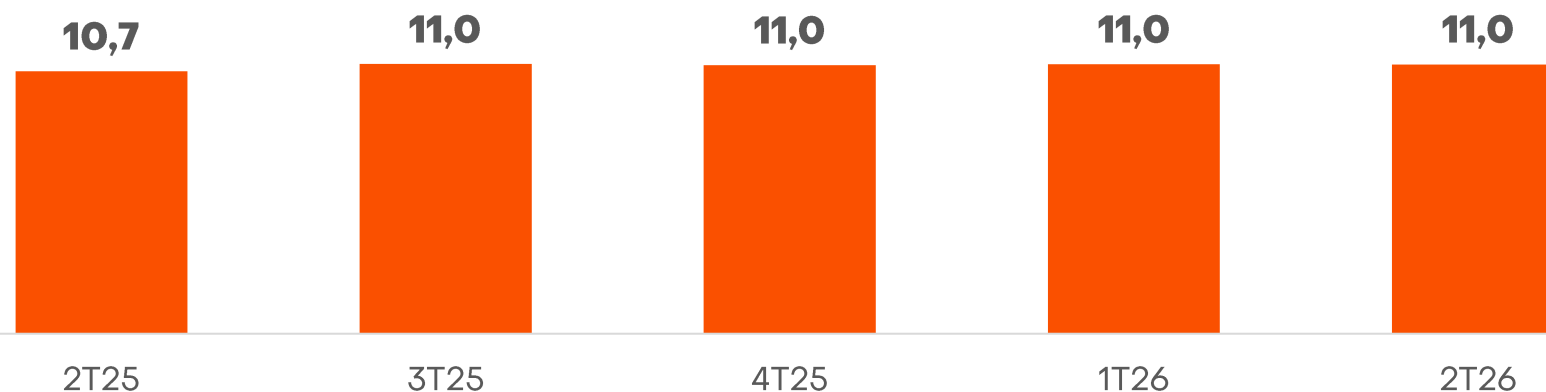
RAC

Estabilização da taxa de depreciação entre **8% e 9% a.a.**



GTF

Estabilização da taxa de depreciação entre **9% e 10% a.a.**



Comprovação da assertividade do valor residual e da consistência do giro do ativo

Frota total em Dezembro/23	243.931	Mg. EBITDA de 1,2% na venda de ativos de Janeiro/24 até Junho/26
Carros vendidos de Janeiro/24 até Junho/26	241.070	
% dos carros da frota de Dez/23 que foram vendidos até Jun/26		
		99%

99% da frota de dezembro de 2023 **já foi renovada** e **margem EBITDA foi estável em 1,2%** nos últimos 2,5 anos

¹Depreciação por frota operacional = depreciação frota no trimestre * 4 / frota média operacional.



84% dos carros da frota com valor médio de R\$ 73 mil demonstra posicionamento assertivo do mix e segurança no valor residual

Demais carros têm perfil aderente ao mercado e às premissas de depreciação do ciclo do ativo

Categoria

ENTRADA

Carros de até R\$ 120 mil

Valor de Compra	# carros	Valor Residual Médio (R\$)
Até R\$80 mil	126.028	61.319
R\$80 a 90 mil	40.499	77.127
R\$90 a 100 mil	32.254	85.847
R\$100 a 110 mil	20.719	95.900
R\$110 a 120 mil	17.417	106.237
Subtotal	236.917	73.687

Quebra por faixa de valor de compra

INTERMEDIÁRIO

Carros de R\$ 120 mil a R\$140 mil

Valor de Compra	# carros	Valor Residual Médio (R\$)
R\$120 a 130 mil	11.538	116.301
R\$130 a 140 mil	4.348	120.253
Subtotal	15.886	117.383

PREMIUM

Carros acima de R\$ 140 mil (sem picapes)

Valor de Compra	# carros	Valor Residual Médio (R\$)
R\$140 a 160 mil	4.386	137.806
R\$160 a 180 mil	2.117	159.233
R\$180 a 200 mil	1.225	174.497
>R\$ 200 mil	2.224	245.716
Subtotal	9.952	170.995

PICAPES

Picapes, utilitários e outros acima de R\$ 140 mil

Valor de Compra	# carros	Valor Residual Médio (R\$)
R\$140 a 160 mil	567	121.649
R\$160 a 180 mil	1.697	154.715
R\$180 a 200 mil	3.242	156.307
>R\$ 200 mil	12.055	194.627
Subtotal	17.561	181.339

Participação na frota e valor atual no imobilizado

84% da frota MOVIDA tem residual médio de **R\$73mil**

6% da frota MOVIDA tem residual médio de **R\$117mil**

4% da frota MOVIDA tem residual médio de **R\$171mil**

6% da frota MOVIDA tem residual médio de **R\$181mil**

95% em contratos de 3 a 5 anos

Valor residual projetado na venda com depreciação atual (RAC 8% a 9% a.a. e GTF 9% a 10%a.a.)

R\$ 66 mil

R\$ 103 mil

R\$ 149 mil

R\$ 154 mil

Preço médio dos chineses na categoria

R\$ 130 mil



R\$ 187 mil



R\$ 267 mil



R\$ 256 mil



Valor do carro chinês vs residual projetado

97%

superior

83%

superior

79%

superior

66%

superior



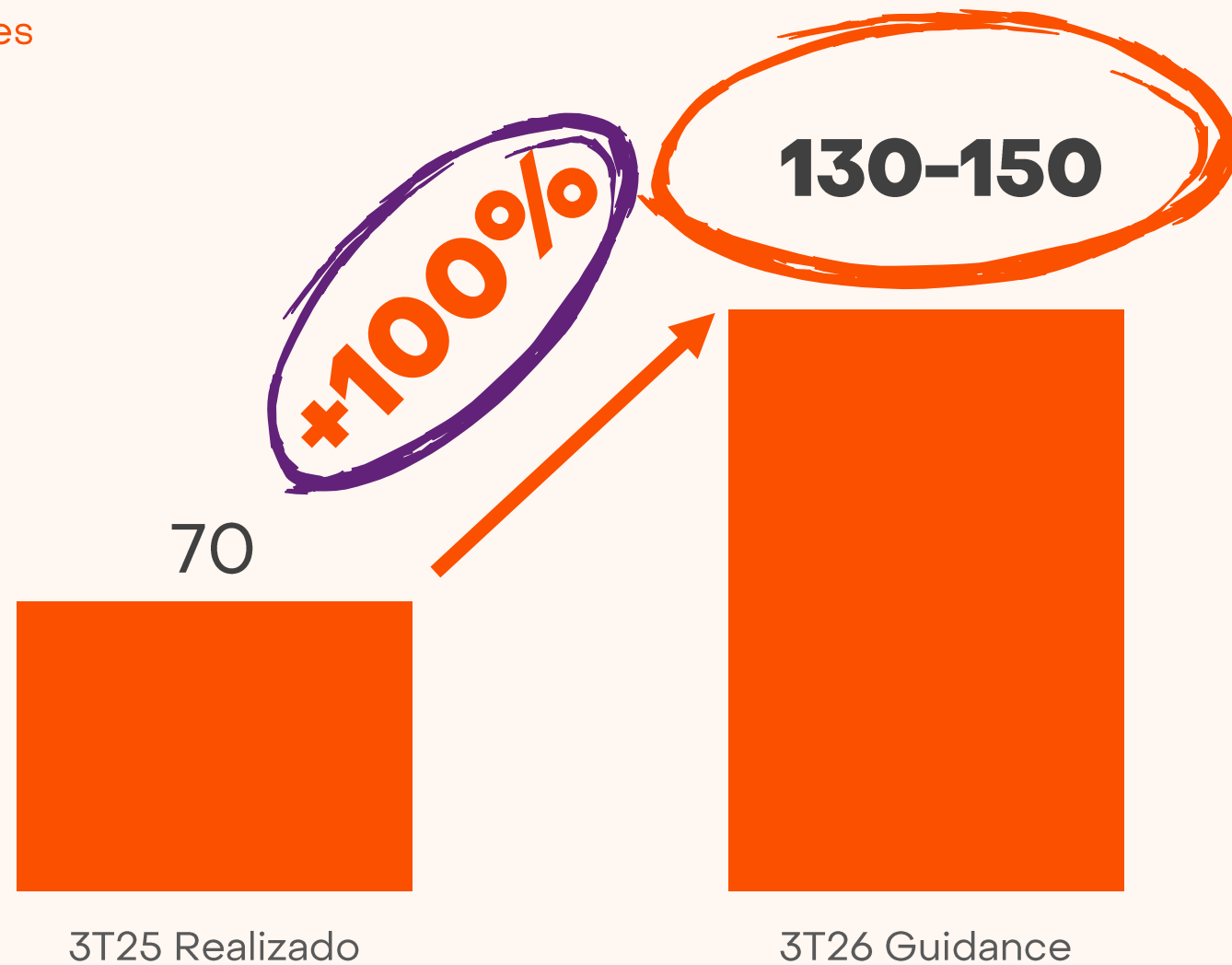
Lucro Líquido do guidance do 3T26 é o dobro em relação ao 3T25

mov(da)
por você

Guidance de Lucro Líquido

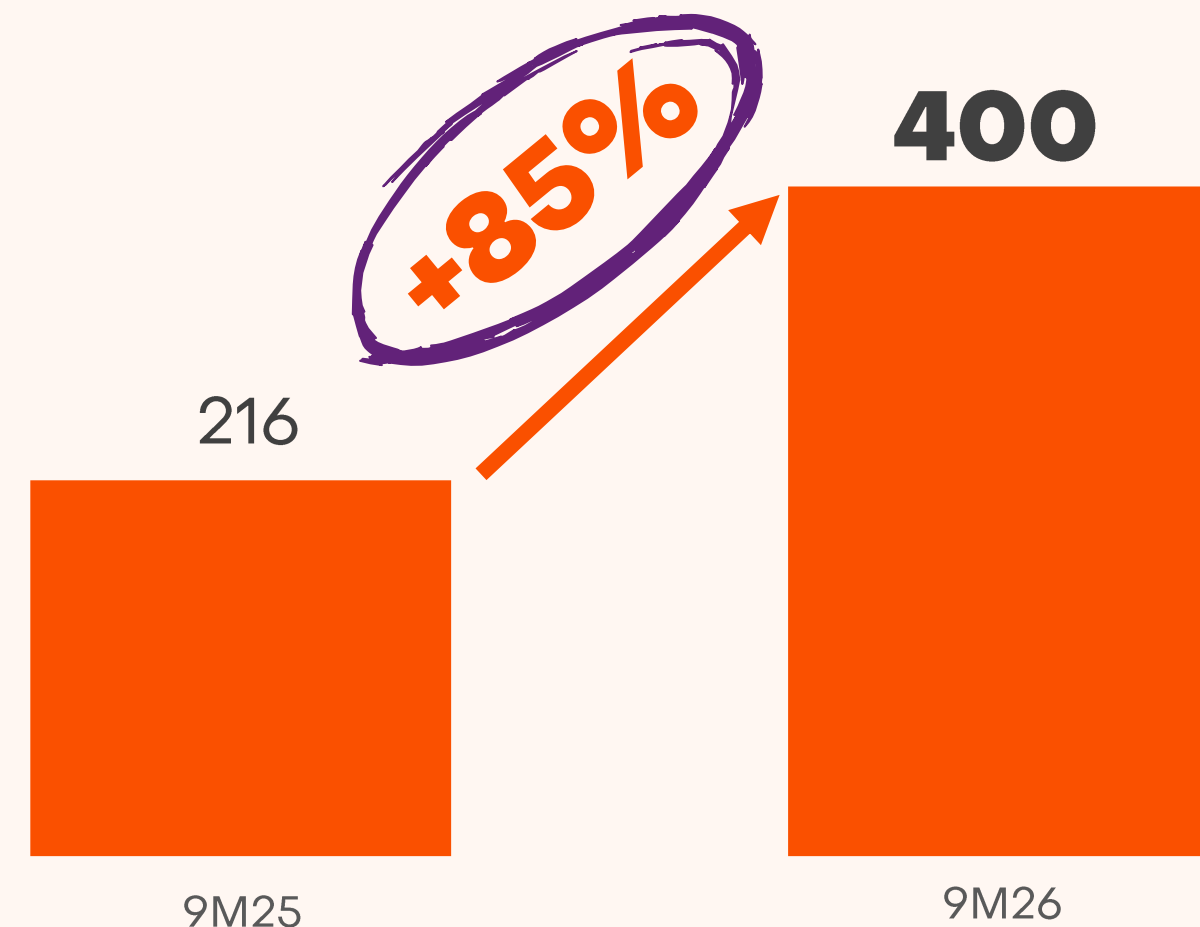
Guidance R\$130–150mm

R\$ milhões



Lucro líquido do 9M26

(Guidance)



Com o guidance do 3T26, se atingido, o lucro líquido do 9M26 será **26% maior** que o ano completo de **2025**

mov(da)
aluguel de carros

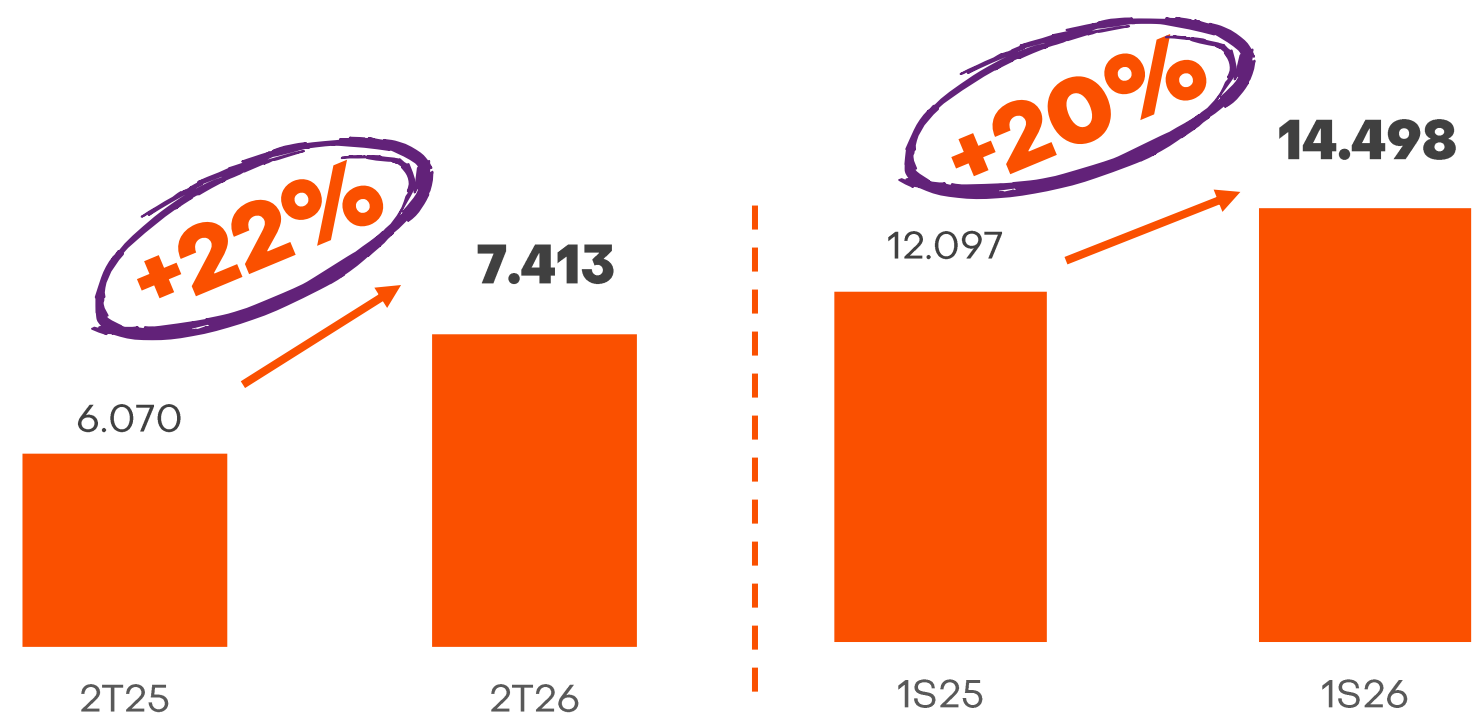
Rent-a-car



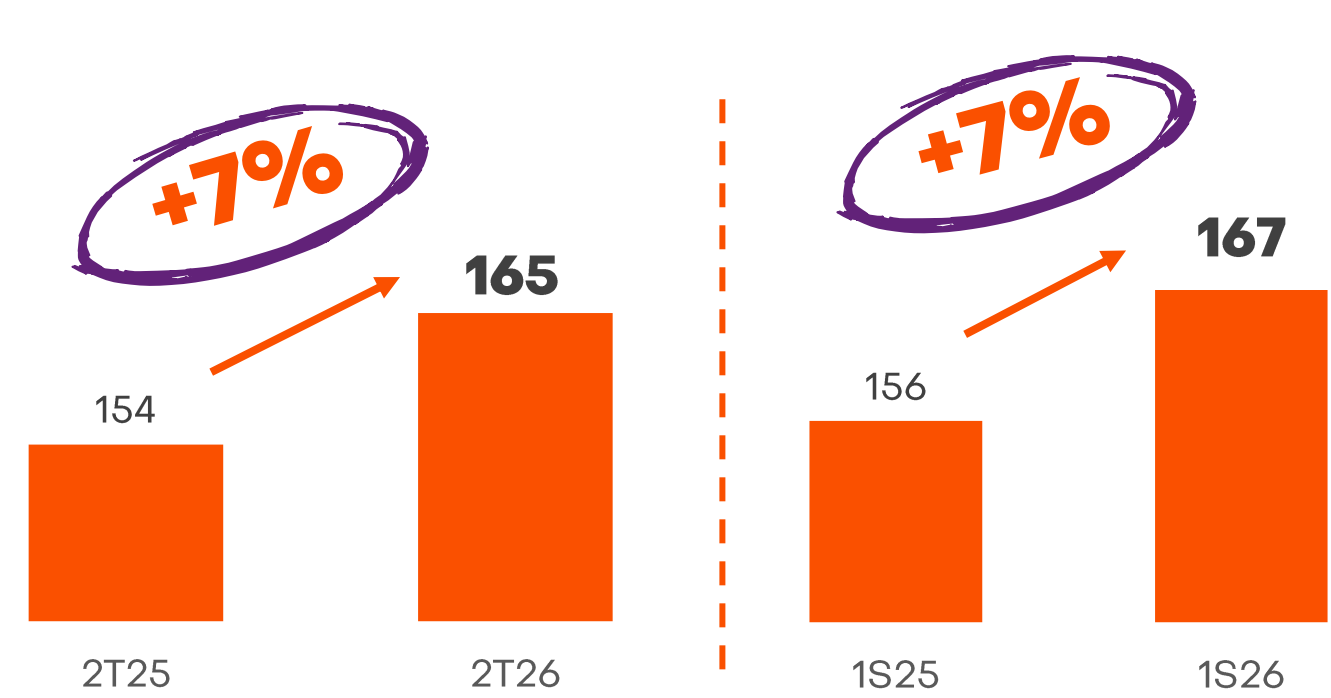


RAC: Ganho contínuo de *market share* consistente comprovado pela expansão de 22% no volume de diárias, resultado da execução do planejamento estratégico

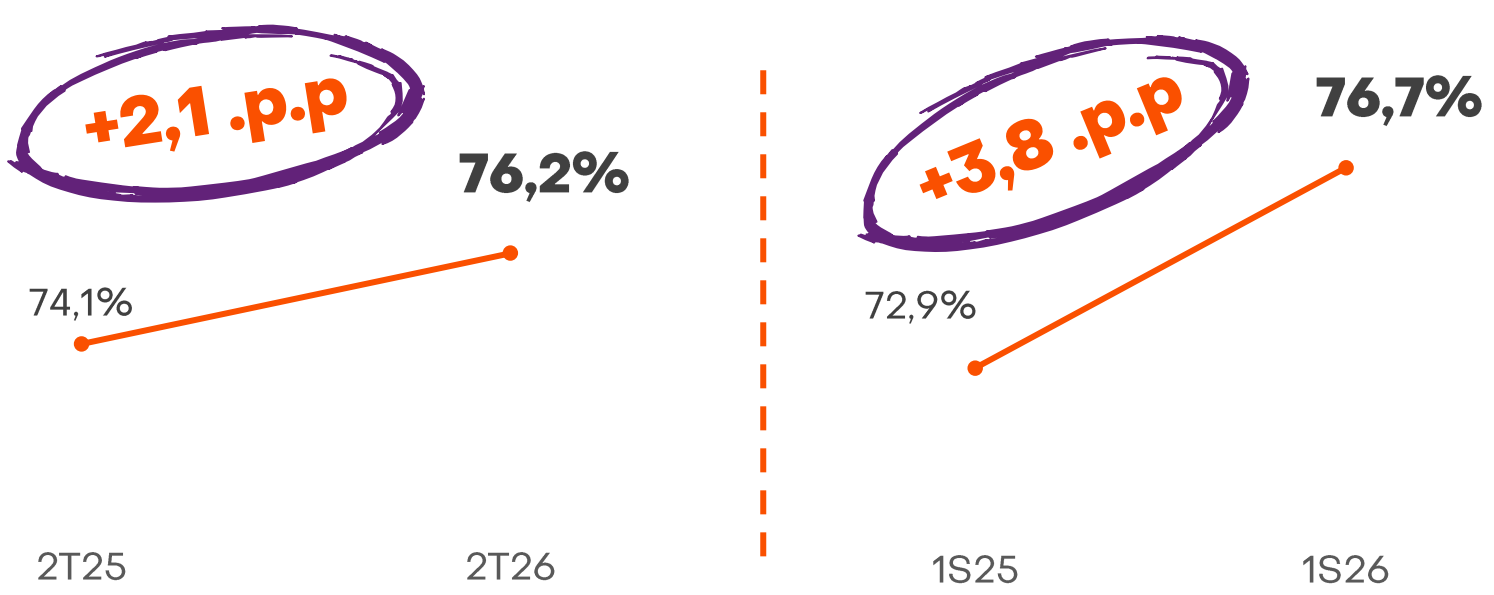
Volume de diárias (milhares)



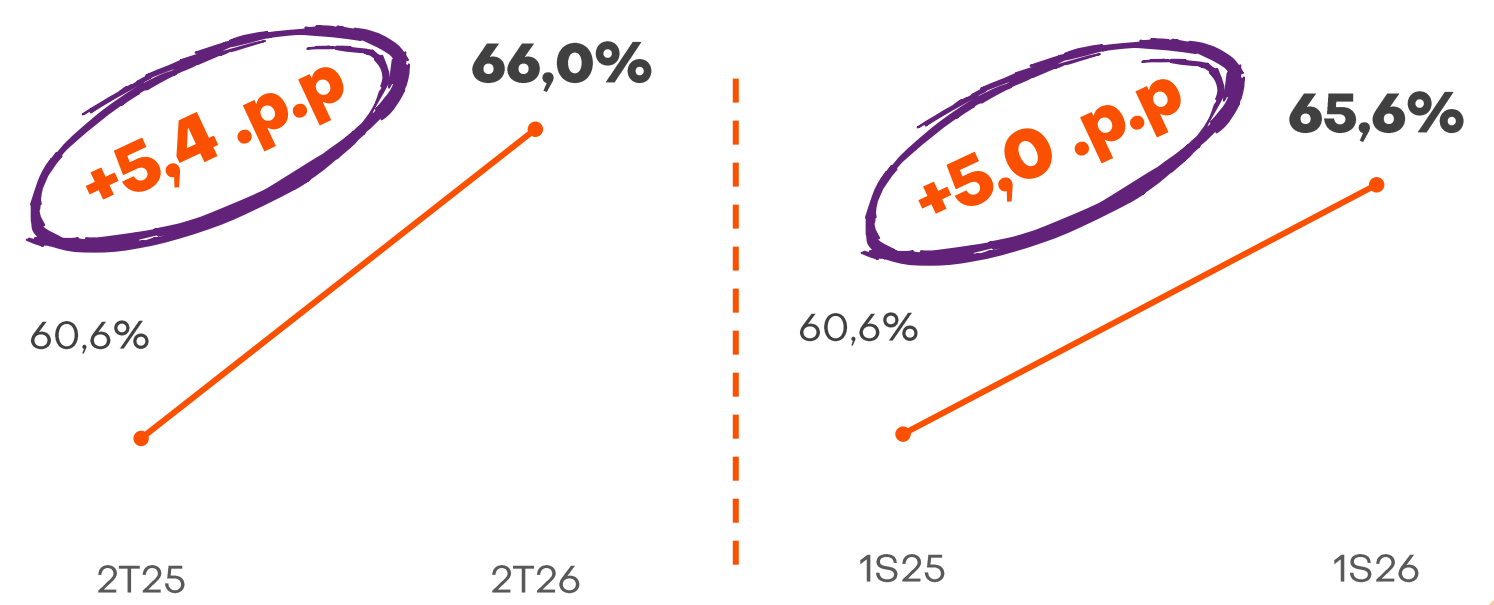
Tarifa RAC (R\$)



Taxa de Ocupação Operacional (%)



Taxa de Ocupação Total (%)

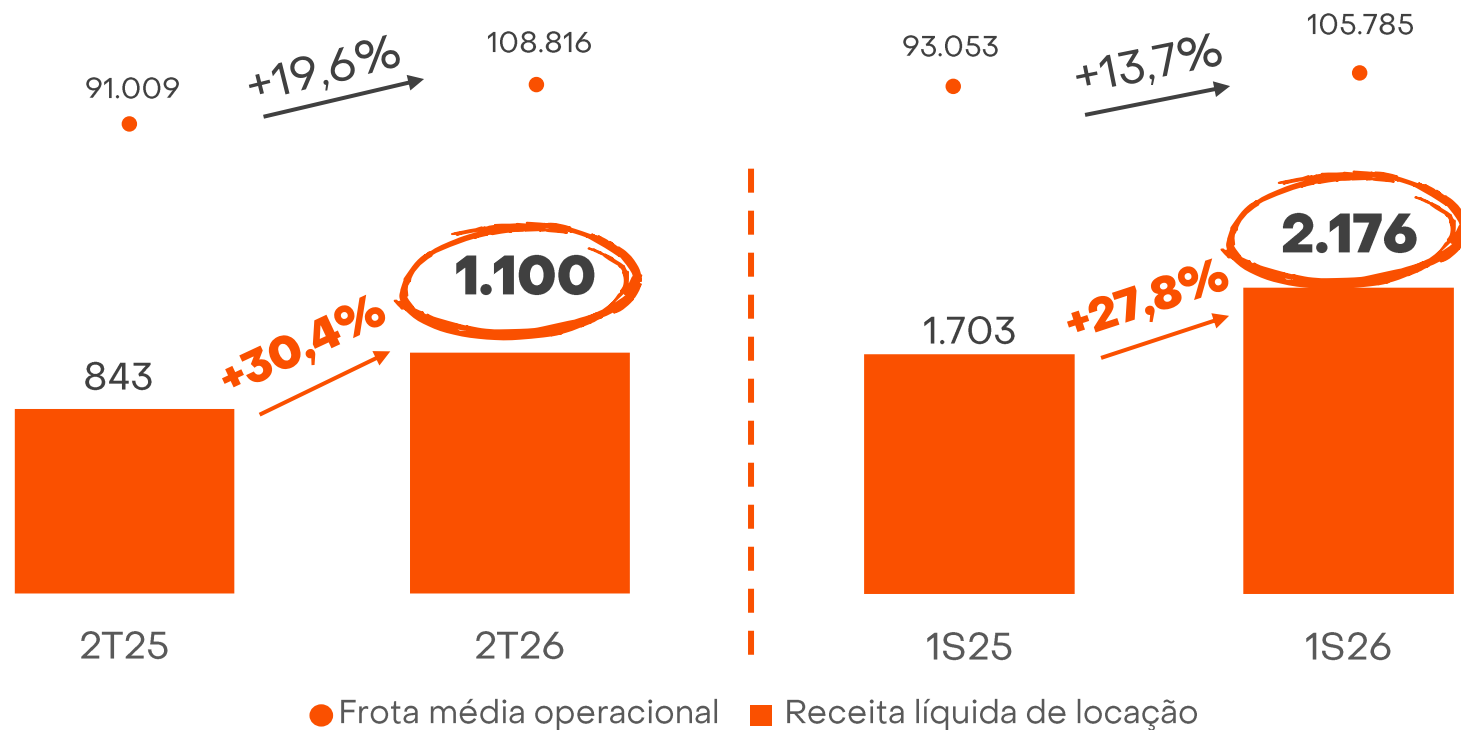




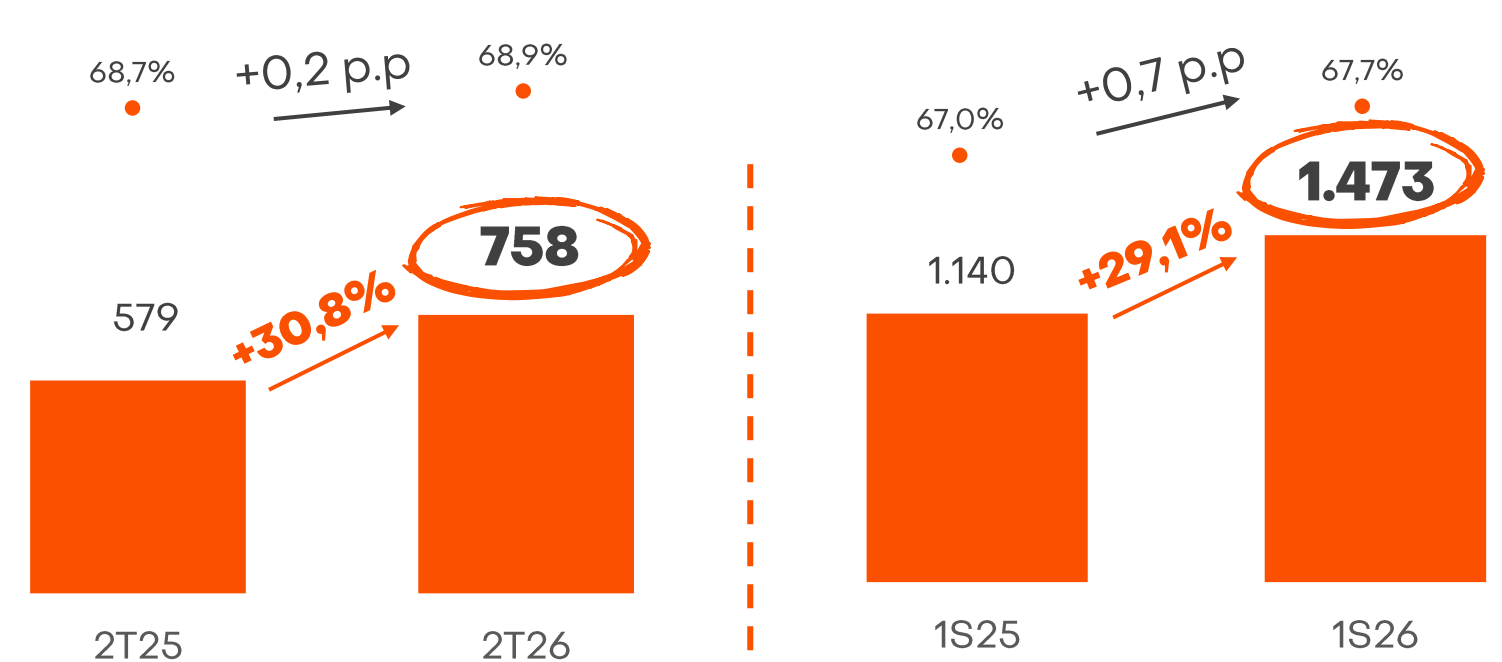
RAC: Recorde na margem EBITDA alcançado pela gestão de inteligência de preços, aumento da ocupação e da receita

movida
por você

Receita Líquida (R\$ milhões)

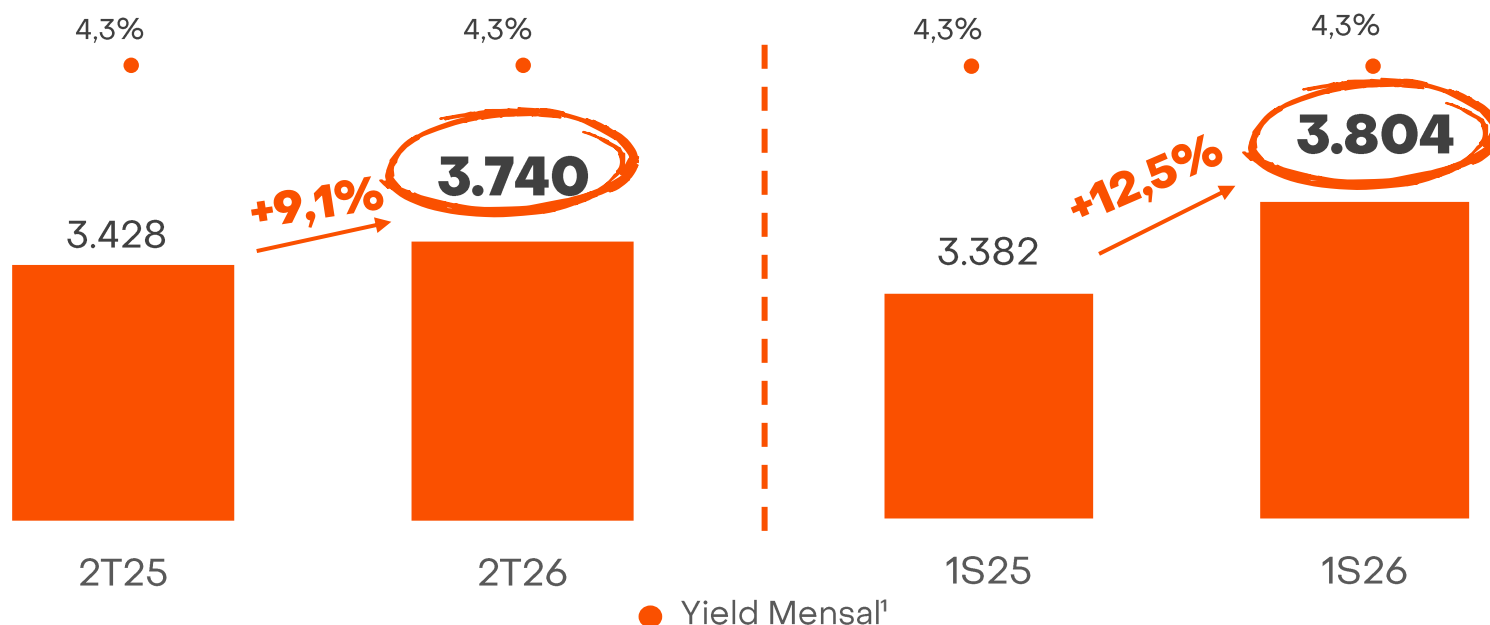


EBITDA (R\$ milhões) e Margem EBITDA (%)



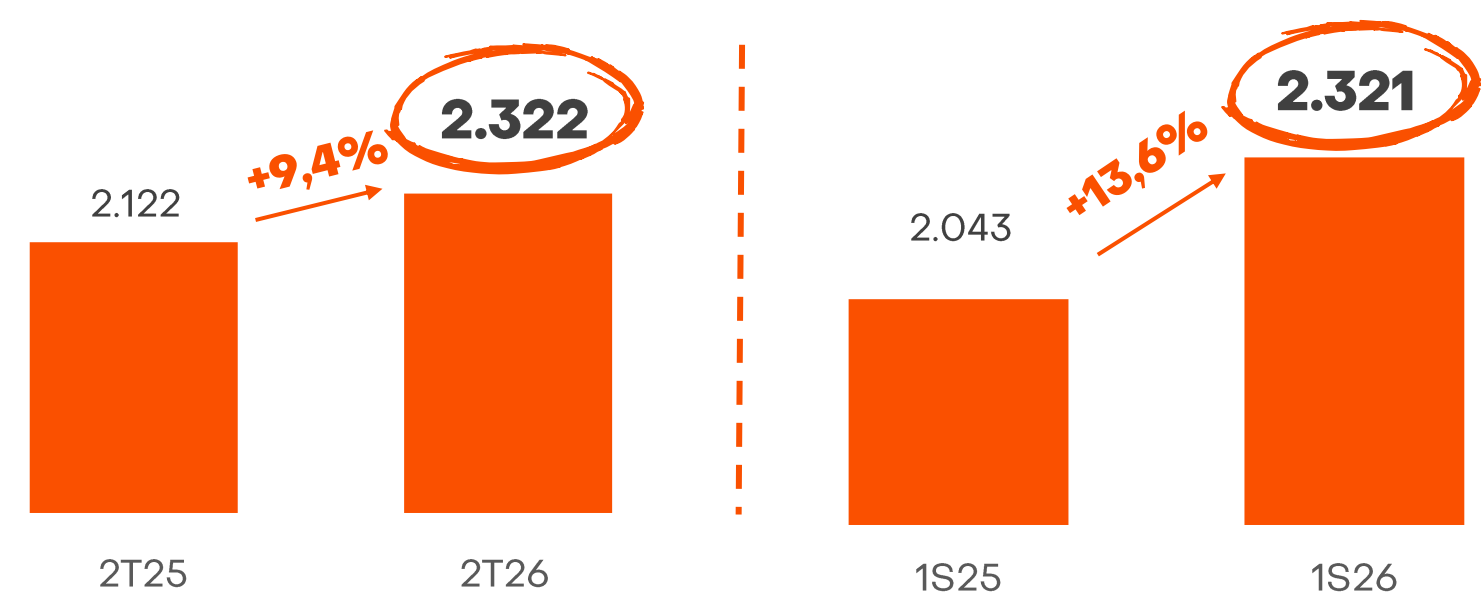
Receita por carro e Yield¹

Média mensal bruta por frota operacional (R\$)



EBITDA por carro

Média mensal por frota operacional (R\$)



mov(da)

aluguel de carros

Gestão e Terceirização de Frotas

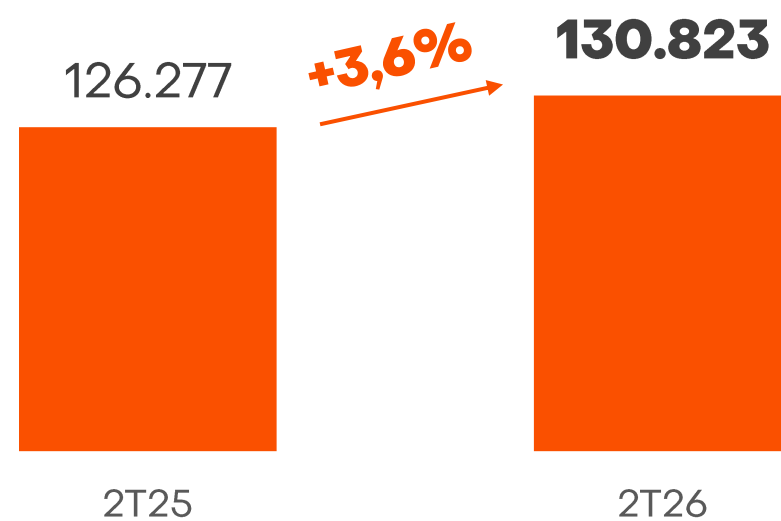




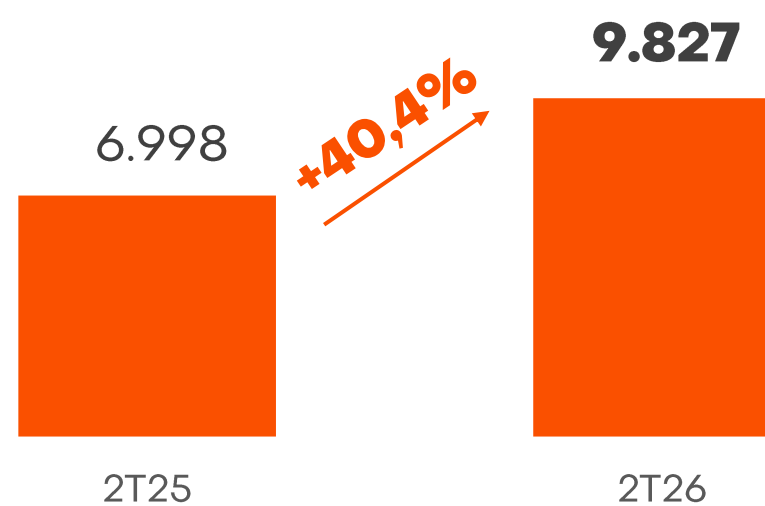
GTF: expansão dos contratos de longo prazo com melhoria dos *yields* reforça a previsibilidade e evolução dos resultados futuros

mov(da)
por você

Frota média operacional



Backlog de Receita (R\$ milhões)

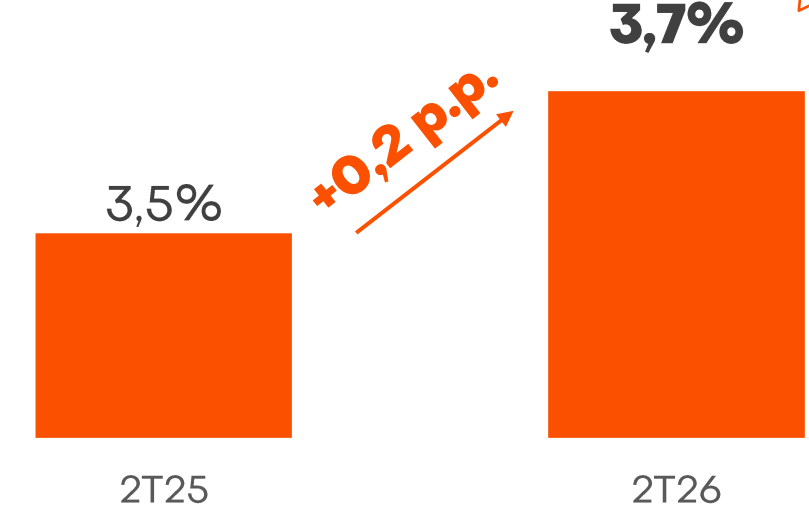


19

25

Prazo médio para término dos contratos (meses)

Yield¹ de novos contratos (%)



3,0%

3,2%

Yield dos contratos vigentes

Contratos fechados no trimestre

¹Yield calculado pela divisão da receita mensal por carro operacional pelo ticket médio de aquisição da frota dos novos contratos do GTF.

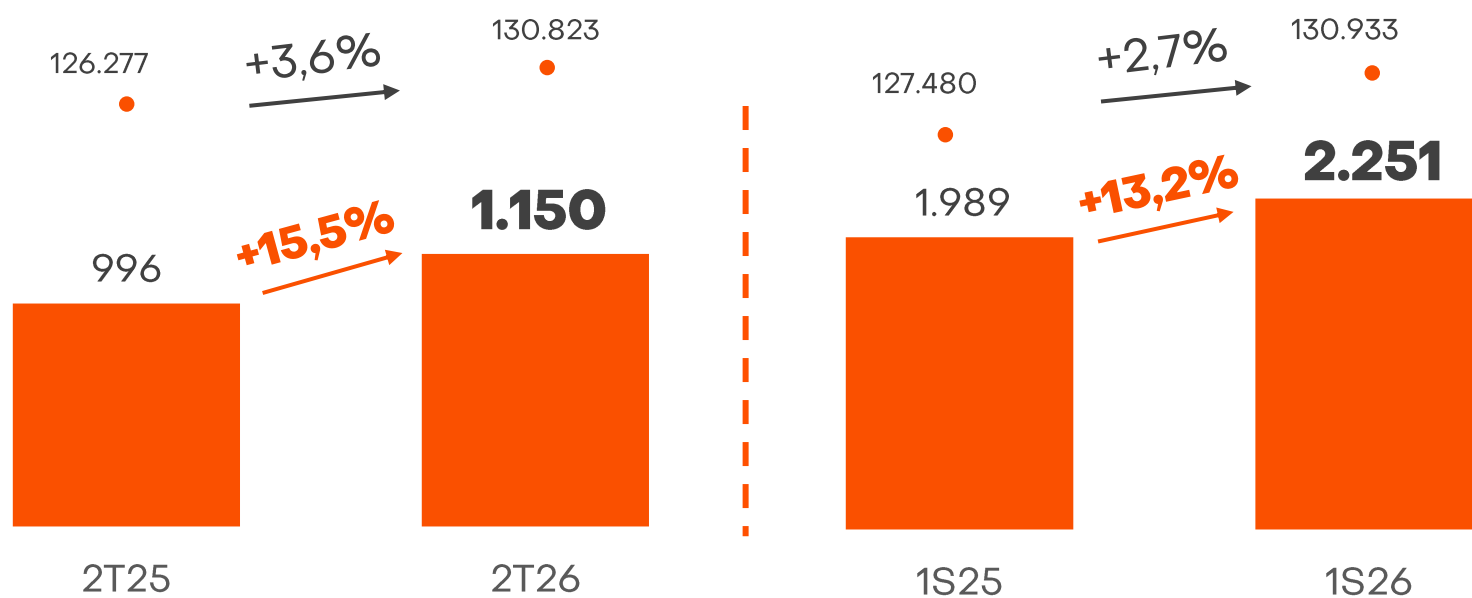




GTF: Recorde na margem EBITDA com aumento no *yield*, ganho de escala e maior eficiência operacional

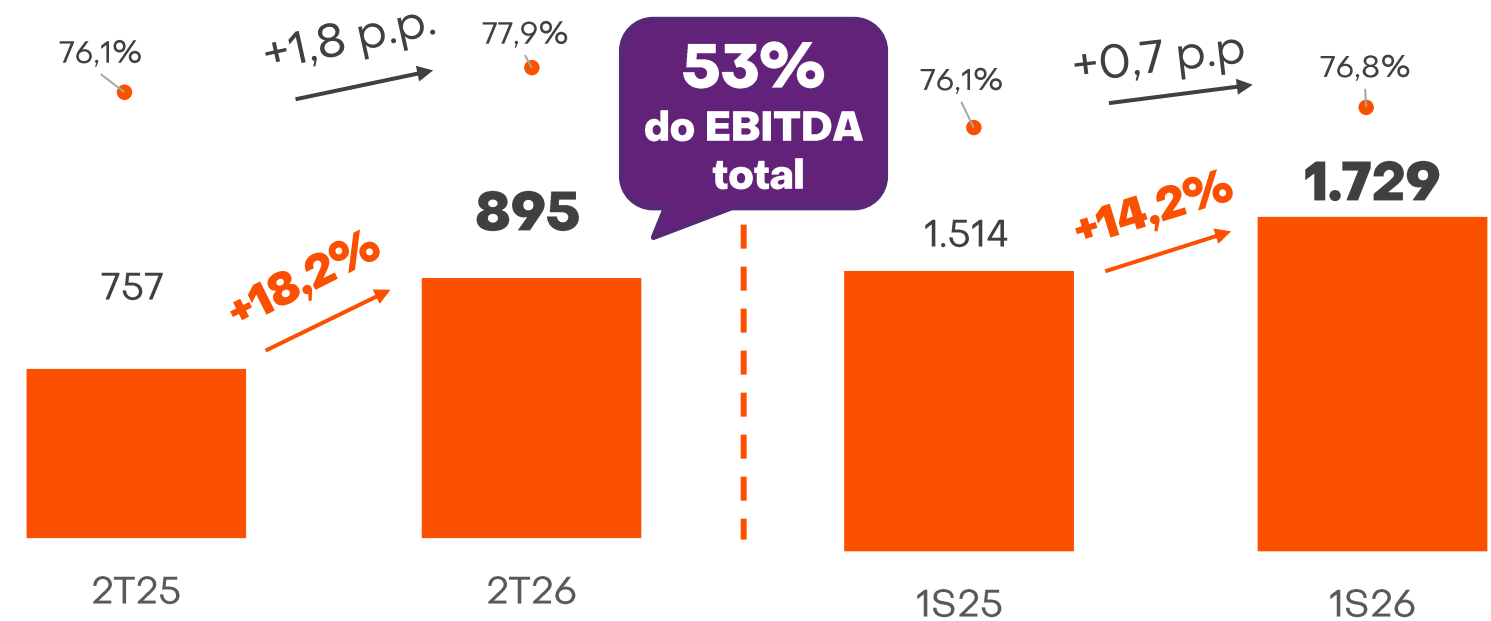
movida
por você

Receita Líquida (R\$ milhões)



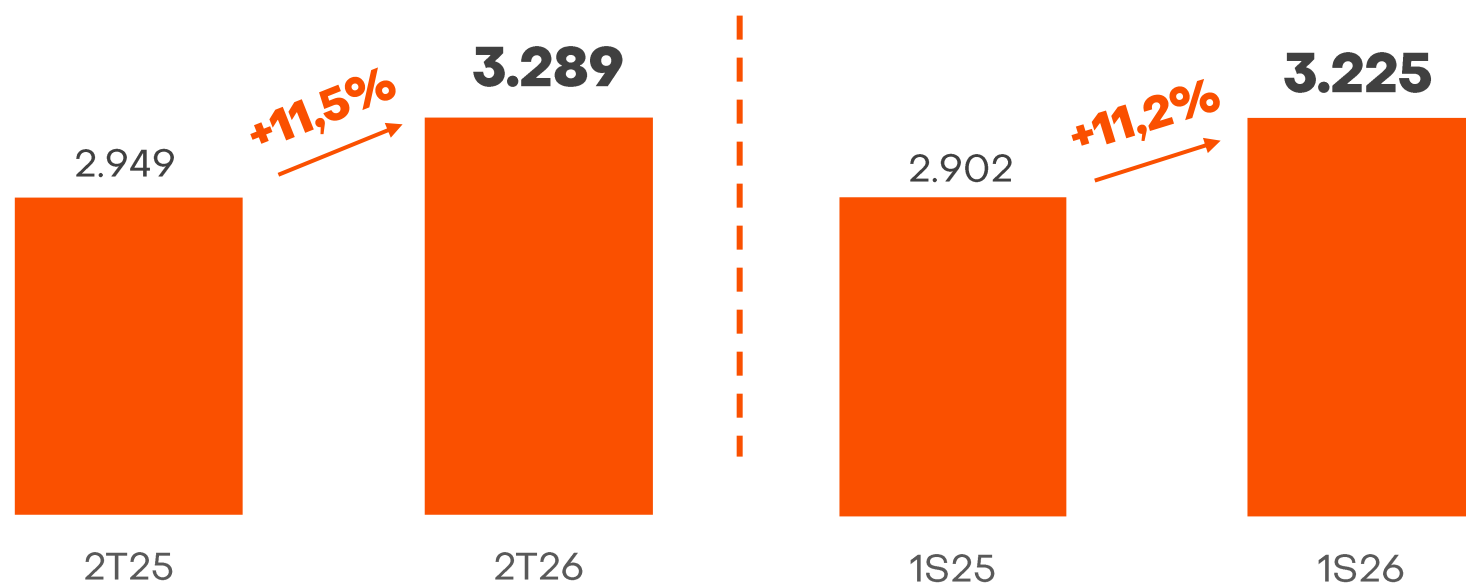
● Frota média operacional ■ Receita líquida de locação

EBITDA (R\$ milhões) e Margem EBITDA (%)



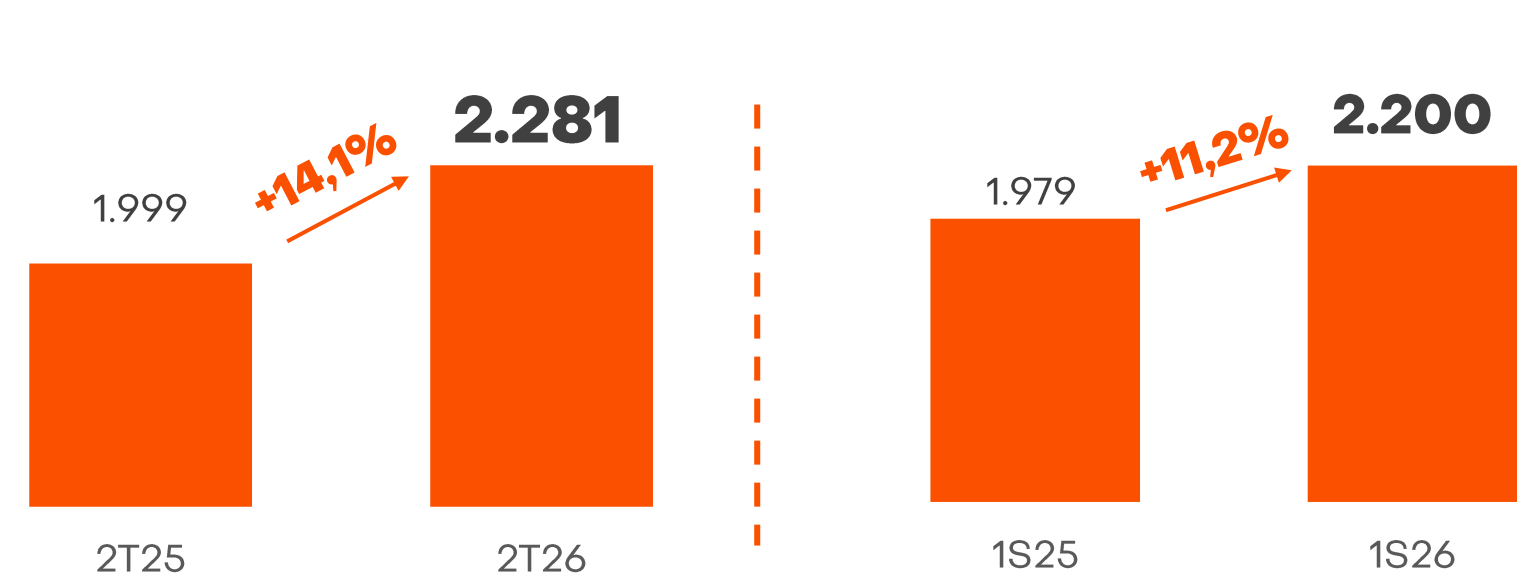
Receita por carro

Média mensal bruta por frota operacional (R\$)



EBITDA por carro

Média mensal por frota operacional (R\$)



seminovos
mov(da)

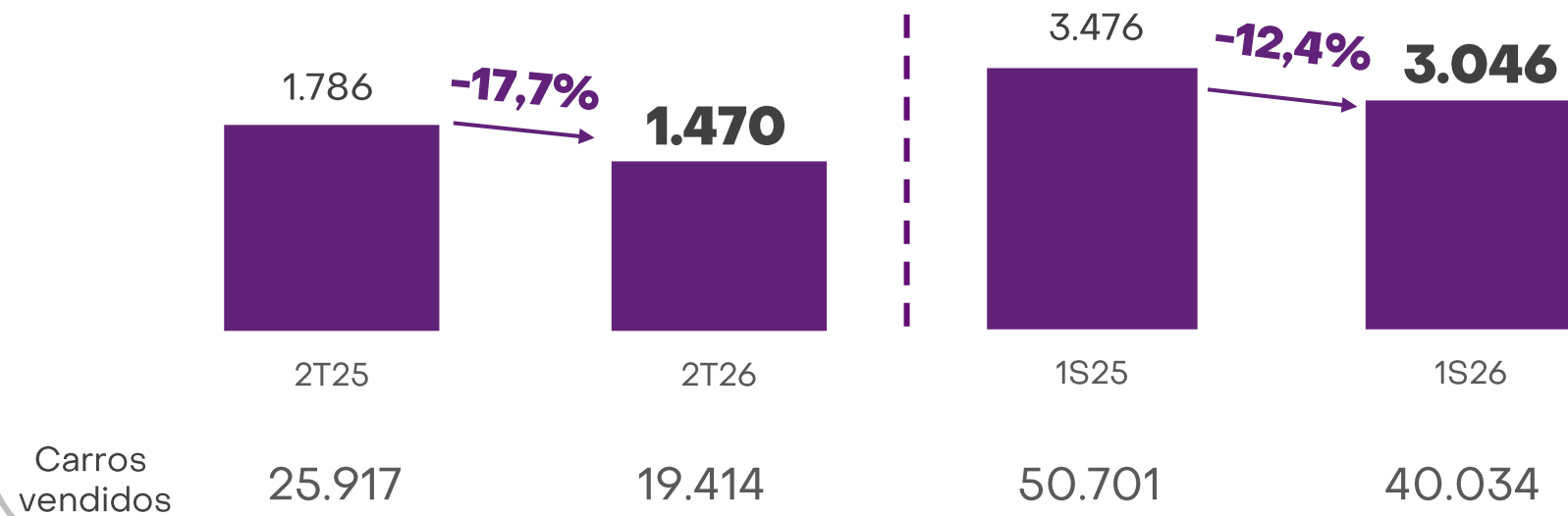




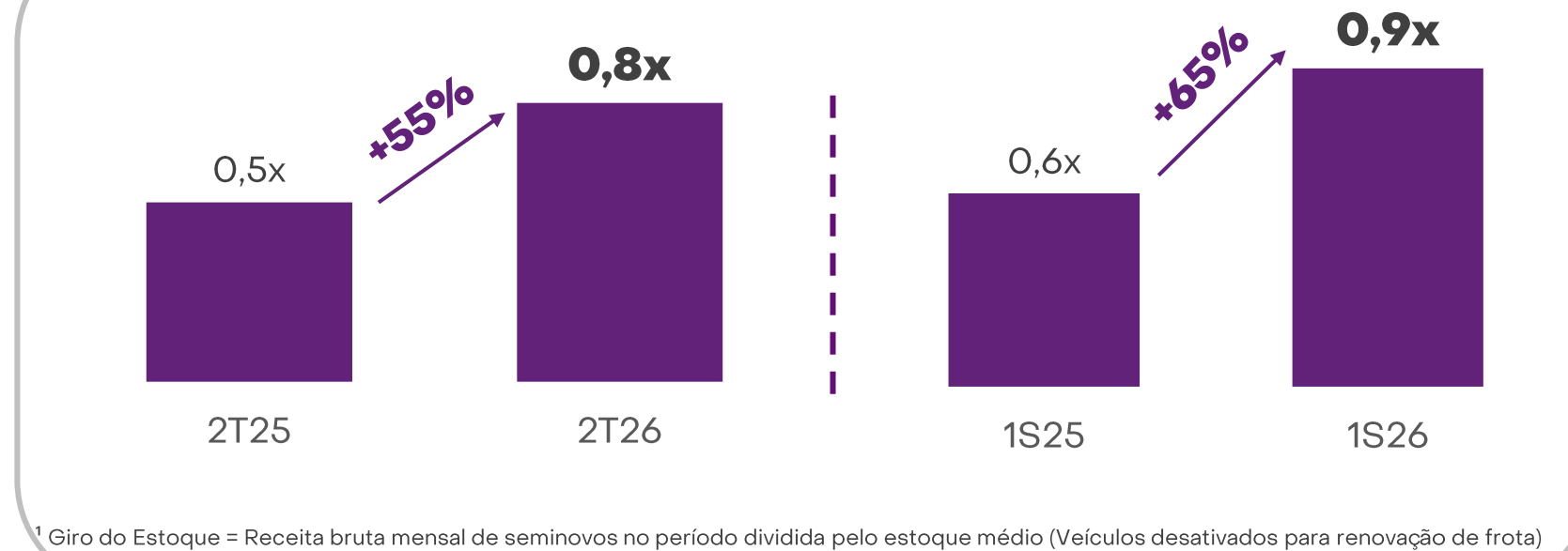
A regularidade de vendas e o resultado de Seminovos refletem o planejamento assertivo de compra e desmobilização de veículos

movida
por você

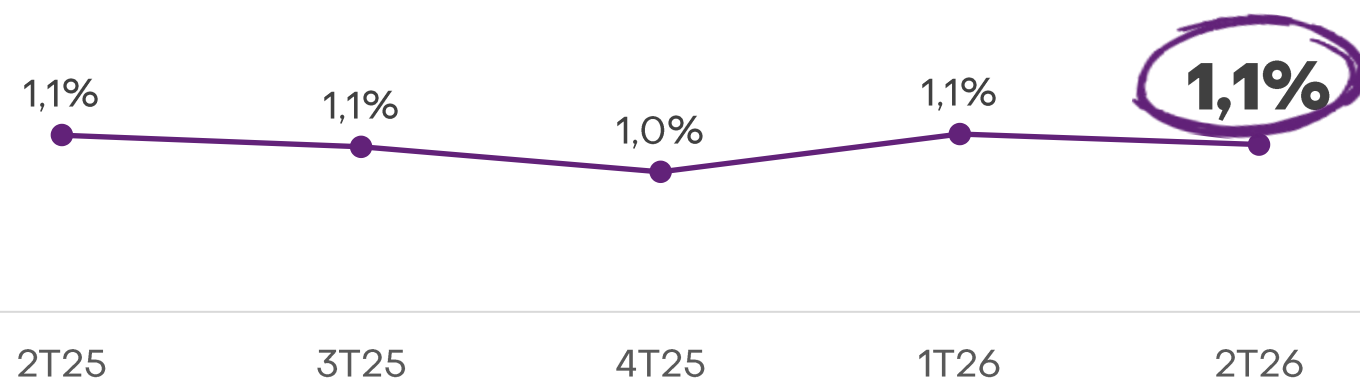
Receita Líquida (R\$ milhões)



Giro Mensal do Estoque¹



Margem EBITDA (%)



FIPE Mensal (Média do estoque)

Mix da frota com FIPE estável, contribuindo para a previsibilidade do valor residual da frota



FIPE Jul/26
-0,3%

Volume de vendas adequado nos últimos trimestres mantendo a idade média da frota em níveis ideais e previsibilidade da operação



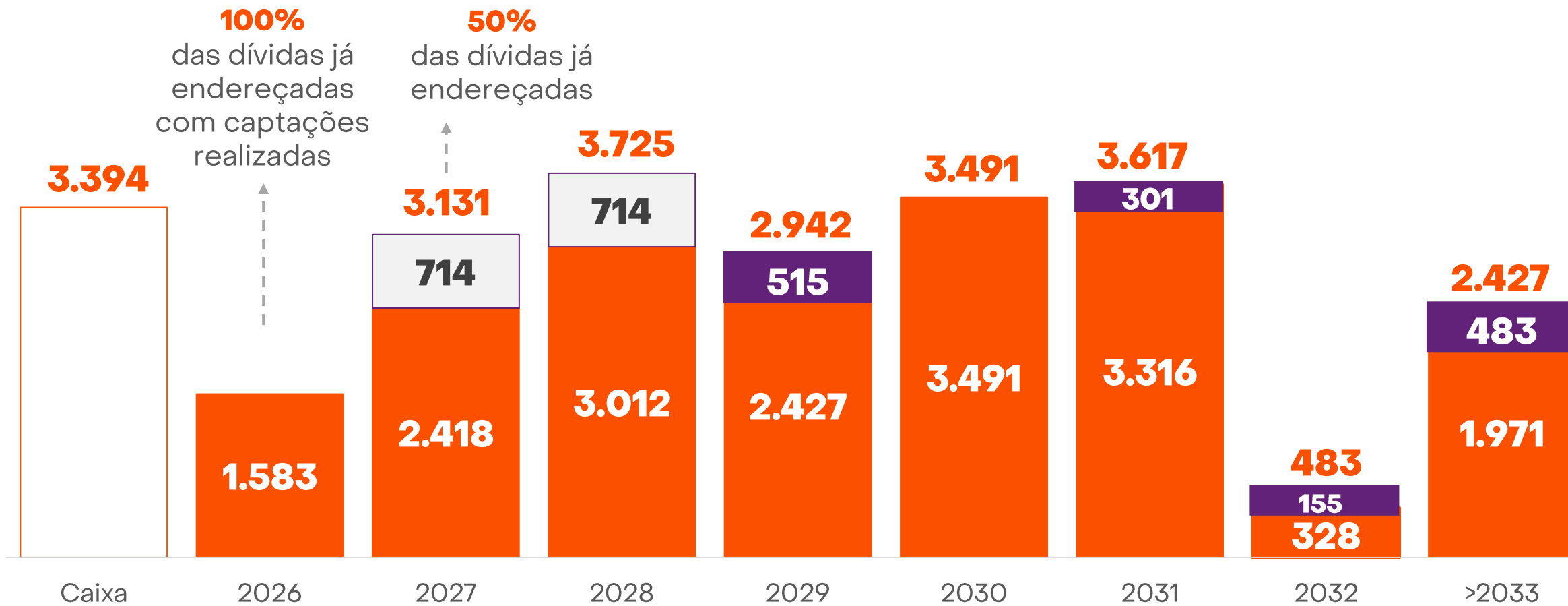
Balanço e Estrutura de Capital



Estrutura de capital sólida, alongamento de prazos e acesso diversificado a *funding*, reforçam a qualidade da gestão financeira

movida
por você

Cronograma de vencimento de dívidas Proforma



PROFORMA NOVAS ROLAGENS:



VENCIMENTO ORIGINAL



NOVOS VENCIMENTOS

Alongamentos de
R\$ 1,6 bilhão
já anunciados em Agosto:

(i) Rolagem bilateral de debêntures de **R\$ 1,1 bilhão** com vencimentos até 2033

(ii) Rolagem bilateral de empréstimos 4131 de **US\$ 100 milhões (~R\$0,5 bi)** com vencimento em 2029

Dívida bruta¹

R\$20,6 bi

Prazo médio da dívida líquida

3,9 anos

Custo médio da dívida

CDI + **1,8%** a.a.

Dívida líquida¹

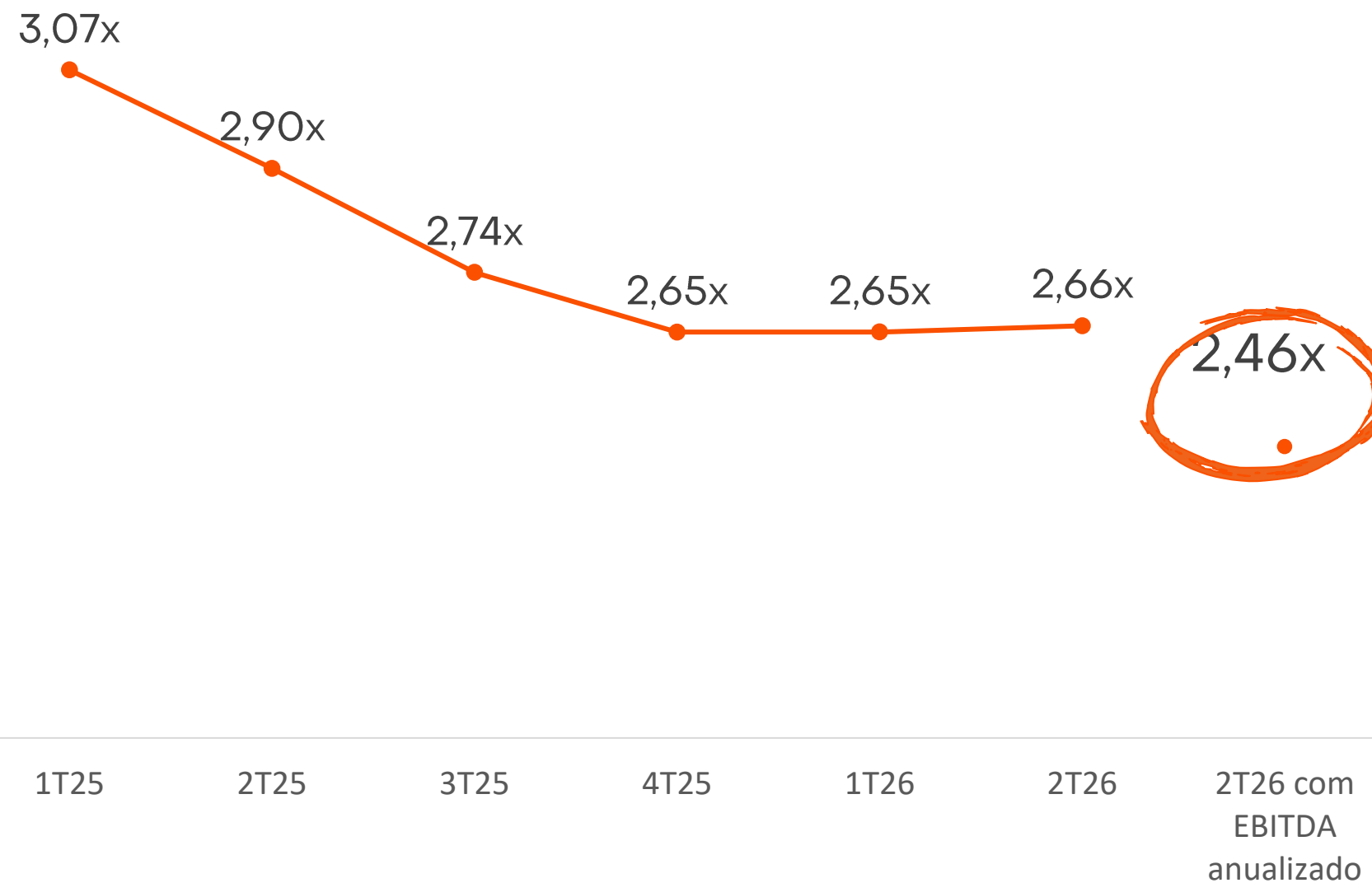
R\$17,2 bi

¹ Para fins de comparabilidade, considerar a conciliação da dívida na página 29 do Earnings Release.

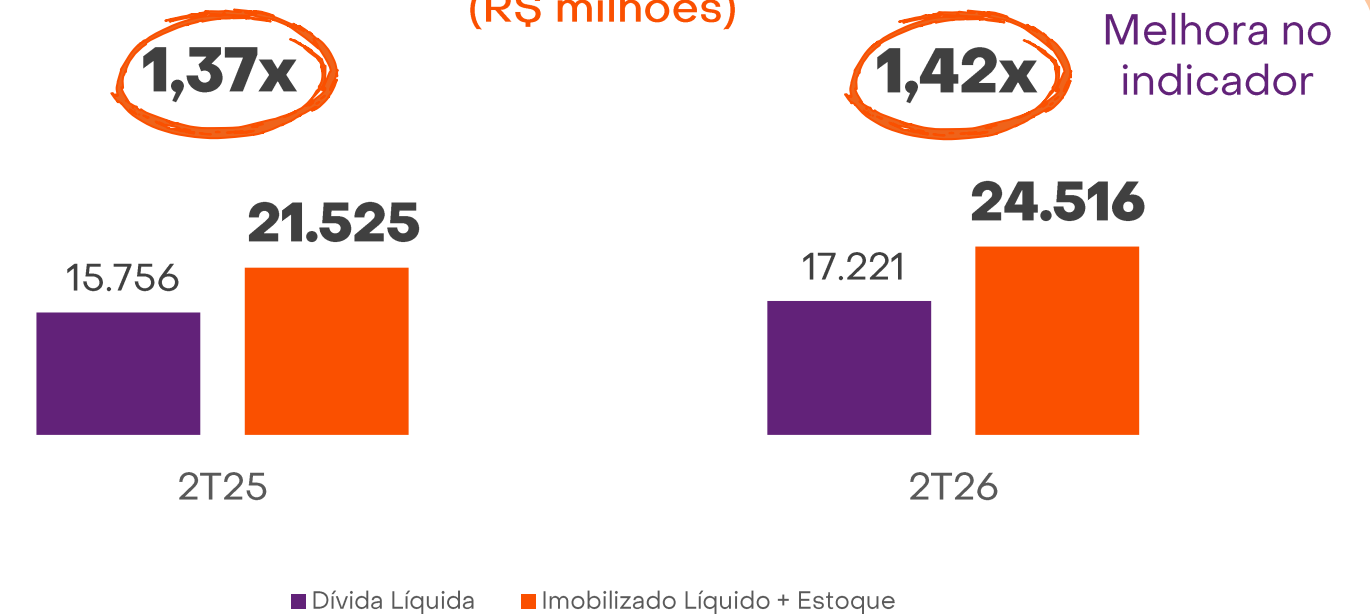


Alavancagem alinhada à estratégia financeira da Companhia e alongamento de prazos com fornecedores evidenciam disciplina da gestão financeira

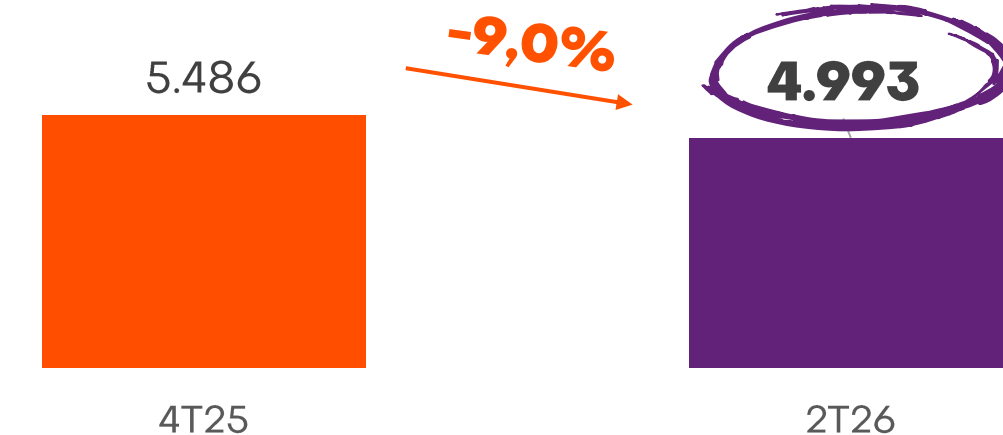
Dívida Líquida / EBITDA¹ (Covenant ≤ 3,5x)



Cobertura da Dívida Líquida¹ (R\$ milhões)



Saldo de Fornecedores (somente montadoras - R\$ milhões)



Redução de R\$490 milhões no saldo de fornecedor com alavancagem em nível estáveis

¹ Para fins de comparabilidade, considerar a conciliação da dívida líquida na página 29 do Earnings Release.

BENEFÍCIOS PARA OS CLIENTES E PARA O RESULTADO QUE AINDA SERÃO CAPTURADOS NOS PRÓXIMOS TRIMESTRES:

	INICIATIVA		EXPERIÊNCIA PARA O CLIENTE		EFEITO NO RESULTADO
RAC	Antecipação das necessidades dos clientes e gestão de preços	>>	Criação de novos modelos de atendimento com uso inclusive de novas tecnologias (IA da Meta, totem de autoatendimento e outros)	>>	Ganho consistente de market share com aumento da taxa de ocupação e posicionamento adequado de preços
GTF	Aumento no <i>yield</i> da carteira de contratos e melhora na satisfação	>>	Aumento de 9p.p. no NPS de GTF em 2026 vs 2025 com fortalecimento da qualidade do serviço prestado	>>	Convergência do yield da carteira de 3,2% a.m. em direção ao 3,7% a.m. dos novos contratos
Seminovos	Expansão da rede de lojas	>>	Abertura de 12 lojas de Seminovos no primeiro semestre de 26 com aumentando a capilaridade	>>	Aumento gradual da venda de seminovos no varejo, trazendo maior rentabilidade para o negócio
Custos	Verticalização da manutenção e abertura de novos Pit Stops	>>	Novos pontos do Pit Stop em abertura até dezembro com NPS de 91% em junho	>>	Redução de 25% no custo de manutenção ¹ com possibilidade de expansão de até 1 p.p. na margem EBITDA

+730 mil

RECORDE!

Novos clientes RAC LTM (+15% vs 2T25LTM)

88%

RECORDE!

de NPS em junho/26

2,7 milhões

RECORDE!

de inscritos no programa de fidelidade (+16% vs 2T25)

¹versus provedores externos

A **contínua expansão da base de clientes** comprova o **reconhecimento dos diferenciais** de nosso serviço e **antecipação às necessidades** do cliente, trazendo como consequência a maior rentabilidade e **sustentabilidade dos resultados** da Companhia

Obrigado



Anexos mov(da) aluguel de carros



Desenvolvimento de um dos maiores grupos empresariais do Brasil



DIVERSIFICAÇÃO

Criação de unidades de negócios com gestão independente

Desenvolvimento do maior portfólio de serviços logísticos do país, atendendo CLIENTES e criando alianças comerciais em SETORES ESSENCIAIS da economia

1956

FUNDAÇÃO

Cultura e valores sólidos como pilares do desenvolvimento e perpetuação dos negócios

Década de 1980/90



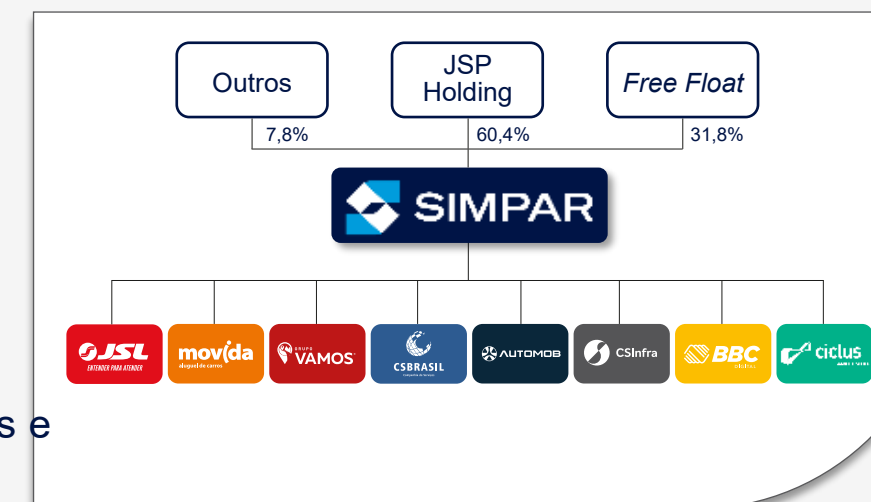
2010

IPO

Fortalecimento da estrutura de capital e governança
Desenvolvimento sustentável e novas avenidas de crescimento

REORGANIZAÇÃO EMPRESARIAL

Empresas independentes com **gestão dedicada** e remuneração alinhada a metas e objetivos de cada negócio



2015

2020

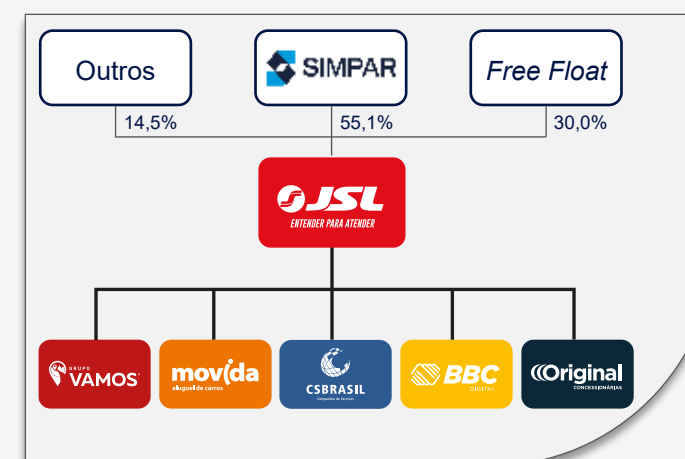
2026

70 ANOS

REORGANIZAÇÃO SOCIETÁRIA

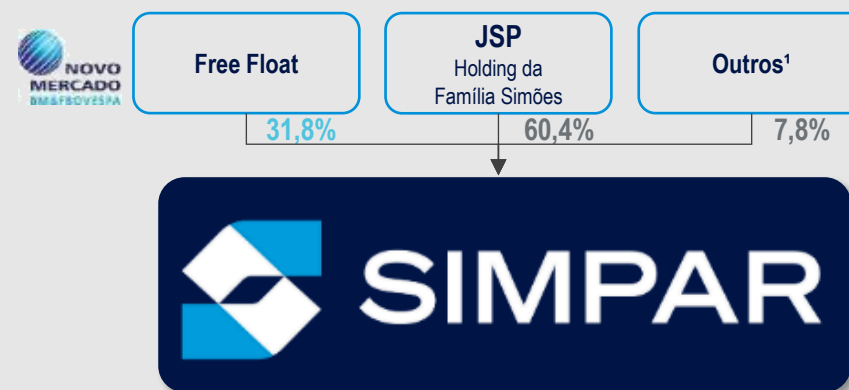
CRIAÇÃO DA SIMPAR

Cultura, Valores, e modelo de **gestão único** asseguram agilidade na execução do planejamento estratégico para ciclo contínuo de **TRANSFORMAÇÃO** com geração de valor



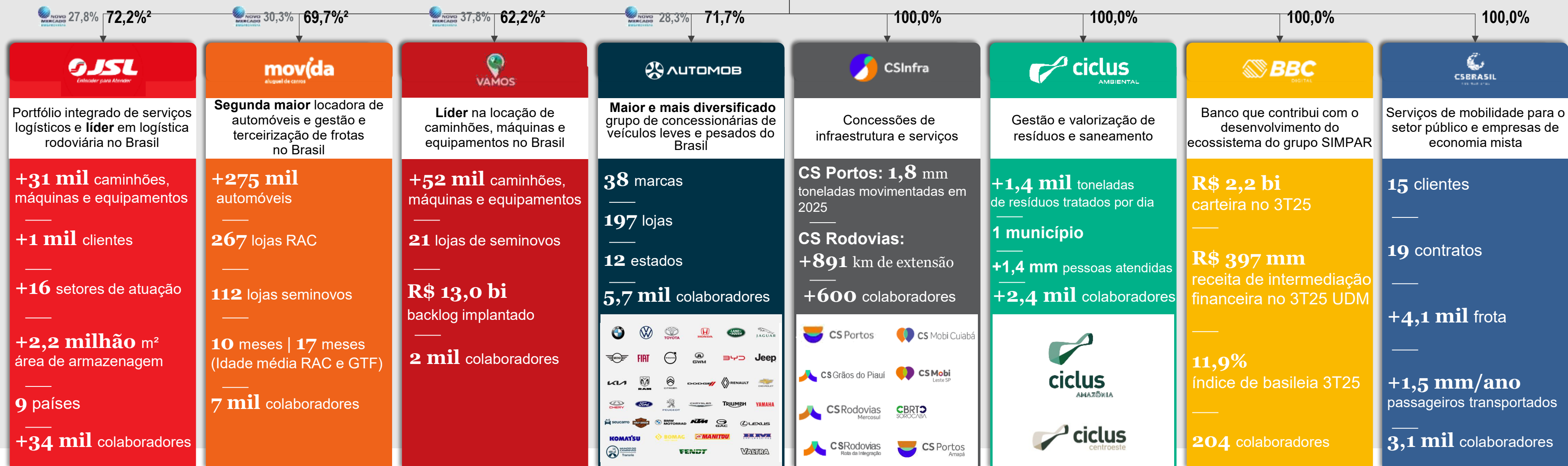
SIMPAR: Controla, direciona e suporta a execução dos planos de negócio das suas empresas independentes

IPO em 2010
15 anos no Novo Mercado
 ~R\$41 mm | **SIMH3 ADTV**



Consolidado – 2025

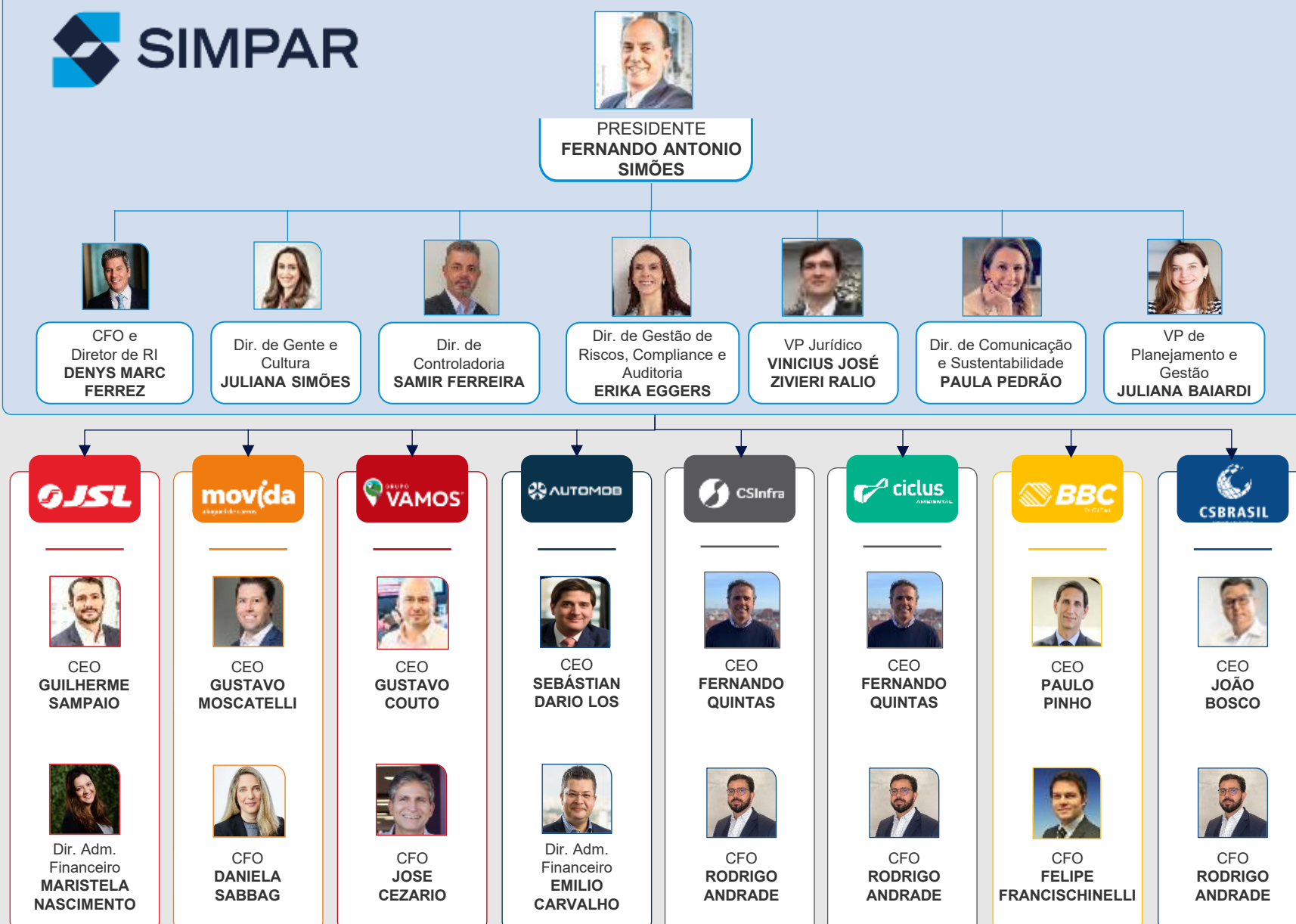
R\$ 47,8 bi	Receita Bruta
R\$ 12,8 bi	EBITDA
R\$ 213 mm	Lucro Líquido



Notas: (1) 7,3% das ações são detidos por membros da Família Simões e 0,5% detidos pelo Conselho de Administração, Diretoria e Tesouraria; (2) Composição societária informada acima considera a participação direta da SIMPAR nas subsidiárias e a posição via derivativos referenciados em ações contratado pela CS Brasil Holding e Locação S.A., subsidiária integral da SIMPAR, conforme comunicado ao mercado divulgado em 22/12/2023.

Empresas independentes com Governança e Gente que compartilha nossa Cultura e Valores para executar com eficiência e gerar resultados sustentáveis

Executivos qualificados e com alta experiência



Conselhos de Administração



GOVERNANÇA

Empresas Listadas – Novo Mercado

2026

5

Conselhos

5

Comitês

20

Cultura e Valores



Cliente



Gente



Simplicidade



Atitude de Dono



Sustentabilidade



Lucro



+56MIL COLABORADORES



Brasília Airport Kiosk

mov(da)
aluguel de carros

»» 2Q26

**Institutional
Presentation**

Movida at a glance



Rent a Car
(RAC)

+



Fleet Management
(GTF)

+



Seminovos



140 k

Total cars in RAC fleet in 2Q26

R\$ 4.7 bn

USD 904 mn*
Gross revenue in 2Q26 LTM

R\$ 12.0 bn

USD 2.3 bn*
Average Gross PPE in 2Q26

(Short terms contracts

- Daily and monthly products



273

RAC Stores

146 k

Total cars in GTF fleet in 2Q26

R\$ 4.9 bn

USD 949 mn*
Gross revenue in 2Q26 LTM

R\$ 14.9 bn

USD 2.9 bn*
Average Gross PPE in 2Q26

(Long term contracts

- 36 months contracts on average
- Corporate clients – small and large companies
- Special contracts – private and public institutions
- Subscription car product for individuals

86.7 k

Cars sold
in 2Q26 LTM

R\$ 6.5 bn

USD 1.3 bn*
Gross revenue in 2Q26 LTM

(Pre owned cars

- Retail stores and wholesale channels

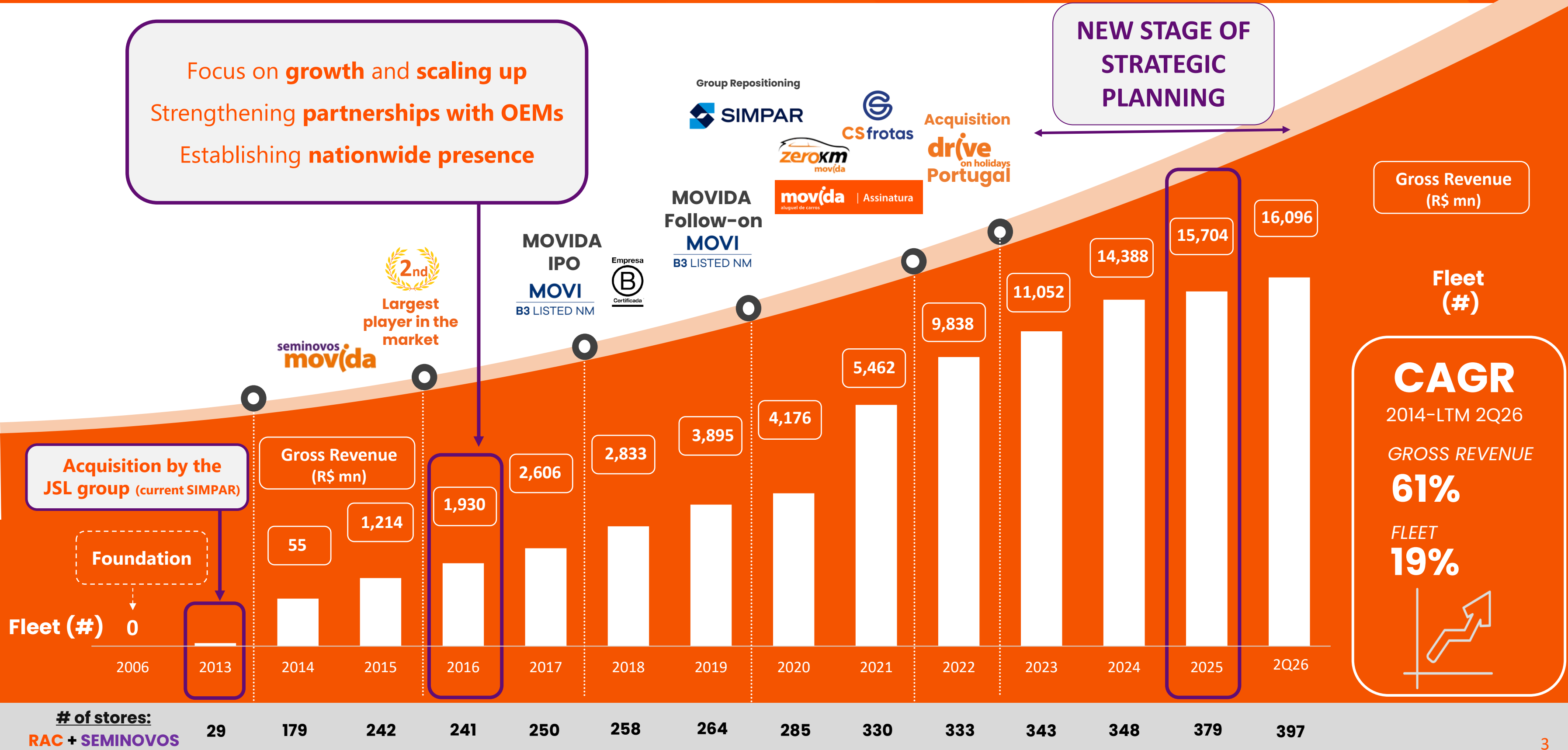


124

Seminovos Stores

*Considers the exchange rate of R\$5.18 (Dollar ptax) on June 30, 2026.

History of development and innovation that contributed to the transformation of the car rental industry in Brazil





2Q26 Highlights: Continued Improvements in Operational Efficiency and Customer Experience Support Strong Results



2Q26 vs 2Q25

RAC

Improved **Service Levels** Drive Higher Rental Day Volume, **Pricing Recovery** and Higher Utilization

Number of Daily Rentals

7,413
+22%

Price

R\$ 165
+7%

Utilization Rate

76.2%
+2.1 p.p.

Customer Experience

88%
customers served within
10 minutes

GTF

Expansion of **Long-Term Contracts** Reinforces **Visibility** and Supports **Future Results**

Monthly Yield

3.0% → 3.2%
2Q25 → 2Q26

Current Contract Portfolio

3.7%

New Contracts in the Quarter

Revenue Per Car

R\$3,289
+12%

Revenue Backlog

R\$9,827 mn
+40%

Used Cars

Effective Asset Cycle Management, **Consistently Delivering Positive EBITDA Margins** and **Efficient Inventory Turnover** Amidst **High RAC Demand**

EBITDA Margin

1.1%

Focus on Retail

+27 stores
Total of **124** stores

Used Cars Inventory Turnover

0.5x → 0.8x
2Q25 → 2Q26

Inventory turns per month

(Monthly used car sales revenue divided by average inventory)

+55%

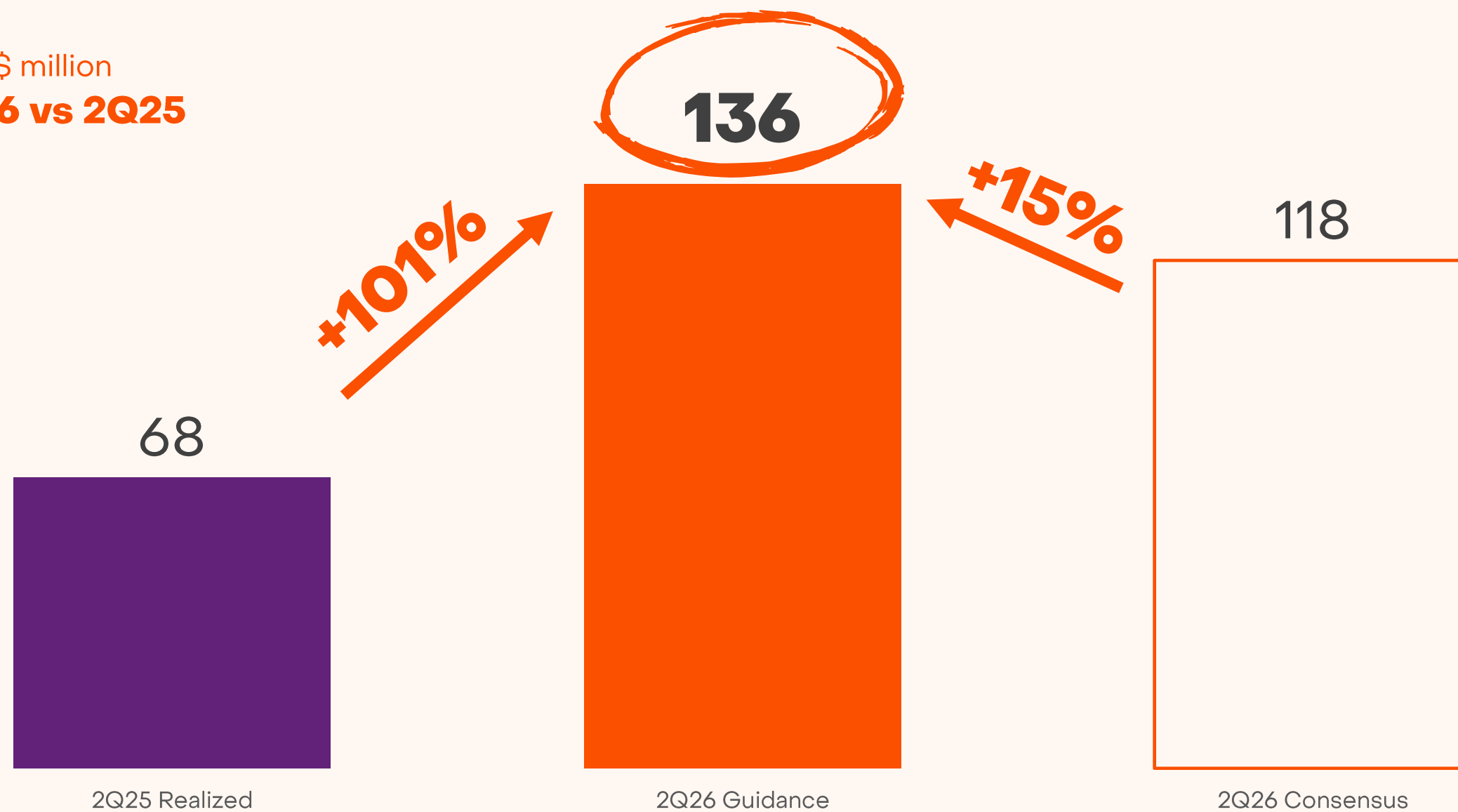
Faster inventory turnover while maintaining cars in the RAC fleet to capture strong demand



Net Income Doubled to R\$136 Million in 2Q26, Exceeding Guidance

(R\$ million)

R\$ million
2Q26 vs 2Q25



**Average
Selic rate* 14.48%**

14.44%

NOTE: Bloomberg consensus as of July 15, 2026.

*Average Selic target rate – source: <https://www.bcb.gov.br/controleinflacao/historicotaxasjuros>



Advances in Operational Efficiency and Financial Discipline Drive Continued Improvements in Profitability

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2Q26 vs. 2Q25

Net Revenue

Consolidated

R\$ **3.766** bn

ALL-TIME
HIGH!!

Rental

R\$ **2.295** bn

ALL-TIME HIGH!!

↑ **+21%**

EBITDA

Consolidated

R\$ **1.687** bn

ALL-TIME
HIGH!!

Rental

R\$ **1.671** bn

ALL-TIME HIGH!!

↑ **+23%**

EBIT

Consolidated

R\$ **1.015** bn

ALL-TIME
HIGH!!

Rental

R\$ **1.018** bn

ALL-TIME HIGH!!

↑ **+30%**

Fleet

Total (end of period)

286 K

↑ **+9%**

Operational (average)

244 K

↑ **+10%**

Net Income

R\$ **136** mn

↑ **+101%**

LTM ROIC

16.7%

ALL-TIME HIGH!!

↑ **+4.0 p.p**

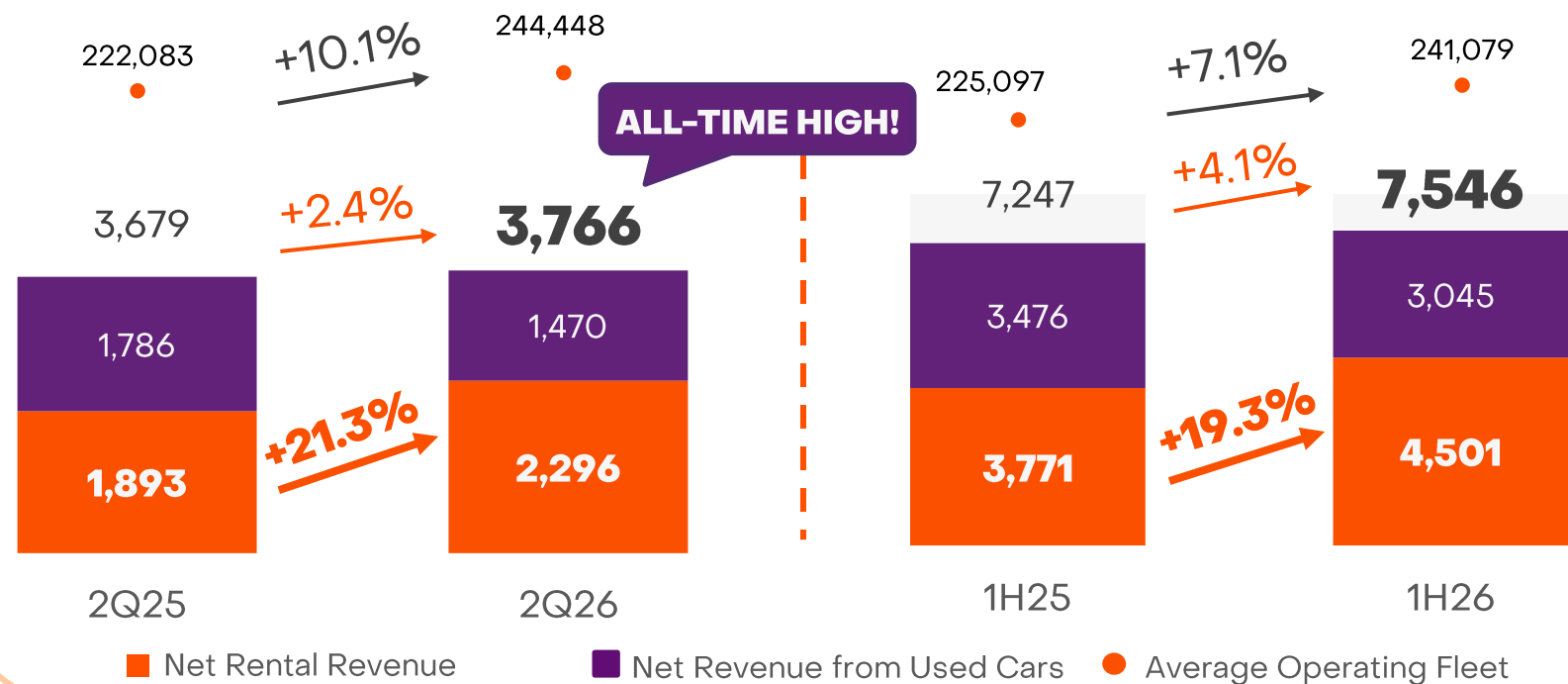
Recurring Operating Profit Growth Outpaces Fleet Growth



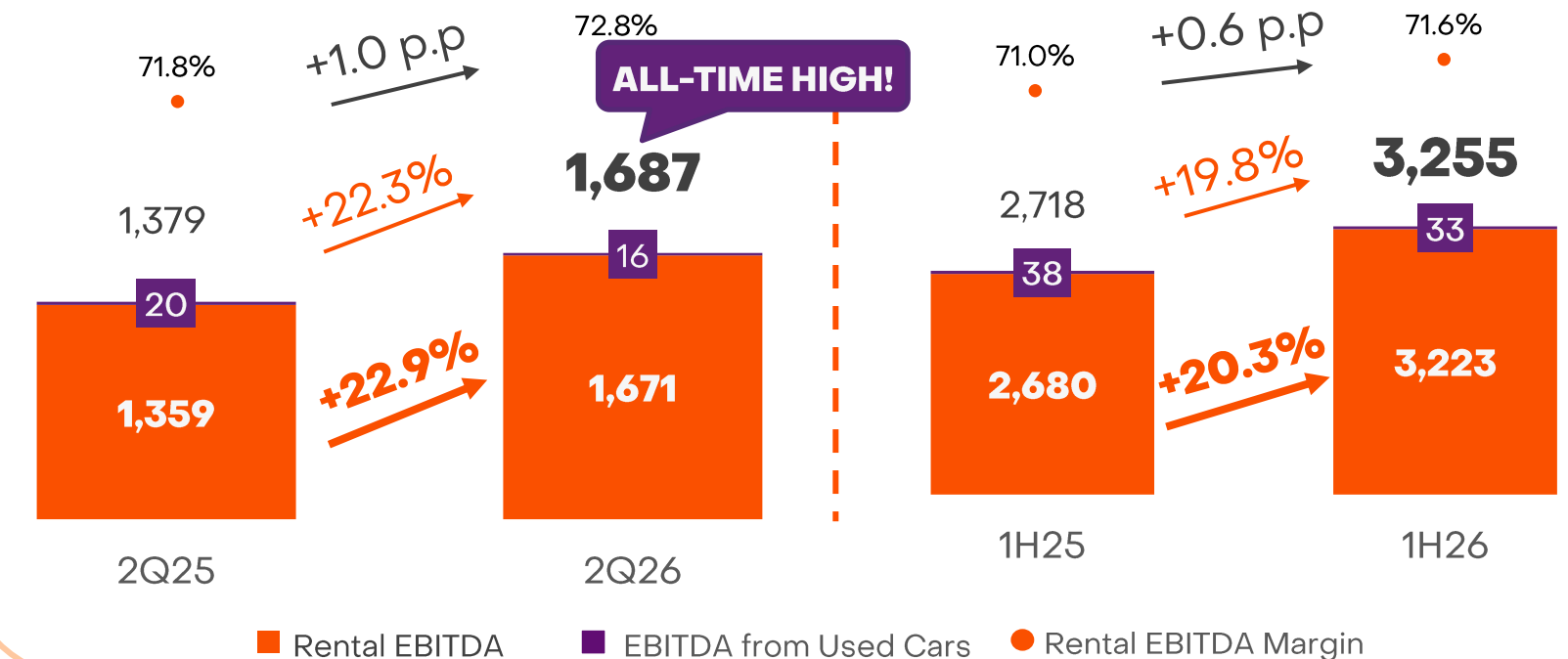
Net Income Doubles to the Highest Level in the Past 4 Years

This improvement was achieved despite a significant increase in interest rates over the same period, of approximately 2 percentage points between 2022 and 2026, implying that net income would have been 50% higher this quarter.

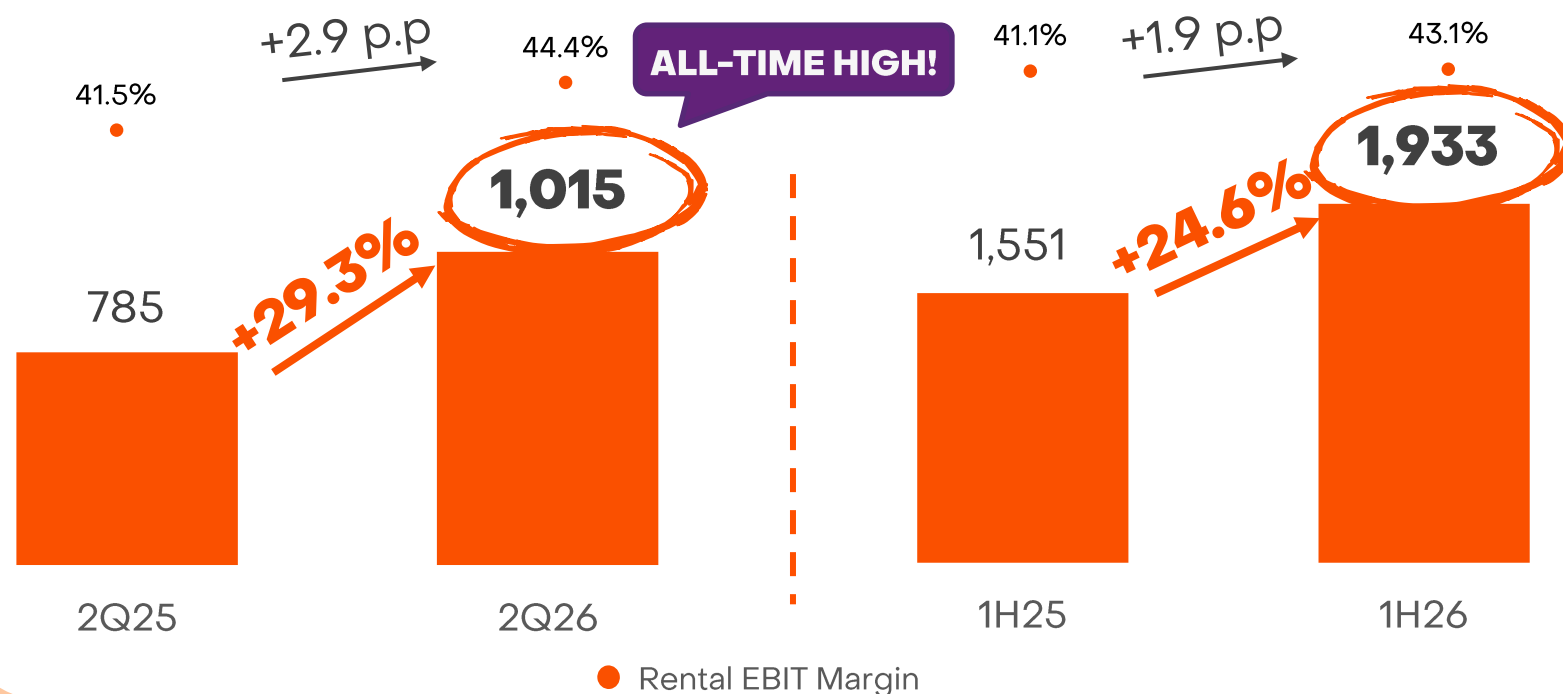
Net Revenue (R\$ million)



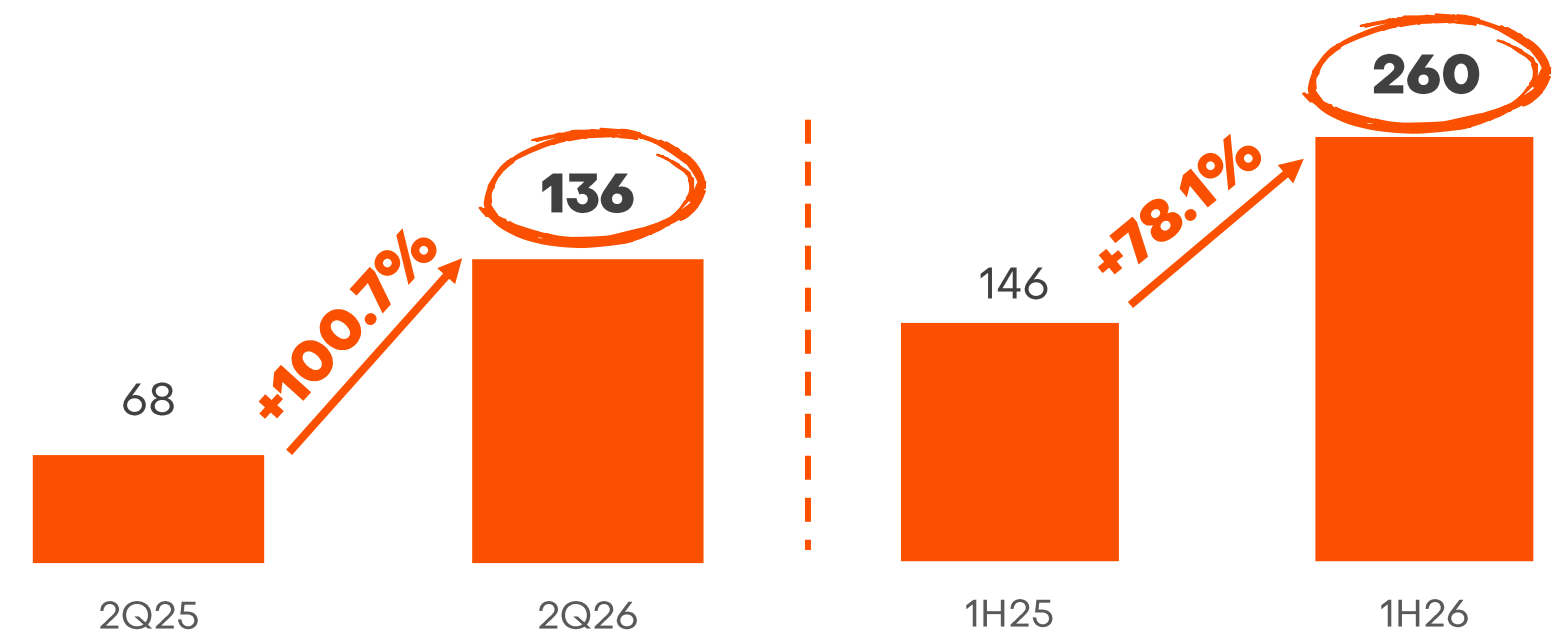
EBITDA (R\$ million) and EBITDA Margin (%)



EBIT (R\$ million) and EBIT Margin (%)



Net Income (R\$ million)

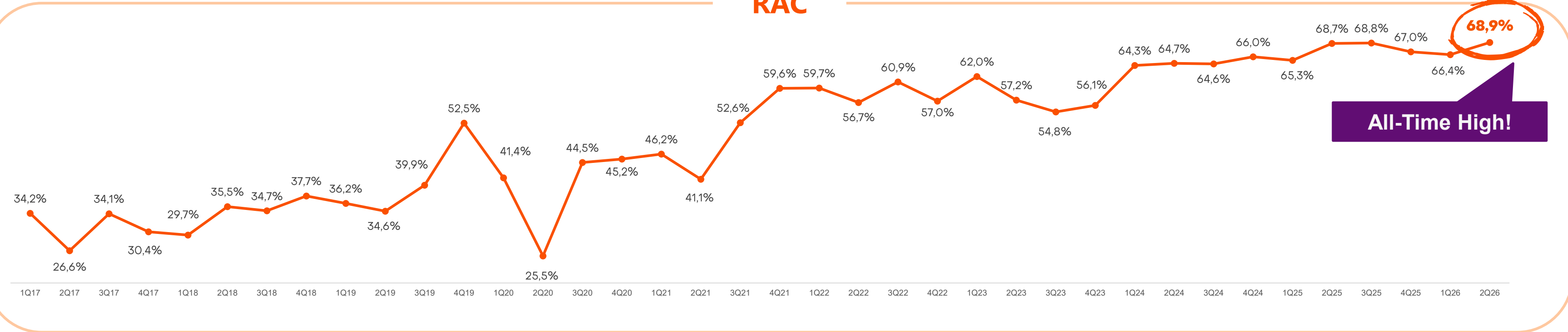


Record EBITDA margins support higher profitability and value creation

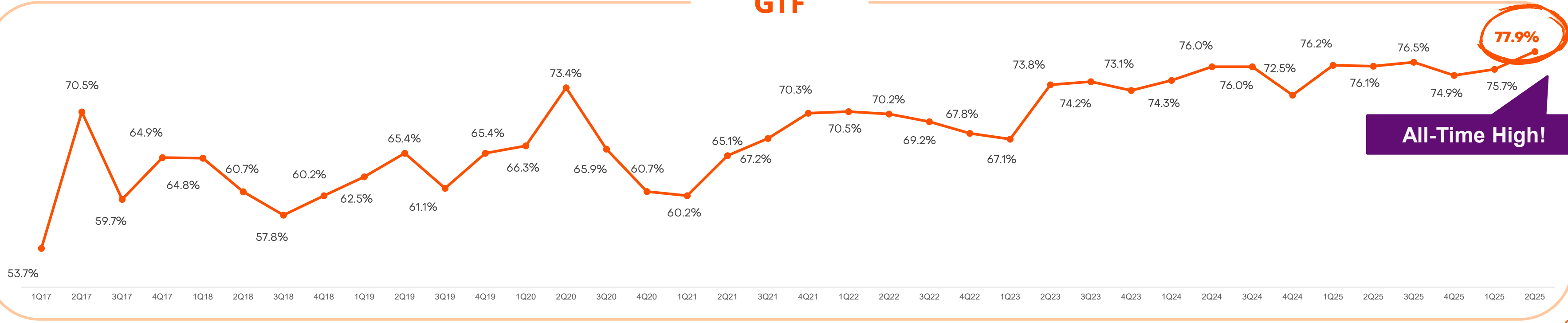


EBITDA margin evolution

RAC



GTF



NOTE: Includes only Brazilian operations



Record Returns Driven by Operational Excellence and Maximized Capital Efficiency

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por você

ALL-TIME HIGH!

16.7%

2Q26 vs. 2Q25

Operational Efficiency:

- **EBIT: R\$ 1.0 bi**
+29.3%
- **EBIT Mg: 44.4% (rental)**
+2.9 p.p.
- **Total Utilization Rate¹: 78.6%**
+2.6 p.p.

ROIC



¹ Average rented fleet divided by the total average fleet in the period



An Optimized Car Mix, Scale Maturity, and a Store and Systems Structures Resulting in More Stable Depreciation

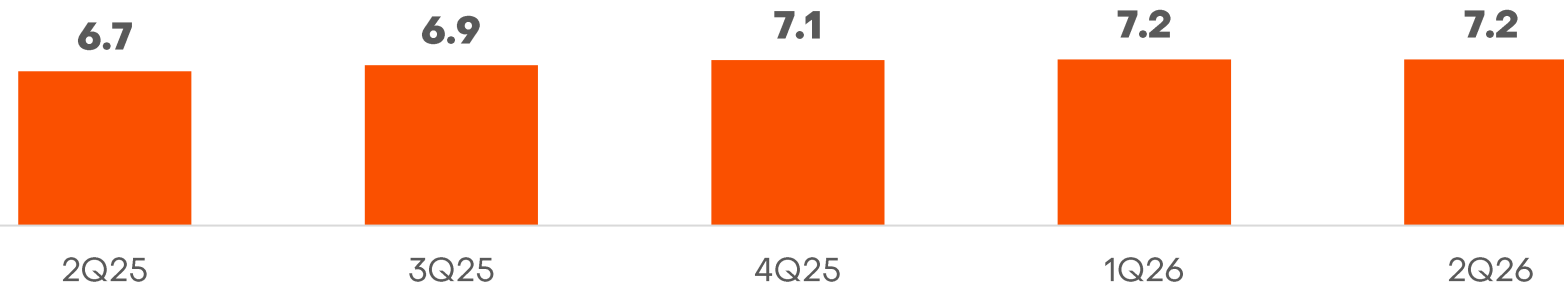
Annualized depreciation per average operating fleet¹

(BRL thousand)



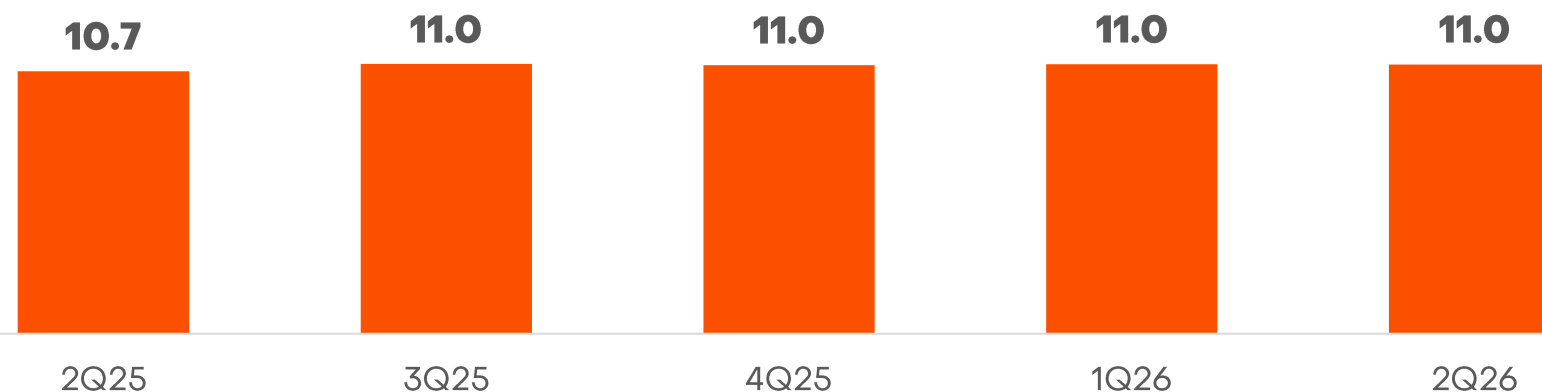
RAC

Depreciation rate stable between **8% and 9% p.a.**



GTF

Depreciation rate stable between **9% and 10% p.a.**



Validation of **residual value accuracy** and **consistency in asset turnover**

December total fleet/23	243,931
Cars sold from January/24 to June/26	241,070
% of 2023 cars sold up to Jun/26	99%

1.2% EBITDA Margin

In assets sales from January/24 to June/26

99% of the december 2023 fleet has already been renewed, with **EBITDA margin stable at 1.2%** over the past 2.5 years

¹Depreciation per operating fleet = depreciation fleet in the quarter * 4 / average operating fleet.



84% of the fleet, with an average vehicle value of BRL 73,000, reflects an effective fleet mix strategy and strong confidence in residual values



Remaining cars are aligned with market dynamics and the asset lifecycle depreciation assumptions

Category	ENTRY	INTERMEDIATE	PREMIUM	PICKUPS																																																																					
	Vehicles up to BRL 120k	Vehicles from BRL 120k to BRL 140k	Cars up to BRL 140k (excluding pickups)	Pickups and other vehicles above BRL 140k																																																																					
Breakdown by purchase price range	<table><tr><th>Purchase Price</th><th># cars</th><th>Avg Residual Value (BRL)</th></tr><tr><td>Up to BRL 80k</td><td>126,028</td><td>61,319</td></tr><tr><td>BRL 80k to 90k</td><td>40,499</td><td>77,127</td></tr><tr><td>BRL 90 to 100k</td><td>32,254</td><td>85,847</td></tr><tr><td>BRL 100 to 110k</td><td>20,719</td><td>95,900</td></tr><tr><td>BRL 110 to 120k</td><td>17,417</td><td>106,237</td></tr><tr><td>Subtotal</td><td>236,917</td><td>73,687</td></tr></table>	Purchase Price	# cars	Avg Residual Value (BRL)	Up to BRL 80k	126,028	61,319	BRL 80k to 90k	40,499	77,127	BRL 90 to 100k	32,254	85,847	BRL 100 to 110k	20,719	95,900	BRL 110 to 120k	17,417	106,237	Subtotal	236,917	73,687	<table><tr><th>Purchase Price</th><th># cars</th><th>Avg Residual Value (BRL)</th></tr><tr><td>BRL 120 to 130k</td><td>11,538</td><td>116,301</td></tr><tr><td>BRL 130 to 140k</td><td>4,348</td><td>120,253</td></tr><tr><td>Subtotal</td><td>15,886</td><td>117,383</td></tr></table>	Purchase Price	# cars	Avg Residual Value (BRL)	BRL 120 to 130k	11,538	116,301	BRL 130 to 140k	4,348	120,253	Subtotal	15,886	117,383	<table><tr><th>Purchase Price</th><th># cars</th><th>Avg Residual Value (BRL)</th></tr><tr><td>BRL 140 to 160k</td><td>4,386</td><td>137,806</td></tr><tr><td>BRL 160 to 180k</td><td>2,117</td><td>159,233</td></tr><tr><td>BRL 180 to 200k</td><td>1,225</td><td>174,497</td></tr><tr><td>>BRL 200k</td><td>2,224</td><td>245,716</td></tr><tr><td>Subtotal</td><td>9,952</td><td>170,995</td></tr></table>	Purchase Price	# cars	Avg Residual Value (BRL)	BRL 140 to 160k	4,386	137,806	BRL 160 to 180k	2,117	159,233	BRL 180 to 200k	1,225	174,497	>BRL 200k	2,224	245,716	Subtotal	9,952	170,995	<table><tr><th>Purchase Price</th><th># cars</th><th>Avg Residual Value (BRL)</th></tr><tr><td>BRL 140 to 160k</td><td>567</td><td>121,649</td></tr><tr><td>BRL 160 to 180k</td><td>1,697</td><td>154,715</td></tr><tr><td>BRL180 to 200k</td><td>3,242</td><td>156,307</td></tr><tr><td>>BRL 200k</td><td>12,055</td><td>194,627</td></tr><tr><td>Subtotal</td><td>17,561</td><td>181,339</td></tr></table>	Purchase Price	# cars	Avg Residual Value (BRL)	BRL 140 to 160k	567	121,649	BRL 160 to 180k	1,697	154,715	BRL180 to 200k	3,242	156,307	>BRL 200k	12,055	194,627	Subtotal	17,561	181,339
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% of fleet and current net book value	84% of Movida's fleet has an average residual value of BRL 73k	6% of Movida's fleet has an average residual value of BRL 117k	4% of Movida's fleet has an average residual value of BRL 171k	6% of Movida's fleet has an average residual value of BRL 181k <div>95% under 3 to 5 Years contracts</div>																																																																					
Projected residual value at disposal, current depreciation (AC: 8% to 9% p.a. and TF: 9% to 10% p.a.)	BRL 66k	BRL 103k	BRL 149k	BRL 154k																																																																					
Average price of chinese vehicles in the category	BRL 130k 	BRL 187k 	BRL 267k 	BRL 256k 																																																																					
Chinese vehicle price vs. projected residual value	97% higher	83% higher	79% higher	66% higher																																																																					

Note: Excludes Portugal fleet

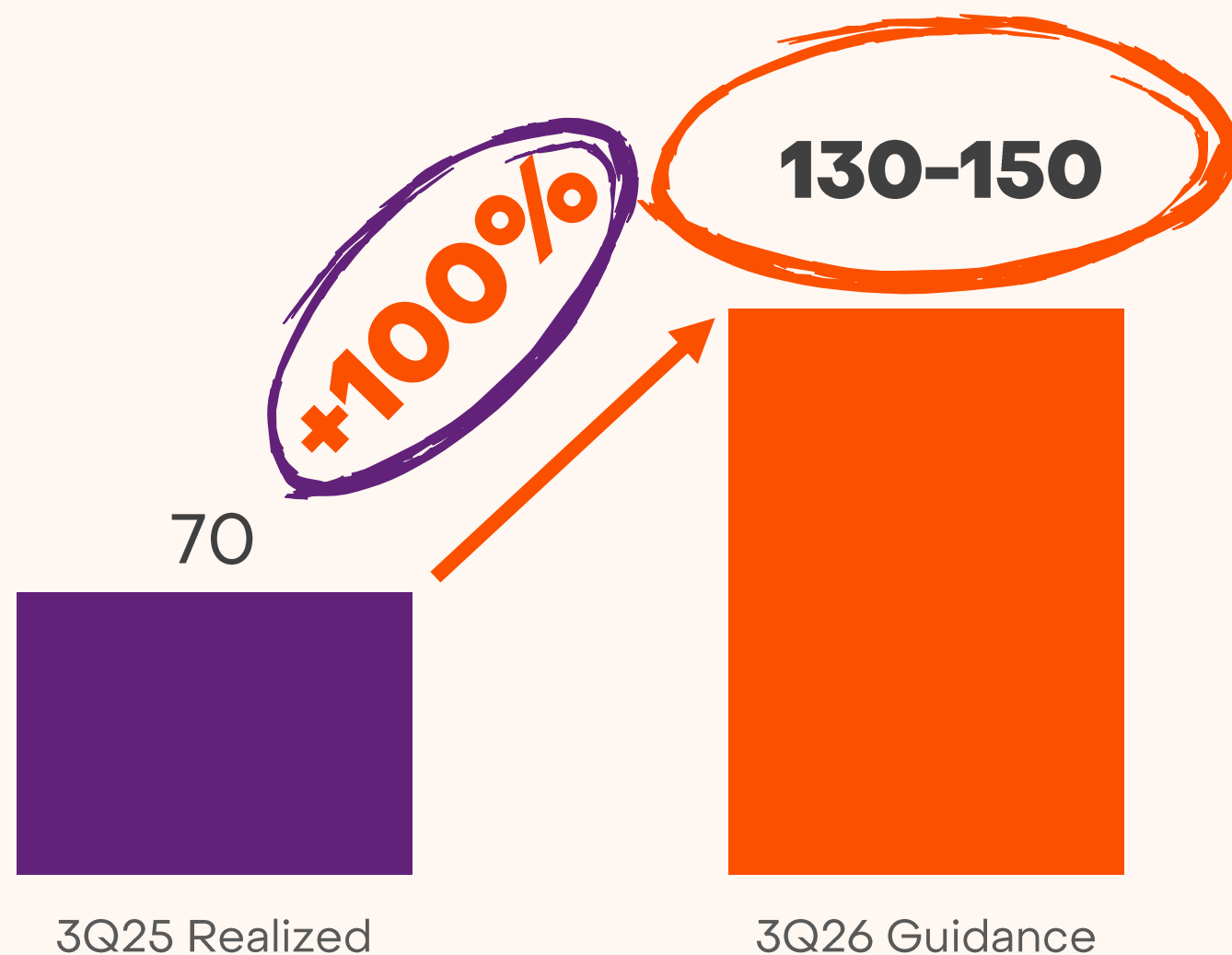


The 3Q26 Net Income Guidance is double that of 3Q25

Net Income Guidance

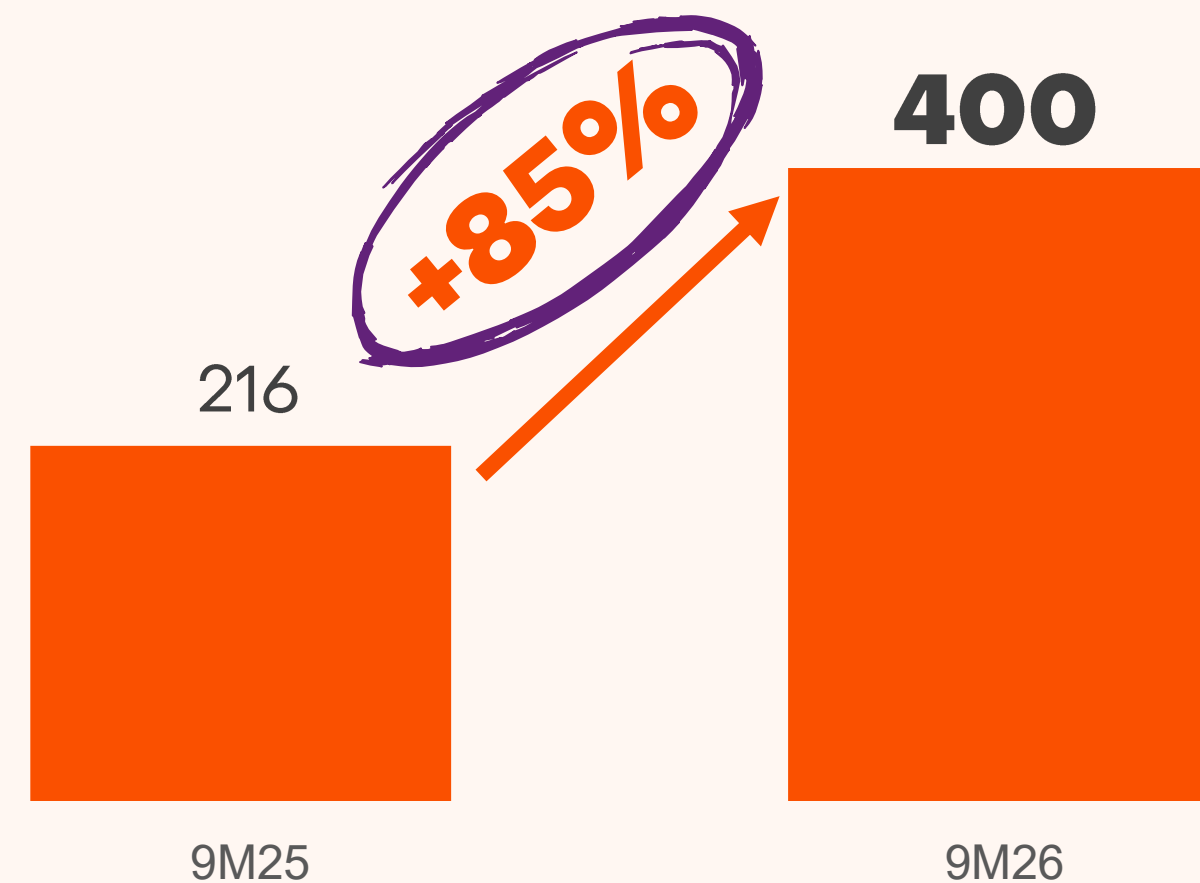
Guidance R\$130–150mn

R\$ million



9M26 Net Income

(Guidance)



9M26 net income could exceed the full year 2025 figure by 26%

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aluguel de carros

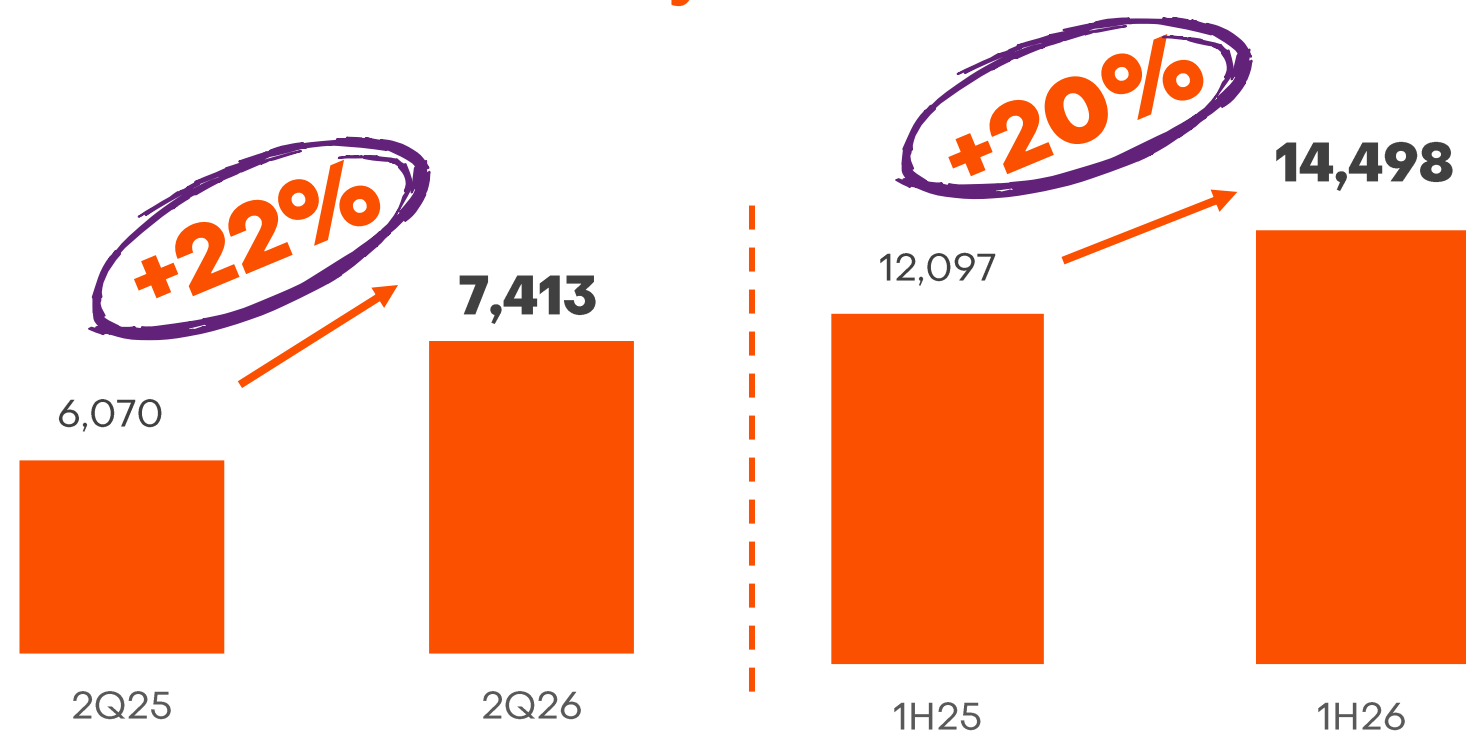
Rent-a-Car



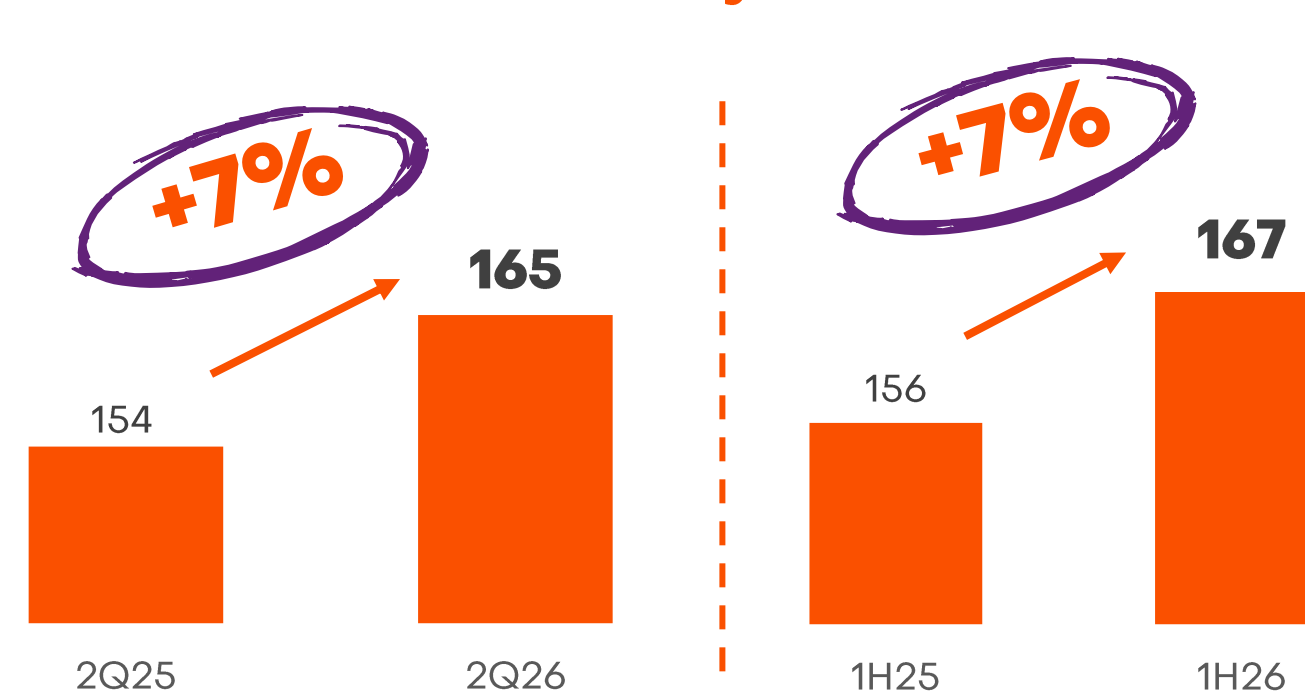


RAC: Consistent market share gains demonstrated by a 22% increase in rental days volume, driven by higher service levels

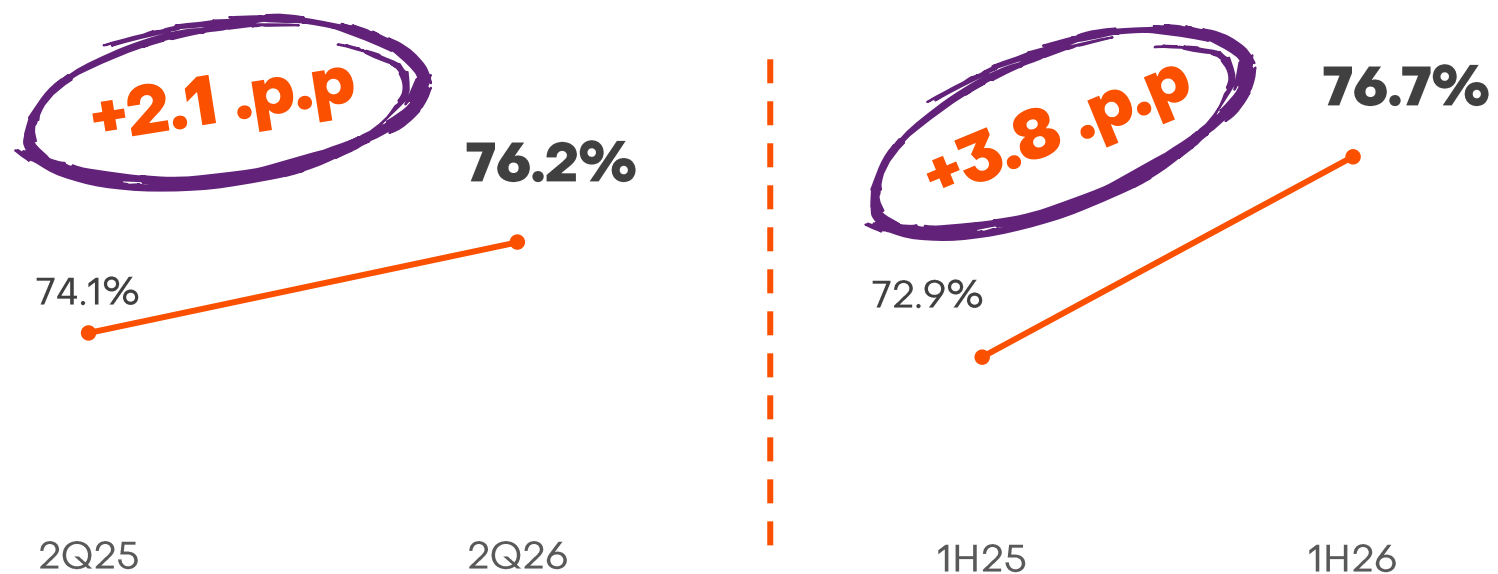
Rental Days Volume (Thousand)



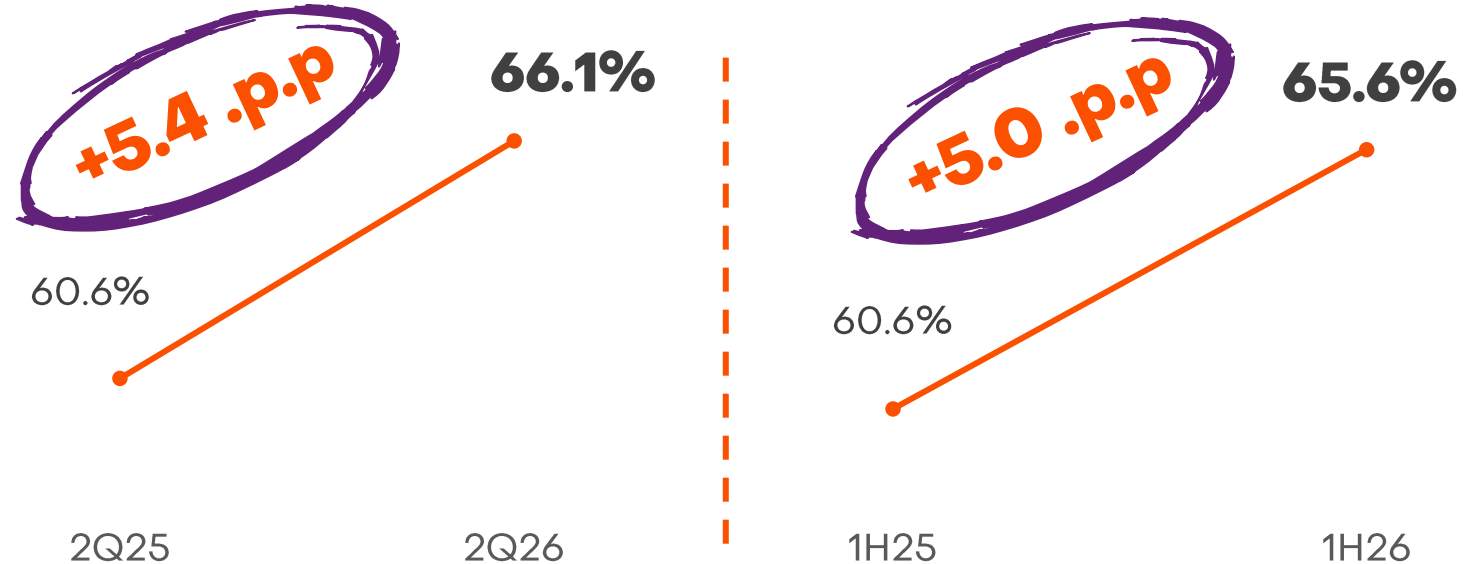
RAC Daily Rate (R\$)



Operational Utilization Rate (%)



Total Utilization Rate (%)

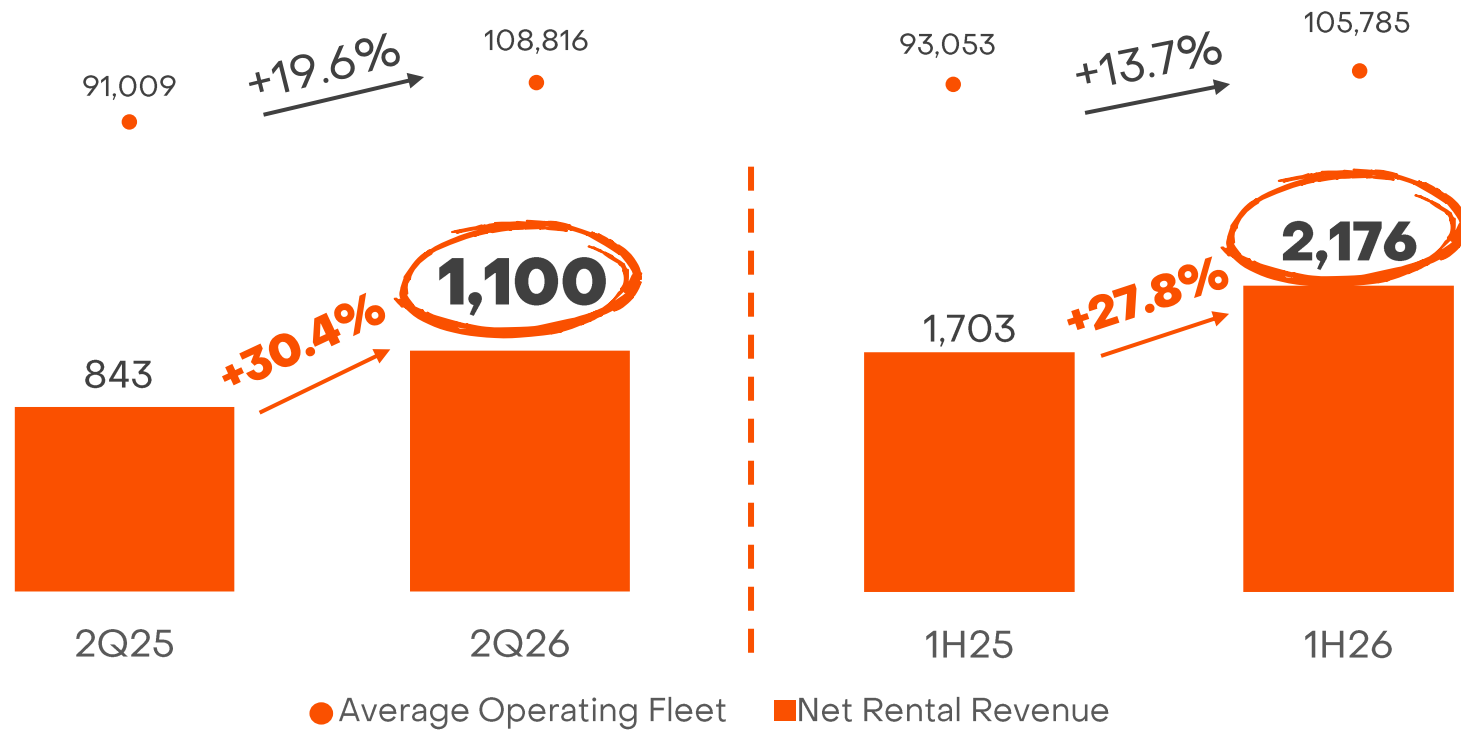




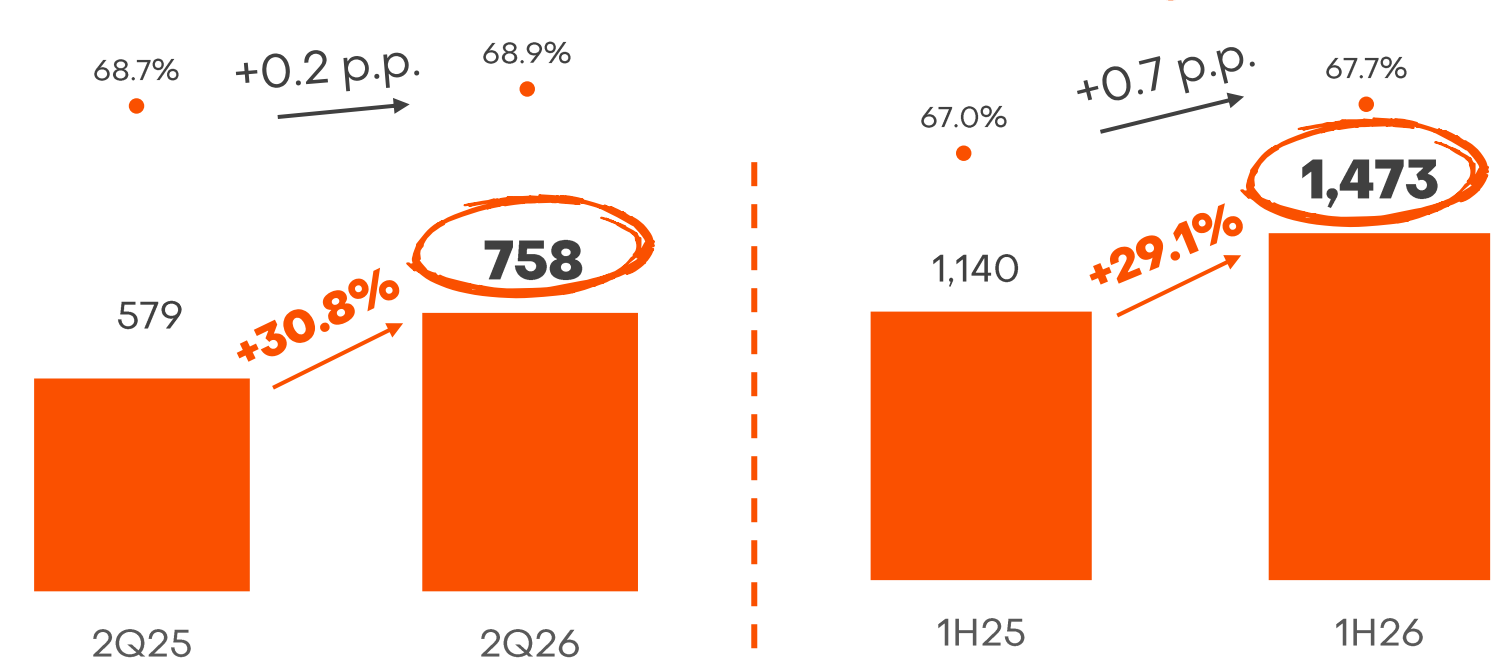
RAC: Record EBITDA Margin Driven by Pricing Optimization, Increased Utilization, and Revenue Expansion

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Net Revenue (R\$ million)

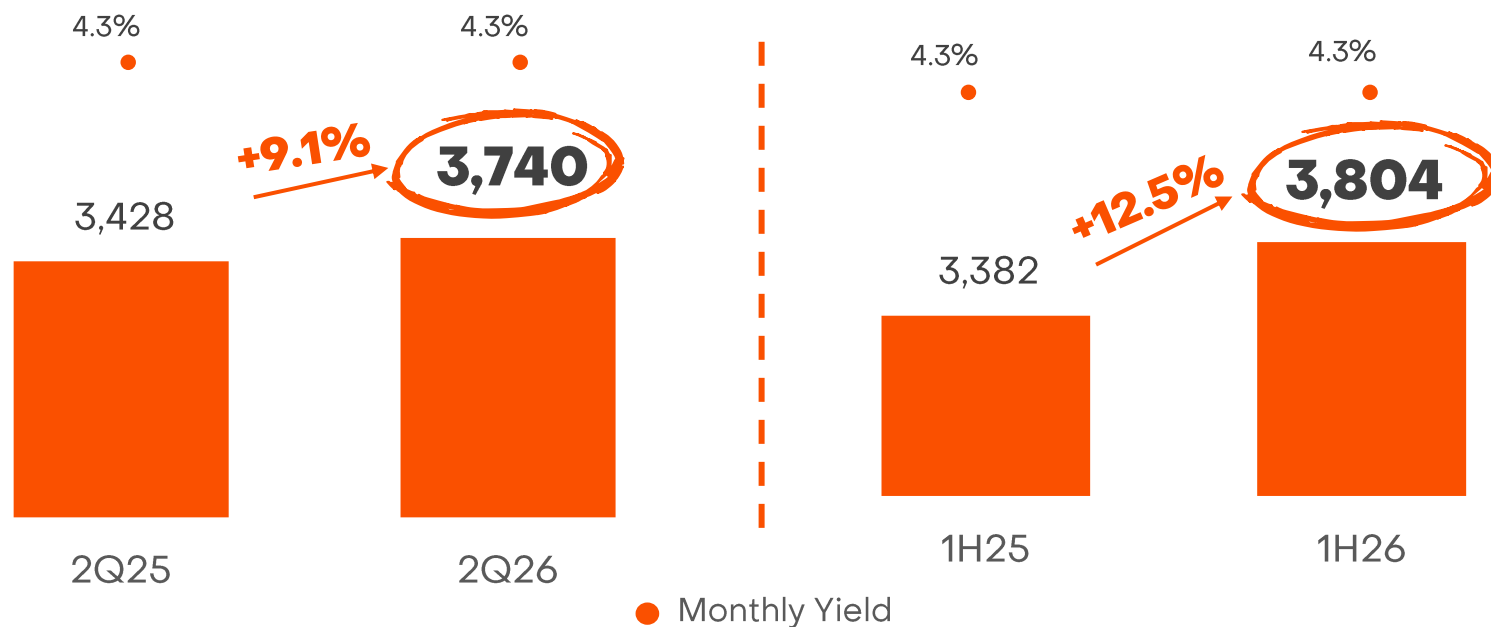


EBITDA (R\$ million) and EBITDA Margin (%)



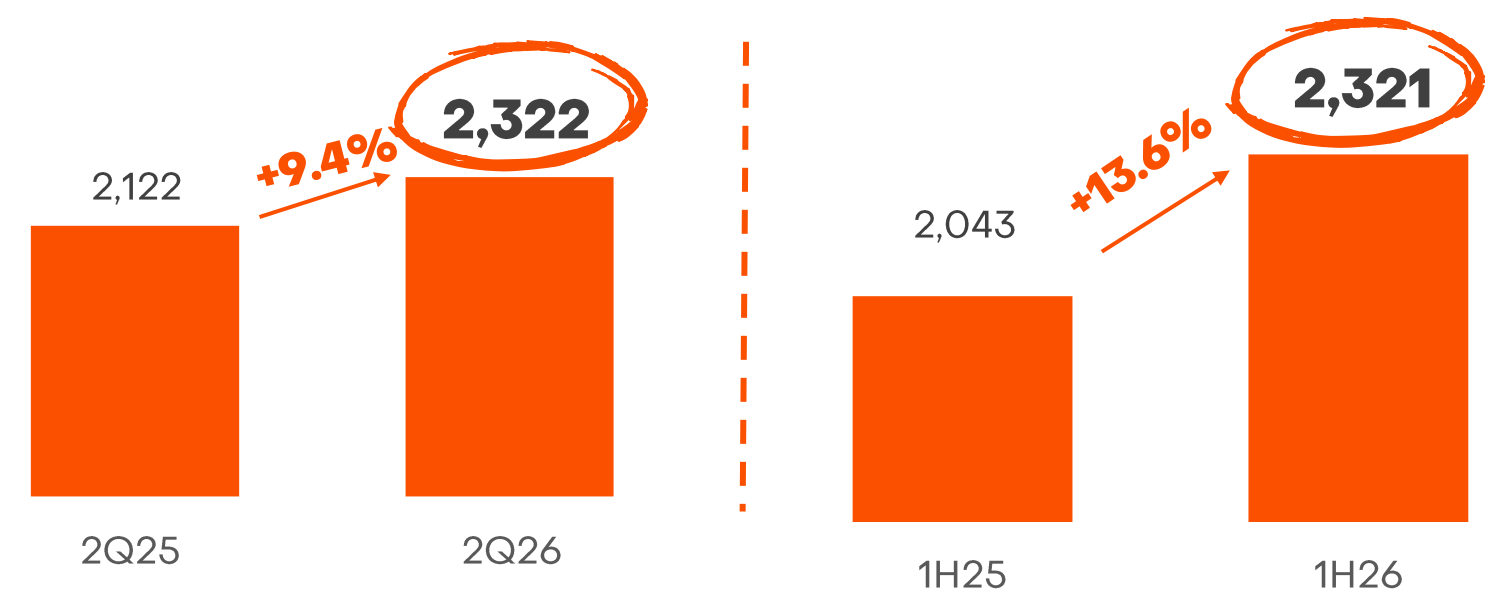
Revenue per car and Yield¹

Gross Monthly Average per Operating Fleet (R\$)



EBITDA per car

Monthly Average per Operating Fleet (R\$)



mov(da)
aluguel de carros

Fleet Management and Outsourcing

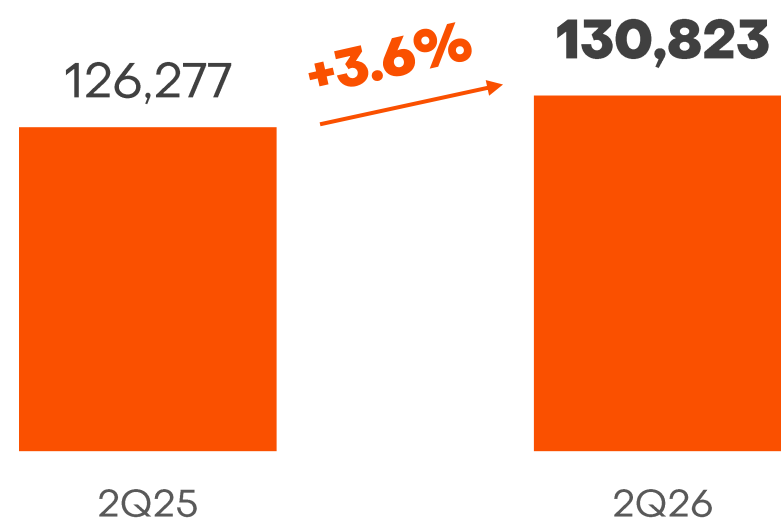




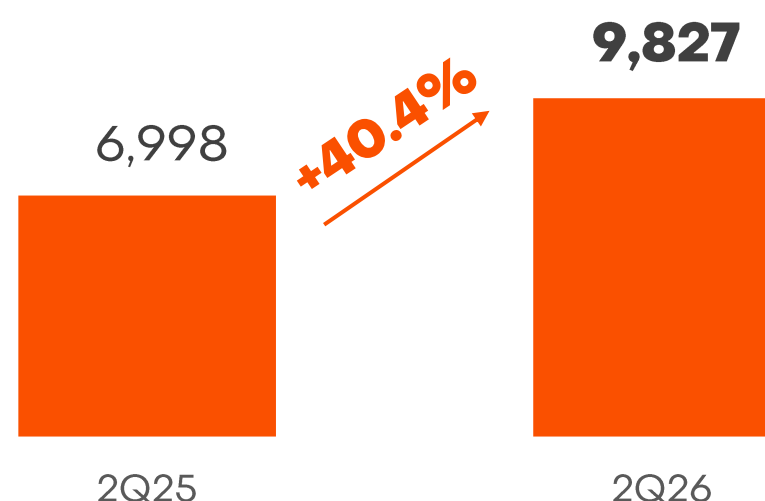
GTF: Expansion of Long-Term Contracts and Higher Yields Reinforce Visibility and Support Continued Earnings Growth

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Average Operating Fleet



Revenue Backlog (R\$ million)

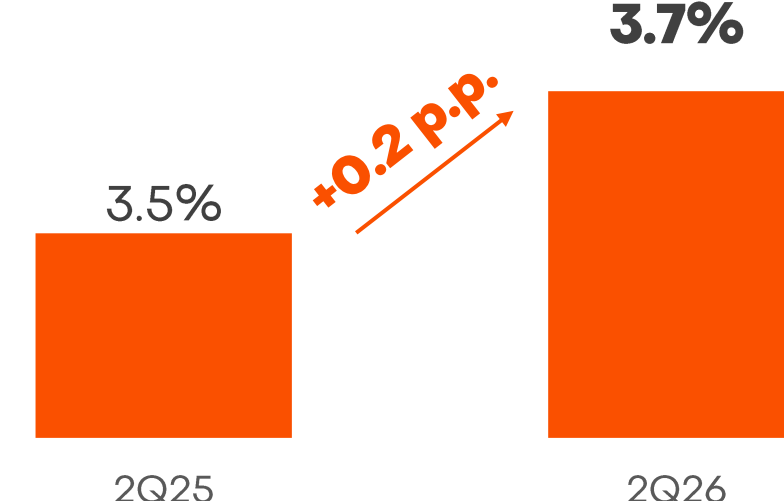


19

25

Average contract maturity
(months)

Yield¹ of new contracts (%)



3.0%

3.2%

Yield of current contracts

Contracts closed during the quarter

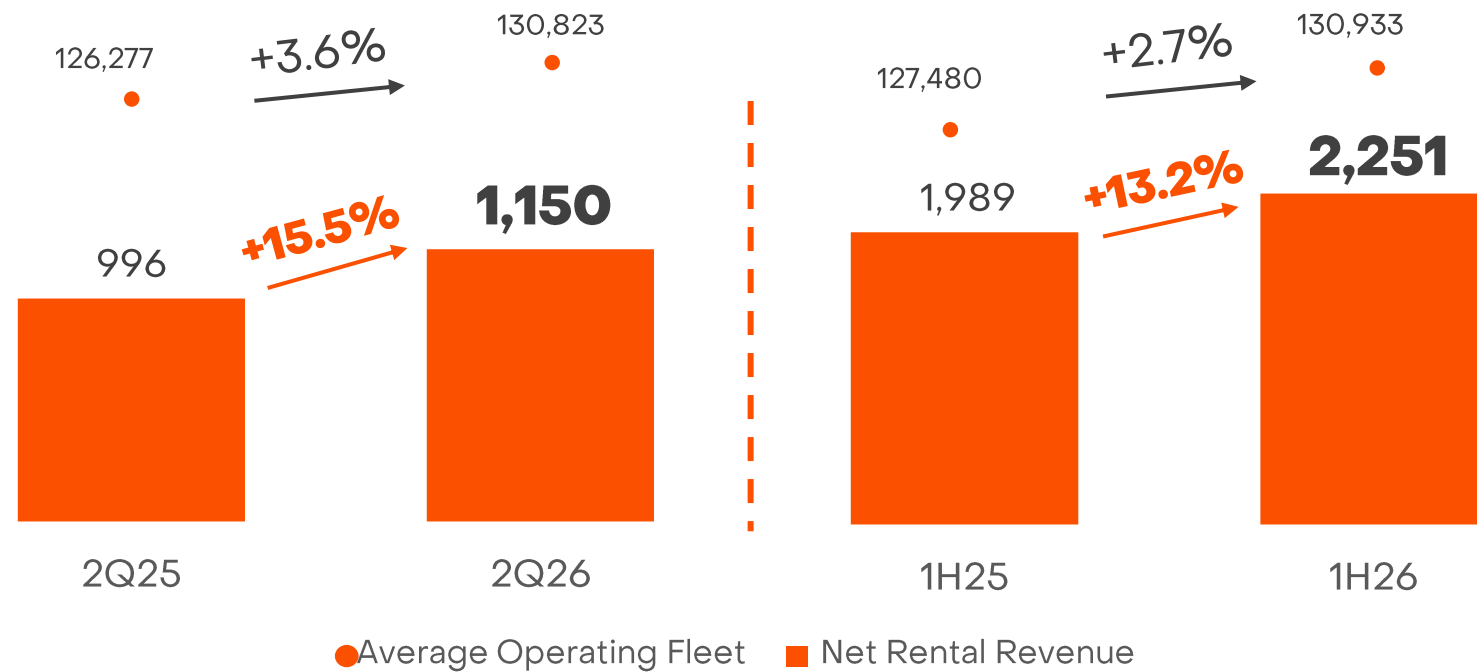
¹Yield calculated by dividing the monthly revenue per operational vehicle by the average fleet acquisition ticket for new contracts in the GTF.



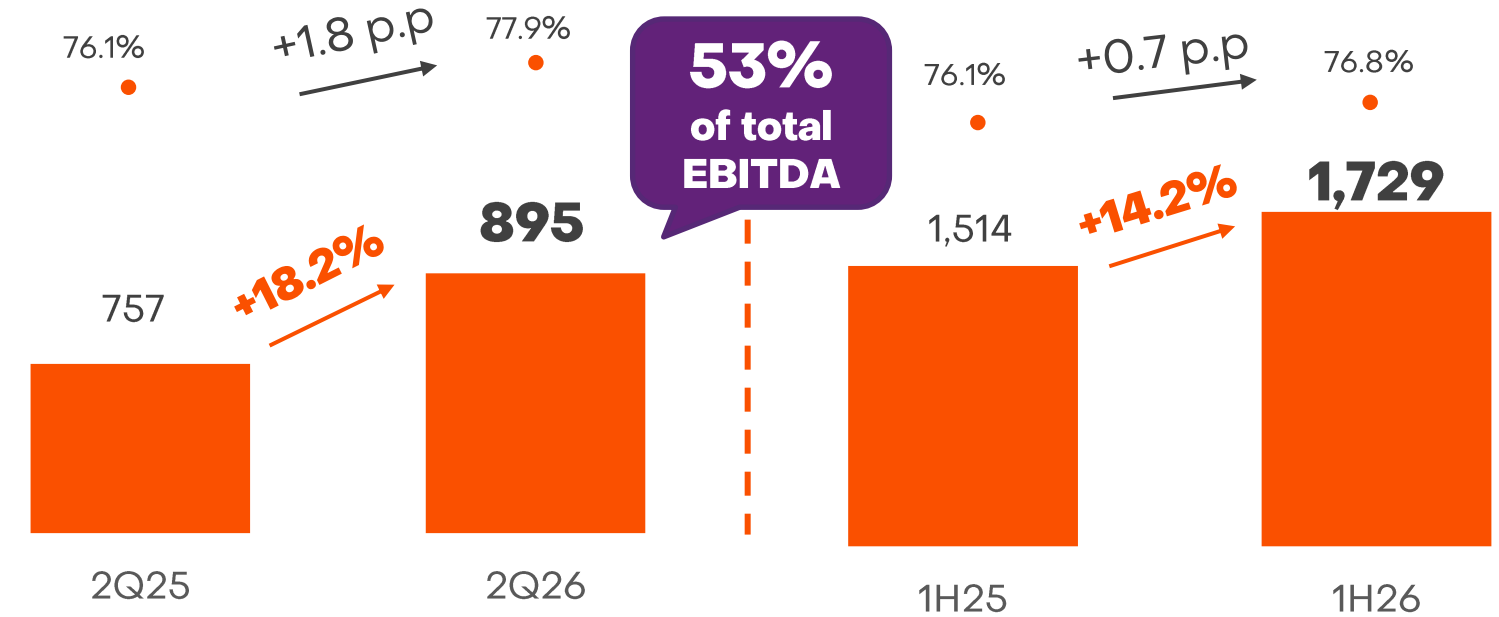


GTF: Record EBITDA margin driven by higher yield, scale gains, and improved operational efficiency

Net Revenue (R\$ million)

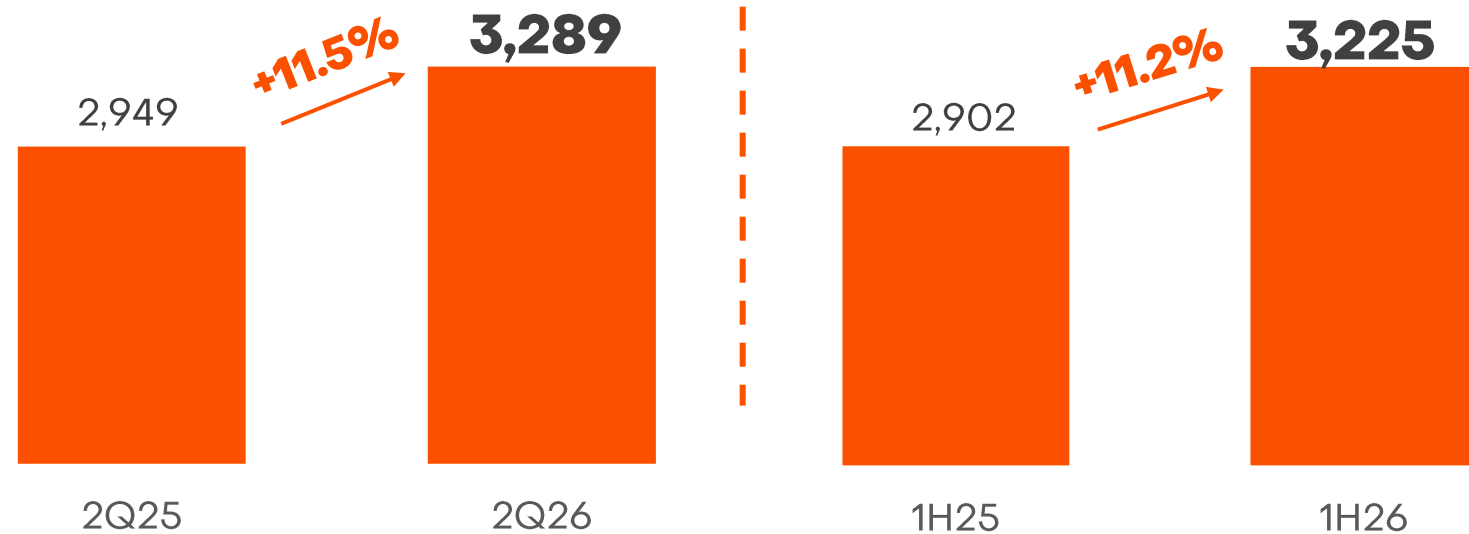


EBITDA (R\$ million) and EBITDA Margin (%)



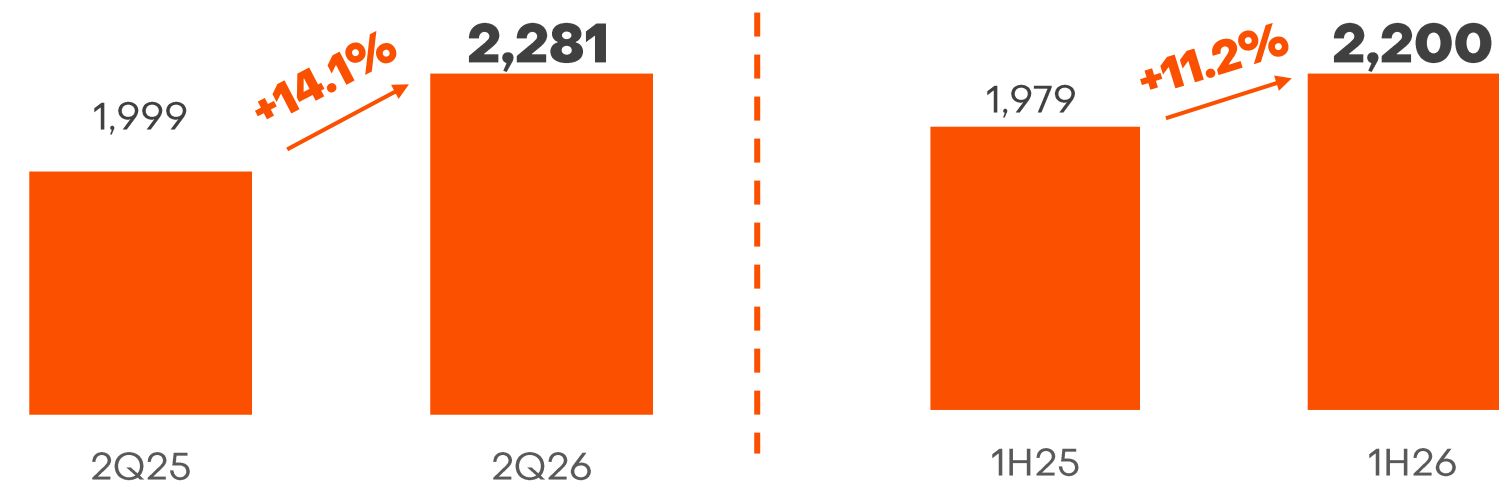
Revenue per car

Gross Monthly Average per Operating Fleet (R\$)



EBITDA per car

Monthly Average per Operating Fleet (R\$)



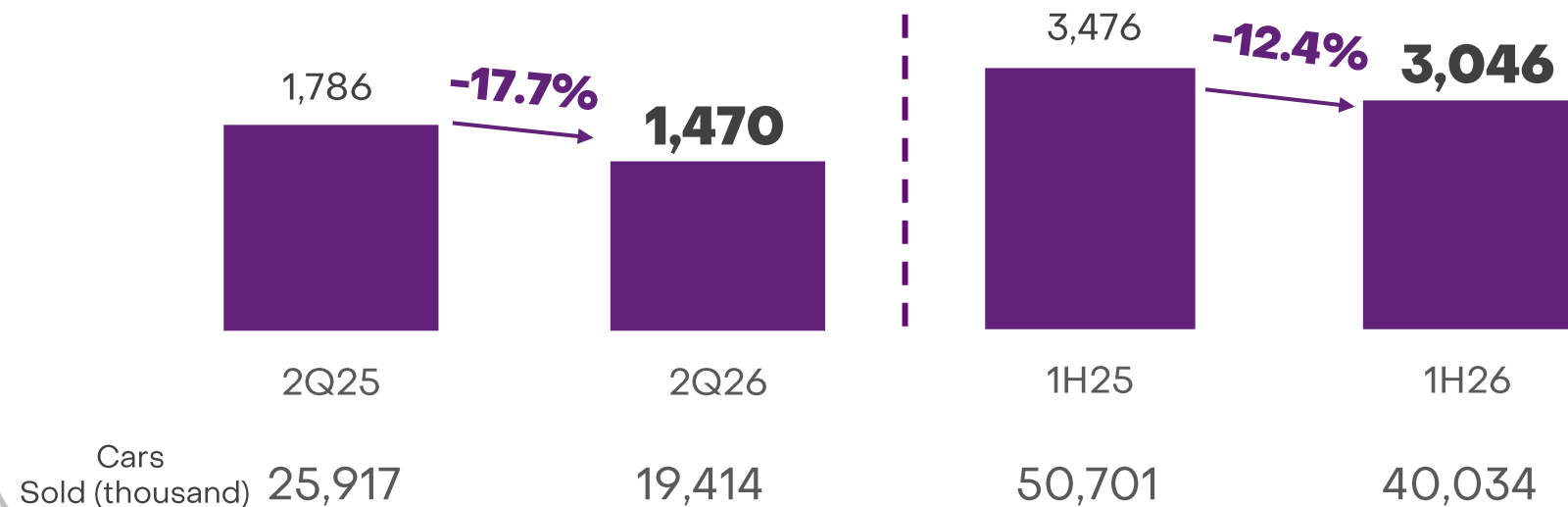
seminovos
mov(da)



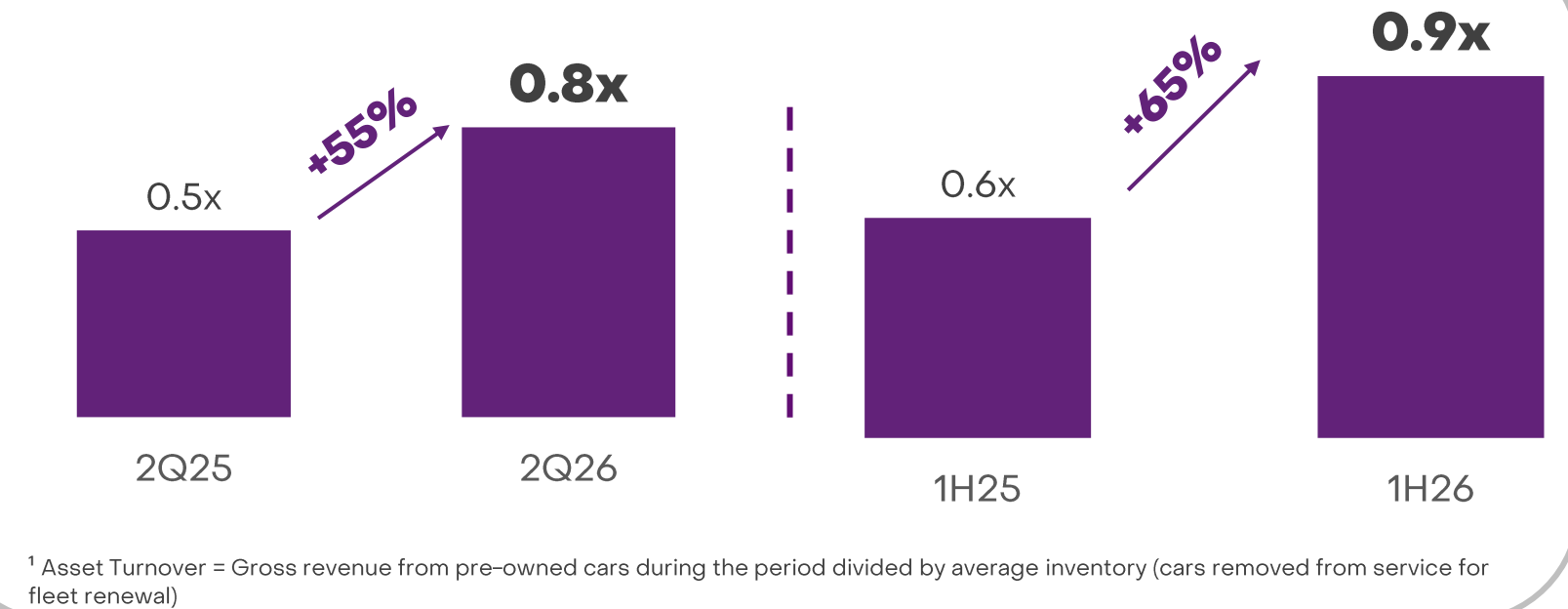


Consistent sales and Used Cars results reflect disciplined vehicle acquisition and fleet desmobilization planning

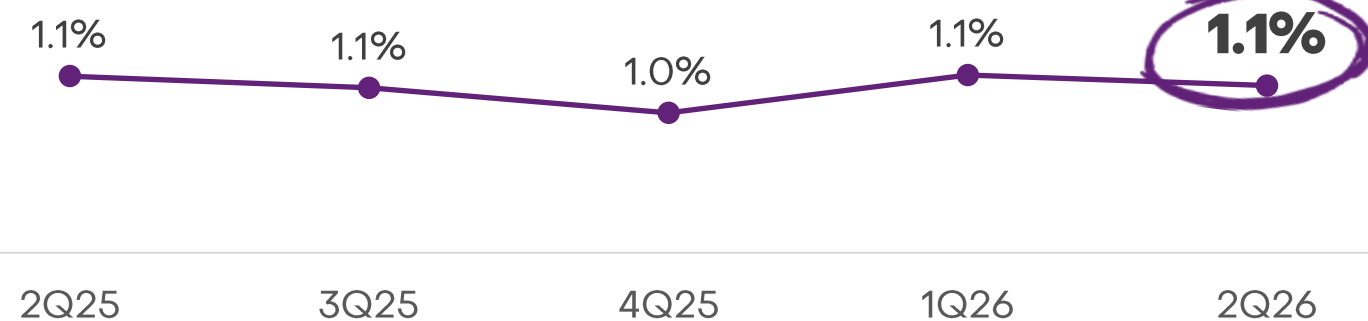
Net Revenue (R\$ million)



Asset Turnover¹



EBITDA Margin (%)



FIPE Monthly (Inventory's Average)

Stable FIPE Prices and a Well-Balanced Fleet Mix Reinforce Residual Value Predictability



FIPE
July/26
-0.3%

Consistent Sales Volumes Over Recent Quarters Maintain an Optimal Fleet Age and Operational Predictability



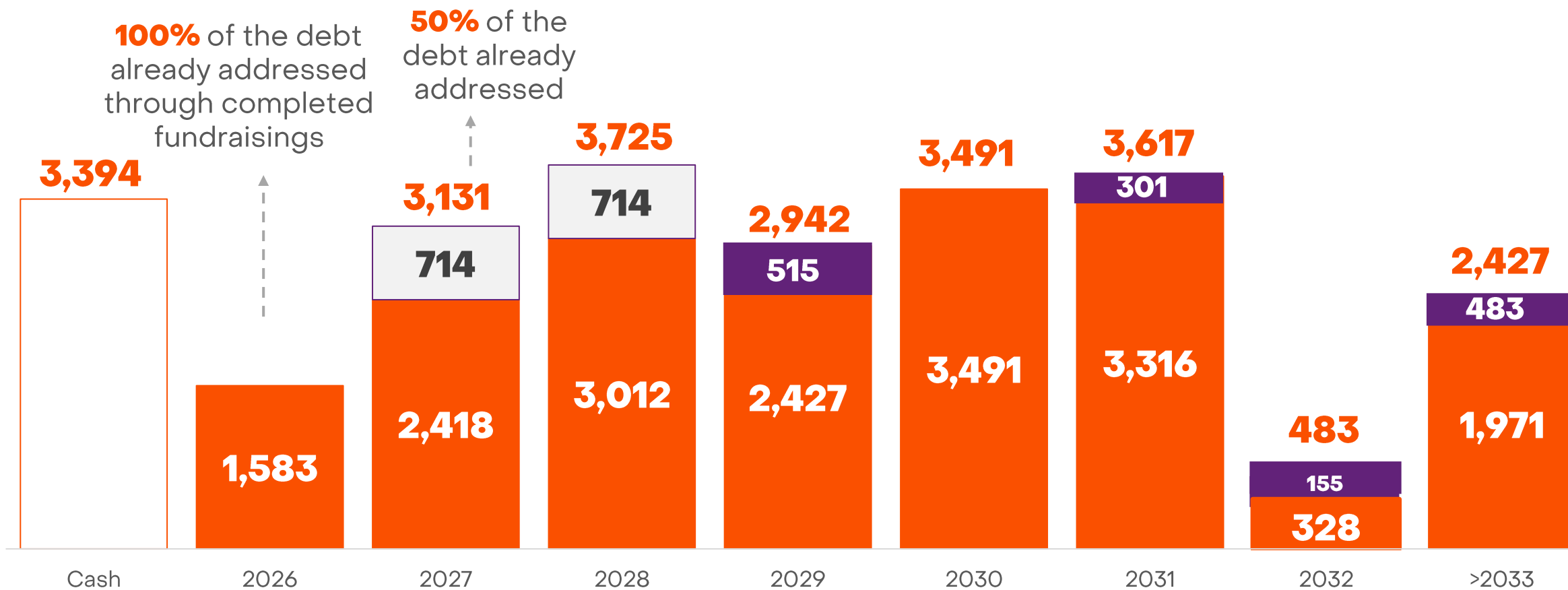
Balance Sheet and Capital Structure



Solid Capital Structure, Extended Maturities, and Diversified Access to Funding Reinforce the Quality of Financial Management

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Pro Forma debt maturity schedule



PROFORMA NEW ROLLOVERS:

□ ORIGINAL MATURITIES ■ NEW MATURITIES

Extension of
BRL 1,6 billion
already announced in
August:

(i) Bilateral refinancing of **BRL 1.1 billion** in debenture, with maturities extended through 2033.

(ii) Bilateral refinancing of 4131 loans totaling **USD 100 million (~BRL 0.5 bi)**, maturing in 2029

Gross Debt¹

R\$20.6bn

Net Debt Average Maturity

3.9 years

Average Cost of Debt

CDI + **1.8%** p.a.

Net Debt¹

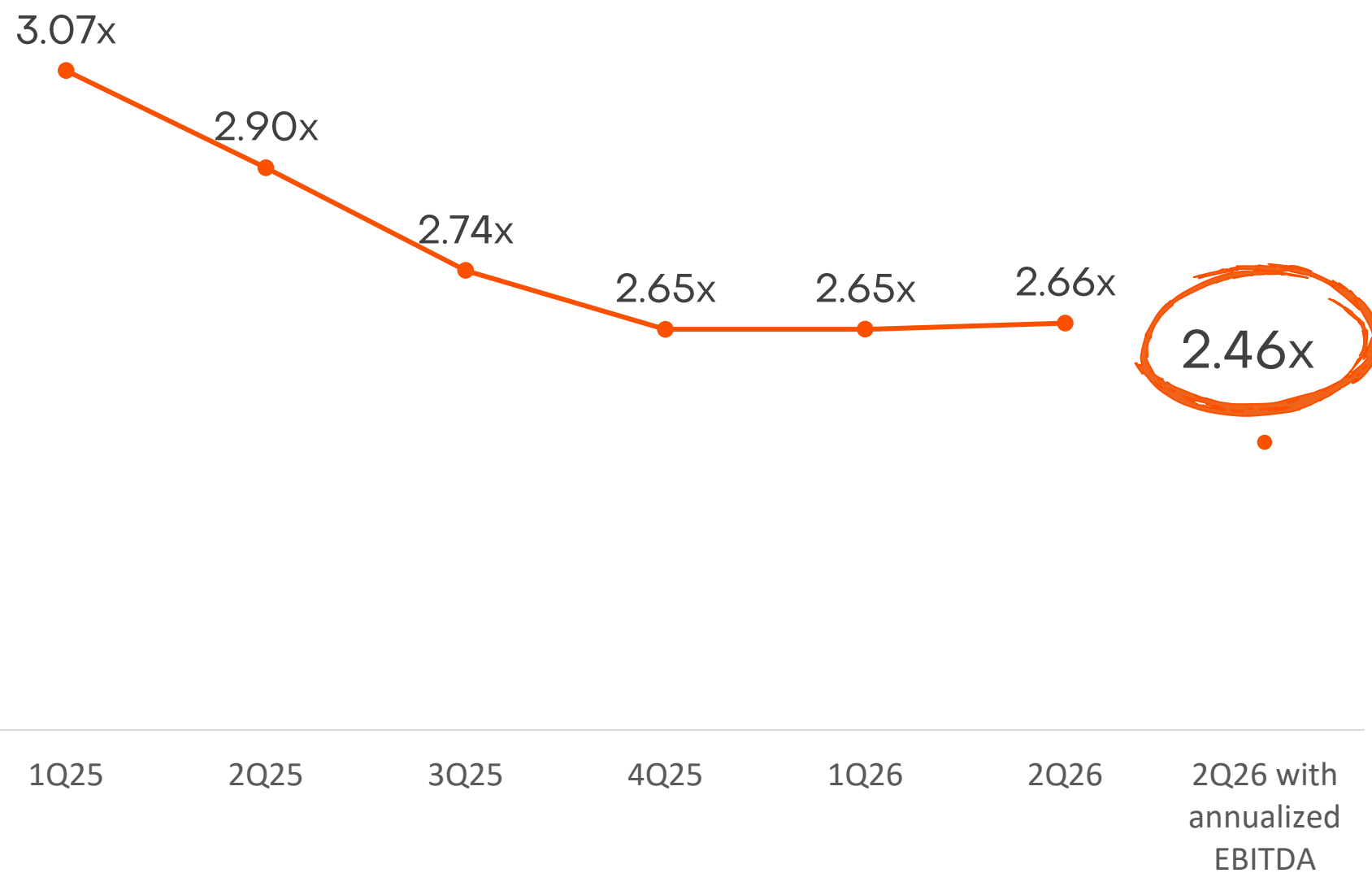
R\$17.2bn

¹ For comparability purposes, refer to the debt reconciliation on page 29 of the Earnings Release.

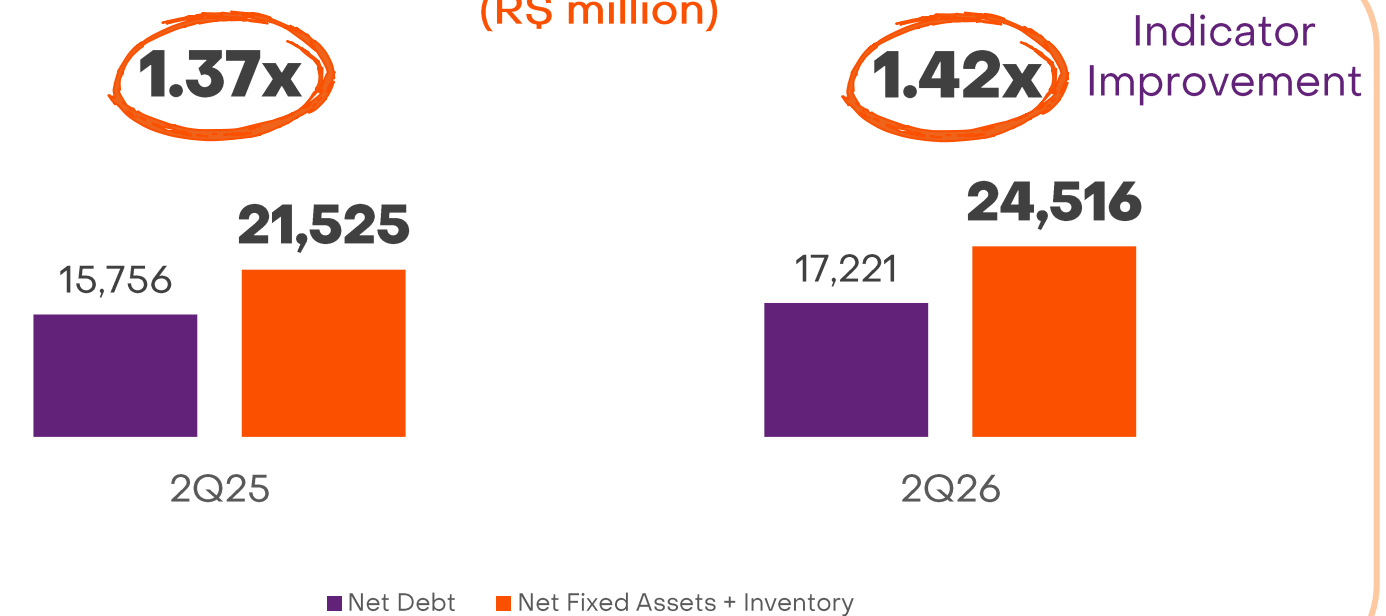


Leverage Aligned with the Company's Financial Strategy and Extended Supplier Payment Terms Reflect Financial Discipline

Net Debt/ EBITDA¹ (Covenant ≤ 3.5x)



Net Debt Coverage¹ (R\$ million)



Supplier Payables (OEM's Only - R\$ million)



Reduction of R\$490 million in the supplier balance with leverage at stable levels

¹ For comparability purposes, refer to the debt reconciliation on page 29 of the Earnings Release.

CUSTOMER AND EARNINGS BENEFITS STILL TO BE REALIZED IN THE COMING QUARTERS:

	INICIATIVE		CUSTOMER EXPERIENCE		IMPACT ON RESULTS
RAC	Anticipating customer needs and optimizing pricing		Development of new customer service models, leveraging innovative technologies (Meta AI, self-service kiosks, and others)		Consistent market share gains , supported by higher utilization rates and disciplined pricing
GTF	Increase in contract portfolio yield and improved customer satisfaction		9 p.p. increase in GTF NPS in 2026 vs. 2025, driven by enhanced service quality and customer experience		Gradual portfolio yield convergence from 3.2% p.m. toward the 3.7% p.m. yield achieved on new contracts
Used cars	Store network expansion		Opening of 12 Used Vehicle Stores in H1 2026, expanding geographic reach and market penetration		Gradual increase in retail used vehicle sales , driving higher profitability for the business
Costs	Maintenance verticalization and expansion of the Pit Stop network		Expansion of the Pit Stop network through December, supported by a 91% NPS achieved in June		25% reduction in maintenance costs ¹ , with potential EBITDA margin expansion of up to 1.0 p.p.

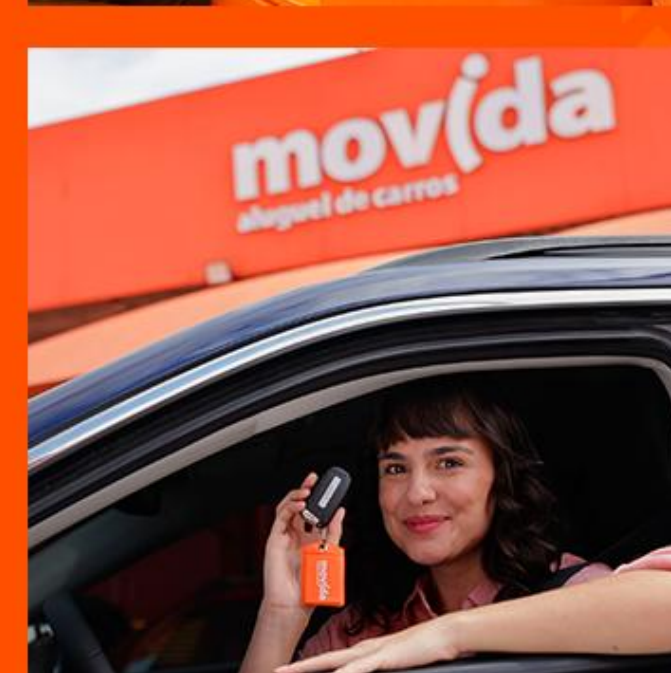


The **continued expansion of our customer base** reflects the **recognition of our service differentiators** and our ability to **anticipate customer needs**, driving greater profitability and **enhancing the sustainability of the Company's results**

Thank you



Appendix mov(da) aluguel de carros



Development of one of the largest business groups in Brazil



1956

ESTABLISHMENT

Solid Culture and Values as the pillars of business development and long-term perpetuity

DIVERSIFICATION

Creation of business units with independent management

Development of the largest portfolio of logistics services in the country, serving CUSTOMERS and creating commercial alliances in ESSENTIAL SECTORS of the economy

1980s/90s



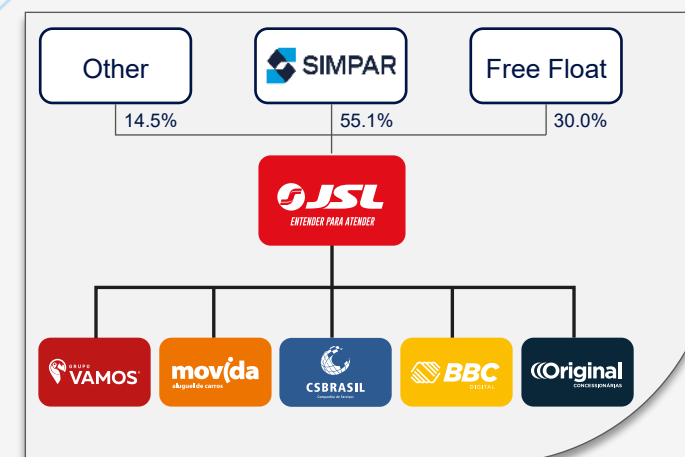
2010

IPO

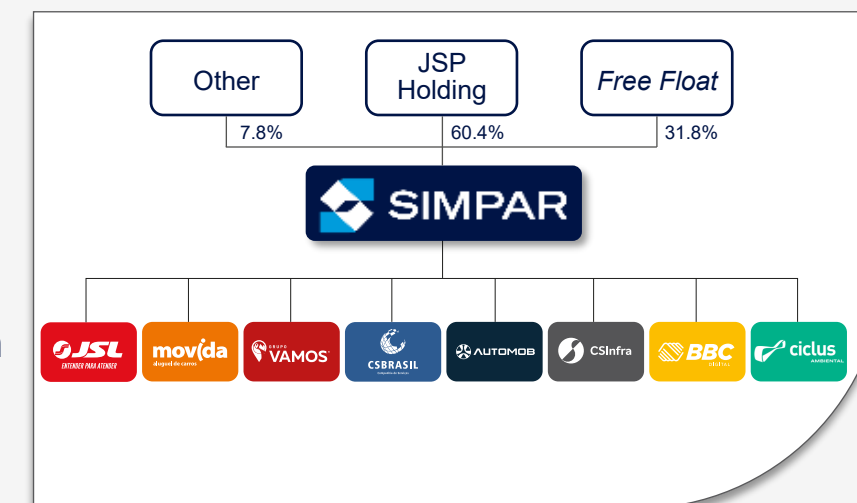
Strengthening our capital structure and governance
Sustainable development and new avenues for growth

BUSINESS RESTRUCTURING

Independent companies with dedicated management and compensation aligned to the goals and objectives of each business



2015



2020

2026

70 YEARS

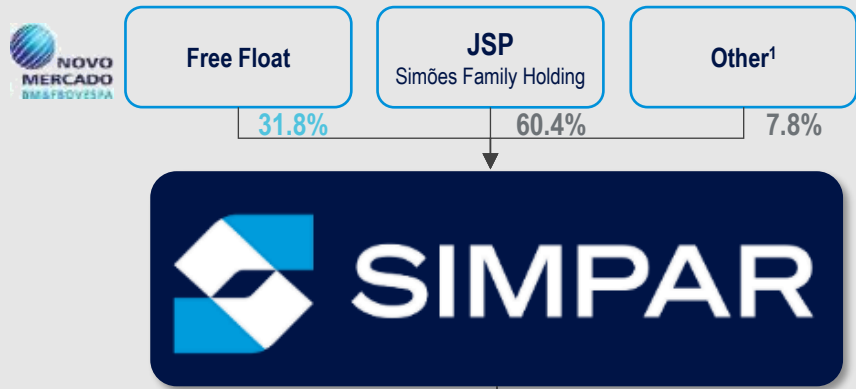
CORPORATE RESTRUCTURING

ESTABLISHMENT OF SIMPAR

Culture, Values, and unique management model ensure agility in the execution of strategic plans for a continuous cycle of **TRANSFORMATION** with value creation

SIMPAR: Controls, directs and supports the execution of the business plans of its independent companies

IPO in 2010
15 years in Novo Mercado
 ~R\$41 mn | **SIMH3** ADTV



Consolidated – 2025

R\$ 47.8 bn | Gross Revenue

R\$ 12.8 bn | EBITDA

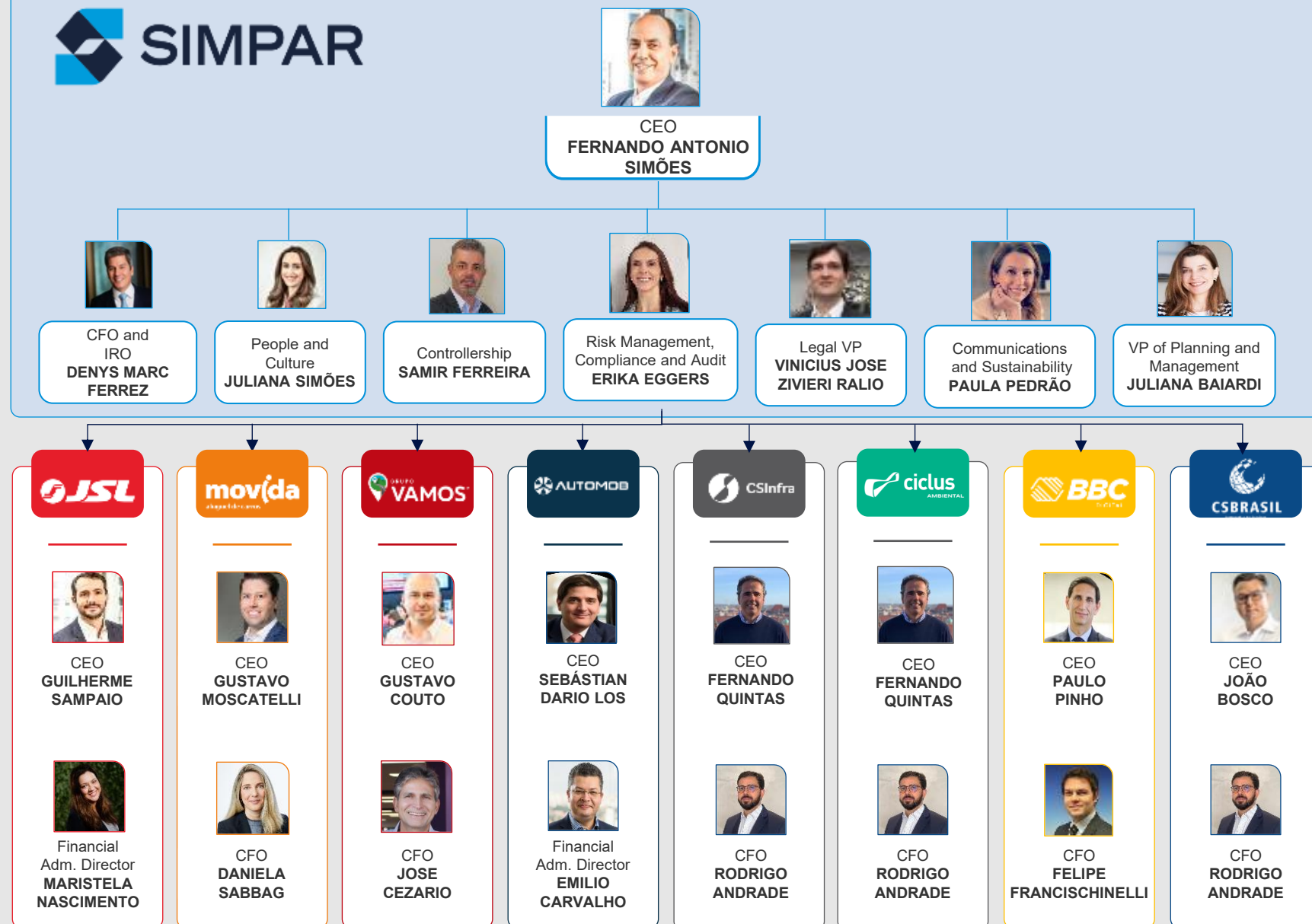
R\$ 213 mn | Net Income

<div> <p>24.7% 72.2%²</p> </div>	<div> <p>30.2% 69.7%²</p> </div>	<div> <p>36.7% 62.2%²</p> </div>	<div> <p>27.2% 71.7%</p> </div>	<div> <p>100.0%</p> </div>	<div> <p>100.0%</p> </div>	<div> <p>100.0%</p> </div>	<div> <p>100.0%</p> </div>
<div> <p>JSL Enteader para Abender</p> </div> <p>Integrated portfolio of logistic services and leader in road logistics in Brazil</p> <p>+31 k trucks, machinery and equipment</p> <p>+1 K customers</p> <p>+16 sectors</p> <p>+2.2 million m² storage area</p> <p>9 countries</p> <p>34 k employees</p>	<div> <p>movida aluguel de carros</p> </div> <p>Second largest car rental and fleet management and outsourcing company in Brazil</p> <p>+275 k vehicles</p> <p>267 RAC stores</p> <p>112 used-vehicle stores</p> <p>10 months 17 months (Average age RAC and GTF)</p> <p>7 k employees</p>	<div> <p>VAMOS</p> </div> <p>Leader in the rental of trucks, machinery and equipment in Brazil</p> <p>+52 k trucks, machinery and equipment</p> <p>21 used-vehicle stores</p> <p>R\$ 13.0 bn deployed backlog</p> <p>2 k employees</p>	<div> <p>AUTOMOB</p> </div> <p>Largest and most diversified group of dealerships of light and heavy vehicles in Brazil</p> <p>38 brands</p> <p>197 stores</p> <p>12 states</p> <p>5.7 k employees</p>	<div> <p>CSInfra</p> </div> <p>Infrastructure and services concessions</p> <p>CS Ports: +1.8 mn tons handled in 2025</p> <p>CS Highways: +891 km of roads</p> <p>+600 employees</p>	<div> <p>ciclus AMBIENTAL</p> </div> <p>Waste management, recovery and sanitation</p> <p>+1.4 k tons of waste treated per day</p> <p>1 city</p> <p>+1.4 mm people served</p> <p>+2.4 k employees</p>	<div> <p>BBC DIGITAL</p> </div> <p>Bank that contributes to the development of the SIMPAR group's ecosystem</p> <p>R\$ 2.2 bn portfolio 4Q25</p> <p>R\$ 397 mn financial intermediation revenue in 2025</p> <p>11.9% basel index 4Q25</p> <p>204 employees</p>	<div> <p>CSBRASIL Logística e Mobilidade</p> </div> <p>Logistics and mobility services for the public sector and mixed-economy companies</p> <p>15 customers</p> <p>19 contracts</p> <p>4.1 k fleet</p> <p>+1.5 mn/year passengers transported</p> <p>3.1 k employees</p>

Notes: (1) 13.1% of the shares are detained by the Simões Family and 2.8% are detained by Board Members, Directors and Treasury; (2) The stake informed above considers SIMPAR's direct stake in the subsidiaries and the position through derivatives referenced in common shares contracted by CS Brasil Holding e Locação S.A., a wholly-owned subsidiary of SIMPAR, according to the notice to the market released on 12/22/2023.

Management Model with independent companies, Governance, and People sharing Culture and Values to execute efficiently and deliver sustainable results

Qualified and highly experienced executives



Board of Directors



GOVERNANCE

Listed Companies - Novo Mercado

2026

5

Boards

5

Committees

20

Culture and Values



Customer



People



Simplicity



Owner Attitude



Sustainability



Profit

+56 K EMPLOYEES